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NEWS SUMMARY

GENERAL
Sports leaders firm on Games
World sports leaders have pledged their support for the Moscow Olympics...

Business
Dollar and Sterling firm
DOLLAR AND STERLING were firm in spite of the EEC sanctions on Iran...

Tolbert's men shot
Thirteen ministers and officials of the ousted Liberian government were executed by firing squad...

Cubans rescued
A fleet of Florida fishing boats returned to Miami after picking up 300 Cubans seeking to escape from President Castro's regime...

Honduras poll
Honduras has elected its Centrist Liberal Party to lead the country's first civilian government...

Cape Town protest
Police in Cape Town fired tear gas to disperse a march by 8,000 coloured (mixed race) children protesting against racial segregation in South African schools...

Housebuilding fall
The number of houses built in Britain this year could be the lowest for over 50 years...

Fire kills 21
Twenty-one people died and 25 were injured in a fire at an old people's home in Dijon, France...

Guernica to return
Pablo Picasso's masterpiece, Guernica, will be handed over to Spain in the autumn by the New York Museum of Modern Art...

Footnote
China has exported over 40,000 pairs of carb-scented shoes claimed to prevent sweaty feet and help cure beriberi...

Briefly
Doctors said the condition of Yugoslavia's President Tito had improved slightly but was still exceptionally grave...

PUBLISHER'S NOTICE
The Financial Times apologises for errors contained in this issue which are due to difficulties in the reading department...

Table with 2 columns: Item, Price. Includes sections for RISES, FALLS, and CHIEF PRICE CHANGES YESTERDAY.

Oil sharing talks in Paris today

International Energy Agency called a meeting for today of its governing board in Paris to discuss possible emergency oil-sharing measures. In East Berlin an Iranian delegation began trade talks after Tehran's disclosure that it would look to Eastern Europe to sell its oil following the rejection by Japan and other western countries of its latest oil price rise.

Nine set May 17 deadline for freeing Iran hostages

THE NINE members of the European Community rallied yesterday to the support of the U.S. with an agreement to implement full trade sanctions against Iran unless the American hostages are released by May 17. Agreement on one of the most far-reaching foreign policy decisions in the history of the Community took longer than EEC foreign Ministers had expected. But at the end of the day the Community's demonstration of solidarity for the U.S. was largely based on the two-stage approach tabled last week and outlined again yesterday by Lord Carrington, the Foreign Secretary.

Liggett agrees to sell subsidiary to Pernod

LIGGETT, THE U.S. tobacco and drinks company which is fighting a \$415m takeover bid by Grand Metropolitan, has agreed to sell one of its two wine and spirit subsidiaries to the French drinks group, Pernod Ricard. Pernod is offering \$87.5m in cash to buy Austin Nichols and Co., which makes Wild Turkey, a leading brand of bourbon, and distributes Pernod, Campari and other wines and spirits, including some of Grand Met's brands.

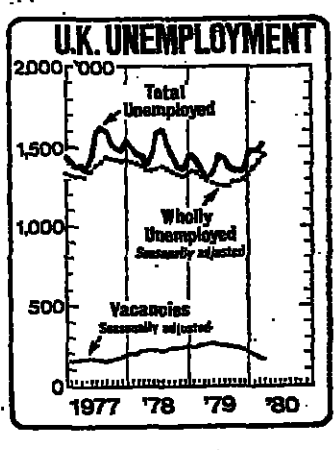
Postmen expected to accept 15%

LEADERS of the union of Post Office Workers expect to announce that a 15 per cent pay offer tied to productivity concessions has been accepted by a large majority in a ballot. Estimates of the majority range as high as five to one. The package includes conditions which were almost entirely rejected by a recent union delegate conference in spite of the leadership's efforts to get it through.

Table with 2 columns: Section, Page. Includes sections for U.S. motor industry, Gardens today, and various market reports.

Adult jobless total highest since the war

ADULT UNEMPLOYMENT is now at its highest level since the second world war. This follows an increase of 194,000, or nearly 15 per cent, since the total began to rise last September. At the same time, notified vacancies have continued to fall sharply and redundancies are rising rapidly. This suggests that industry is cutting back on its labour needs much earlier than previous recessions, in response to the current financial squeeze.



U.S. rates drop again

A FURTHER fall in U.S. short-term interest rates yesterday prompted speculation that further cuts in the prime rate may not be far away. Prime rates are presently spread between 19 and 19 1/2 per cent. The fall in interest rates in the credit markets followed a sharp drop in Treasury bill rates on Monday.

Table with 2 columns: Item, Rate. Includes sections for \$ in New York and U.S. consumer prices.

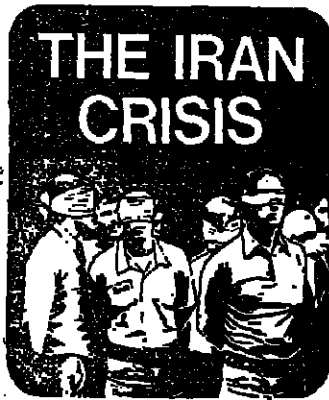
Société Générale de Banque

Advertisement for Société Générale de Banque. Text describes the bank's global network and services. Includes a world map and contact information for the London subsidiary.



## OVERSEAS NEWS

Financial Times reporters analyse the effects and the problems of the sanctions adopted by the EEC against Iran



## THE IRAN CRISIS

### A country sinks into internal disarray

By Simon Henderson in Tehran

"WE ARE seeing the start of a civil war," a senior diplomat said in Tehran on Monday as rival groups battled each other on the Tehran University campus. Yesterday the Left, having declared its resistance to an Islamic cultural revolution, finally moved off campus, but it is hard to imagine that the two sides will not come to blows again another day.

As has now become almost customary with such civil incidents in Iran's turbulent revolution, Tehran itself returned to comparative normality after the student clashes had left at least three dead and hundreds injured. Shoppers crowded the pavements and the streets bustled with traffic, neither disturbed any longer by the scream of ambulances and the distant crack of rifle fire.

Even so, the rent-a-mob of Islamic fundamentalists responsible for most of the stone-throwing and knife attacks at the university quickly moved down the road for a demonstration outside the U.S. Embassy, where the 50 diplomats have now been held for a little less than six months.

Outside Tehran the reverberations of revolution remain all too apparent. Heavy fighting continued in Kurdistan, with Kurdish guerrillas besieging Iranian army units in the city of Sanandaj. Tension persists with neighbouring Iraq, even though the recent border skirmishes have not revived. And there are worries about the likely role of the Soviet Union, with its troops and armour in Afghanistan and over Iran's northern border, on the one hand, and its potential Western sanctions-breaking capability on the other.

Remarkable as it may seem in the West, the events in Tehran and around the country have almost completely overshadowed the crisis in Iran's relations with the U.S. and the fevered bout of diplomacy now going on in Western capitals.

As a result most Iranians are broadly unaware of the horrifying arithmetic they now confront in the economic sphere. They face the prospect of trying to sell 40 per cent of their oil supplies to new customers at a time when the world market is far from tight and most purchasers want a more dependable supplier than Iran.

Since the failure of his strategy to extricate the American hostages from the grip of the militants students at the U.S. Embassy, the position of the moderate President Abol Hasan Bani-Sadr has come to look almost impossible. In a speech at Tehran University yesterday at the end of the student troubles, he praised the Islamic cultural revolution and condemned the left, suggesting that he has virtually given in to the hardline clerics on the Revolutionary Council.

With this apparent victory by the Islamic Republican Party, the President seems little more than a titular authority now. By the time a second round of parliamentary elections are over—they are due on May 9—the Islamic Republic's public party will probably have consolidated its position. The left will regard such developments with trepidation, and the risk of civil war will seem all the more real.

The virtual abandonment by the West of President Bani-Sadr and of the most overt advocates of freeing the hostages, Mr. Sadeq Otabadeh, the Foreign Minister, together with the present dominance of the Islamic Revolutionary Party are the twin key considerations why sanctions are now being promoted with renewed vigour—and why they are unlikely to succeed in the near future.

Led by the hardline IRP, Iranian public opinion is likely to be mobilised during the next few weeks away from its present relatively relaxed acceptance of the status quo. In the coming elections, Iran's response to the U.S.-led pressures will undoubtedly be a strong rallying call for all Iranians. Solidarity will be the watchword, in a battle which for many Iranians has long gone beyond securing the return of the exiled monarch or his wealth. The aim is to inflict a humiliating public reverse on the U.S.

## Embargo hits export recovery

BY DAVID TONGE

THE WEST can well weather the economic costs of a trade embargo on Iran, but it may find it far harder to live with the problems of enforcing that embargo.

The first trade measure to come into effect will be the halting of arms shipments. But most countries had already found that Iran was no longer the seller's market which it had been in the days of the Shah's grandiose dreams of expanding his country's hegemony.

The new regime cancelled contracts such as those for modified British Chieftain tanks. The last gunboats supplied by the French were delivered at the end of 1978. Britain has not sold any arms or military equipment since the hostages were seized in November. It had already decided to delay issuing an export licence for a 20,000 ton fleet supply ship built by Swan Hunter.

The proposed trade embargo comes just as Western European businessmen were welcoming a slow but continuing recovery in the Iranian export market. In 1978, exports by members of the Organisation for Economic Co-operation and Development had been running at a monthly average of \$1.3bn. In the first three months of 1979 they fell

to one-quarter of that level.

However, they have since picked up, by the last three months of 1979 they were averaging about \$600m and this year the recovery seemed to be continuing.

But even such figures represent only about 0.8 per cent of total OECD exports. Further, a significant proportion of the exports consisted of food, and will thus not be affected by the measures proposed by the EEC. No less than 28 per cent of French exports to Iran last year were of foodstuffs, particularly sugar, wheat and beef. This year the proportion has been higher.

The exclusion of food is also significant for Iran, which depends on imports for one-fifth of its wheat consumption, one-third of its rice and sugar and four-fifths of its vegetable oil, according to recent estimates.

The reaction by businessmen has varied. In West Germany, Dr. Manfred Lenz, chairman of the Gutachtingerhuetten engineering group, said last week that his firm, which before the revolution had supplied \$250m worth of motors, steel and engineering products, said that the sanctions would have virtually no effect on the company.

But in Italy a large number of smaller enterprises which had managed to claim a stake in the Iranian market have expressed anxiety. In Britain, the country's largest single exporter to Iran, Talbot cars, is anxious. It exports kits of the Hillman Hunter for assembly in Iran. Last year its export sales totalled about £20m, but this year sales had been forecast at over seven times this. It would have been the firm's best export year ever to Iran—and would have ensured continuing work for 1,500 people in Stoke-on-Trent.

The Talbot kits accounted for 10 per cent of British exports to Iran in 1978. In total, road vehicles were nearly one-quarter of British exports to Iran. Power generating equipment was also an important item, as were electrical and other machinery, chemicals and pharmaceuticals.

Asked if the British Government would compensate firms which were hit by trade sanctions, Mr. Douglas Hurd, Minister of State at the Foreign Office, told the BBC programme The World This Weekend: "No one is happy about sanctions. They are very difficult to enforce. Certainly they will be against Iran. And they involve

sacrifices among the people who impose them." When the question was repeated, he again indicated that businessmen would receive little reimbursement from the Government.

This fear is only one of those held by businessmen. In 1978 exports from Comecon countries to Iran totalled less than one-tenth of those from the OECD, but last year the proportion rose to about one-fifth.

There is obviously a limit to the extent to which Iranian firms can switch firms but none the less the fear of a market being lost weighs heavily—particularly when there is some anxiety over whether other Middle Eastern countries might show solidarity with Iran by declaring a counterembargo.

Parallel with these fears are those of losing a number of major contracts. Since the revolution, numerous contracts for turn-key projects, power stations, ports and roads have been cancelled. But France was now hoping to win a \$2.3bn deal to build an underground system in Tehran as well as a \$150m contract for the delivery of four Airbus in 1983.

Italy has just renegotiated a \$1.5bn contract to construct a steel complex at Isfahan. And



Japan has a \$300m petrochemical complex which is 85 per cent complete at Bandar Khomeini. In the circumstances these economic costs of these sanctions seem bearable to Western governments. There is also little fear of Iran moving the estimated half of its \$15bn reserves which is not subject to blocking orders, or of it disposing of assets like its \$500m investment in the West German

firm Krupp, as this is subject to an arrest order.

However, Western officials still argue that the sanctions have to be properly prepared and applied. In the cases of West Germany and Britain, laws exist on the statute book which could easily be activated to ban trade with Iran—the 1961 law governing external economic relations and, in Britain, the Import, Export and

Customs Powers (Defence) Act, 1959, which was one of the last pieces of legislation against Rhodesia, and the Exchange Control Act, 1947.

However, British officials fear that it might be argued that Britain had fallen foul of the Treaty of Rome by acting under either of these laws. Hence British readiness to bring specific legislation before Parliament.

## Iran may have to rely on Eastern Bloc to beat trade sanctions

BY PATRICK COCKBURN

U.S. SANCTIONS against Iran and the threat of stronger action by the EEC countries and Japan is inevitably leading Tehran to look for alternative trading partners such as the Soviet Union, Eastern Europe, non-aligned states, and the U.S. allies whose support for President Jimmy Carter is likely to be mainly rhetorical.

The Iranian Government has to solve two problems: finding suppliers, and then getting the goods to Iran. Even without full-scale EEC sanctions or a U.S. naval blockade, the threat of the latter is sufficient to dissuade many shipowners from going to Iranian ports.

They fear that if they go to Bandar Khomeini or another Iranian port they could get cut off in the Gulf and in addition face high insurance premiums. The threat to the Gulf ports is the most serious facing Iran. In February, 129 ships used the country's ports to unload 730,000 tonnes of imports. Half these ships docked at Bandar Khomeini.

President Carter has yet officially to cut off U.S. supplies of foodstuffs. A reduction in these imports would have the biggest direct political impact on the West German. Imports are already queuing for some kinds of meat, eggs and vegetable oil.

Much of Iran's imports of mutton, lamb and wheat now come from Australia and New Zealand, which depends on Iran to take one-third of its lamb exports. It is easy for Australia to ban non-food exports to Iran. These were worth only \$14.5m (\$6.5m) in the seven months to January, but food exports over the same period were worth \$88m. Shipowners' fears that they could be boxed into Iranian ports may sharply reduce Iran's capacity to bring in imports.

Constraints also apply to India, which has been asked to supply consumer and engineering goods on a priority basis. An official Indian delegation to

Tehran recently was asked to supply cement, sugar, textiles, drugs, steel and tyres and tubes. Eggs, meat, onions and potatoes were also requested. Significantly, Iran also asked that Indian vessels carry the goods.

India is the major Third World country identified by Iran as a source of supplies, but Tehran's long-term security depends on the willingness of the Soviet Union and eastern Europe to replace western companies.

Some of these countries do not have what the Iranians want, and it will be difficult for the EEC to know if its exports

to eastern Europe are going on to Iran. Given the eagerness of Eastern Bloc countries to get long-term oil contracts, particularly if deals are done on a barter basis, they have every incentive to get goods to Iran.

Before the fall of the Shah some 60 per cent of the 100,000 TIR lorries traversing Turkey were bound for Iran. Crossing the border at Bazarjan, these trucks were heavily used when Iranian ports were heavily congested in the boom years immediately after the 1973-74 oil price rises.

The largest company using this route is Bulgarian, and has some 2,500 trucks operating from western Europe. This

company has another 5,000 trucks, and so their use could be stepped up.

Other goods can be brought in by sea to Turkey and moved by truck across the border. A recent agreement between the two countries ended transit fees, and new visa requirements by Iraq has encouraged many of the Turkish owner-drivers to use their own ten-ton trucks on the route to Oran. The advantage of the Turkish sea-land route, for countries not applying sanctions, is that it would avoid the dangers and heavy insurance in the Gulf.

If the worst comes to the worst the Iranians will also expect heavy supplies from the

Soviet Union, routed through Astara, and the railcrossing point at Julfa. Currently there is heavy congestion at Julfa, but this is the result of the need for full customs documentation rather than any lack of facilities, and more than 200 Soviet wagons a day could be handled if all the paperwork was done later in Tehran.

The real difficulty for Iran in the long term is not lack of machinery or spare parts but shortages of bulk goods such as foodstuffs normally moved by ship. If they receive full Soviet and East European support this problem can almost certainly be surmounted.

## Energy agency to hold urgent talks on threatened oil supplies

BY RAY DAFTER, ENERGY EDITOR

THE INTERNATIONAL Energy Agency's governing board will meet in Paris today to hold urgent discussions about the impact of growing disruption in Iranian oil supplies.

As much as 1m barrels a day b/d of Iranian oil—almost 2 per cent of non-communist world supplies—could be lost to Japan and Western Europe as a result of various measures that have again put international oil trading patterns into confusion. The basic influences are:

● The European Community's decision to impose trade sanctions against Iran is expected to provoke retaliatory measures by the Iranian Government. Last night it seemed likely that Iran would halt exports to EEC countries. The importance of

these exports varies greatly between member countries; France will be hardly affected while West Germany obtains 10 per cent of its oil from Iran.

In West Germany's case, the loss of supplies would be sufficient justification for its Government to trigger the IEA emergency oil sharing mechanism. Over the EEC as a whole, however, Iran's influence on oil supplies has been dropping appreciably in recent years; last year Iranian oil accounted for 8.2 per cent of supplies while in the first quarter of 1980 it represented 5.5 per cent.

● The initial refusal of a dozen Japanese trading companies to pay the latest \$2.50 a barrel Iranian oil price rise has led to a halt in the supplies of 520,000 b/d contract crude exports to

Japan.

● A similar pricing dispute between the National Iranian Oil Company and two European-based groups, British Petroleum and Royal Dutch/Shell, has led to further disruption in supplies to both the EEC and Japan. BP and Shell are no longer lifting their 270,000 b/d of contract crude oil from Iran. While most of this oil is used in Europe, some is shipped to Japan under an exchange deal involving BP and the British National Oil Corporation. As a result of contracts not spot market deals Japan is not relying on Iran for up to 13 per cent of its oil requirements. Again, Japan may have ample justification for triggering IEA's emergency supply.

● Portugal, not a member of

the EEC, is also having to get by without Iranian crude, which last year accounted for one-fifth of the country's total needs. Portugal, announced at the week-end, was in response to the Portuguese Government's announcement that it would suspend trade links with Iran until the U.S. hostages were released.

The new turmoil in the world oil supply market raises fundamental questions about future oil prices, the general level of supplies, the posture of the IEA and Iran's own future exporting policy.

On prices, there is a fear in the oil industry, voiced by Royal Dutch/Shell last week, that severe disruption in Iranian supplies will cause a "psy-

chosis" among other hawkish oil producers that could lead to another round of big price rises.

On supplies, high stock levels, reduced oil demand generally and maintained production levels by countries like Saudi Arabia have dampened the shock wave caused by Iranian supply disruptions. There was a general feeling within oil companies yesterday that the world could lose 1m b/d for the whole of the summer period without undue problems.

Oil consumption in IEA countries in the first quarter of this year was about 8.5 per cent lower than in the corresponding period of last year. Supplies have been down correspondingly, a drop sufficient, in theory, to trigger the IEA "safety net" which can be

applied when supplies fall by 7 per cent.

It is clear that on a number of counts the IEA members could be called upon to share their oil supplies with less fortunate countries. Japan has the best case; its Government may formally ask for help. But it is thought unlikely that the agency will fully activate its emergency procedures, a big and cumbersome mechanism kept in the background even in the first major Iranian crisis.

On Iranian exports, it is estimated that in recent months their exports on spot and contract bases have averaged between 1.3m and 1.6m b/d. Iran is now faced with finding new customers, boosting deliveries into a saturated spot market, or cutting back production.

## Russians unlikely to risk running a naval blockade

BY DAVID SATTIN IN MOSCOW

The Soviet Union wants to help foil U.S. economic sanctions against Iran. But its ability to do so may depend, in the final analysis, on its readiness to challenge a U.S. naval blockade.

Most Soviet exports to Iran have been shipped from Black Sea ports through the Suez Canal and into the Gulf. So even under existing conditions a U.S. blockade would seriously interfere with Soviet shipments.

The sea lanes would be all the more important if the Soviet Union was to decide to support Iran actively by importing Iranian oil with the help of its large and fast-growing tanker fleet and, for example, buying foodstuffs from Iran, a third country, drawing on hard currency payments for oil credited to an Iranian account.

The stakes for the Soviet Union are high. But it appears unlikely that the Soviets would take the risk of running an American blockade.

The Soviets may move cautiously because the prolongation of the crisis works to their advantage. While Iran is locked in confrontation with the United States, the world's attention is distracted and the Soviet Union is freer to deal with what observers in Moscow believe is a deteriorating situation in Afghanistan.

The Soviet Union has already moved to unqualified support for Iran in its confrontation with the U.S. This support has become important enough that the Soviet authorities have signalled that they would back Iran in its conflict with Iraq, a country with which the Soviet Union has for many years had a treaty of friendship and co-operation.

The Soviet Union has already offered to supply technical help in Iran's oilfields and despite food shortages, it may divert meat and grain supplies to Iran if there is a big enough political request.

One important indication of the direction in which Iran's attitude to the Soviet Bloc is moving would be the beginning of work on an Iranian oil pipeline to the Soviet Union. Soviet pipeline building capacity is believed to be fully taken up so work on an Iranian pipeline would probably involve diverting resources from the domestic pipeline construction programme. This could be done

## WHERE IRANIAN OIL HAS BEEN SOLD IN RECENT MONTHS

CONTRACTS		DELIVERIES (including spot market sales)	
	'000 barrels/day		'000 barrels/day
Japan	520	Japan	400
BP/Shell	270	Western and	
Other Western Europe	175	Eastern Europe	700
Eastern Europe	100	Asia	200
Third World Countries	300	Rest of World	50
<b>TOTAL</b>	<b>1,365,000</b>		<b>1,550,000</b>

Source: Industry and diplomatic estimates

## What Iran wants in return for releasing hostages

BY ANTHONY McDERMOTT

THE CONDITIONS the U.S. have been asked to fulfil to effect the release of the 50 hostages held in the embassy in Tehran since November have ebbed and flowed under the influence of U.S. policy towards Iran and the uneven fluctuations of Iranian politics.

At various times and in various combinations, the militant students, Ayatollah Khomeini, and the leading clerics and politicians have demanded: the return of the Shah (now consoling in Egypt); the unfreezing of his assets and those of his family; a far-reaching and humiliating account of past U.S. relations with Iran, either by the U.S. itself or by an independent body, such as the UN; and the ending of all U.S. sanctions.

Lurking in the background have always been the threats that hostages might be murdered, or some tried as CIA agents. And the Ayatollah has broadly shifted with characteristic and opaque evasiveness his position, from wanting the Shah returned to accepting whatever Parliament decides.

Parliament's second round of elections will probably be held two weeks after the scheduled date of May 2. Even then they may not come, and the hostages may not be at the top of their agenda. They are believed to be in favour of soft demands, but would be unwilling to vote for them unless they knew first that Khomeini would agree, and that the U.S. would accept them.

The Revolutionary Council is split between soft-liners such as President Bani-Sadr and Mr. Sadeq Otabadeh, the Foreign Minister, and hardliners such as Ayatollah Mohammed Beheshti.

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## European action is major shift in policy on Mideast

BY DAVID HOUSEGO

European Governments, by joining the U.S. yesterday in taking the first step towards diplomatic and economic sanctions against Iran, have embarked on a course that runs counter to a major plank of their Middle East policy since the 1973-74 oil crisis.

This has been to exploit geographical proximity and mutual economic interest by linking Europe to the Gulf's oil-producing states (including Iran) through a bond that would survive the stormier passages in U.S.-Middle East relations—notably over the Camp David accords between Egypt and Israel.

The EEC has cast its lot in with the U.S. because of the overriding importance to Europe of the Atlantic Alliance. In doing so, it has in large measure

abandoned attempt to play the part of broker between Iran and the U.S., attempts which other organisations and individuals—from the Palestine Liberation Organisation to Dr. Kurt Waldheim, the United Nations Secretary-General—have also undertaken, also with no success.

At the root of the quarrel between President Carter and Ayatollah Khomeini's regime over the fate of the hostages has been the clash of two cultures unable to find common language.

The U.S. has seethed with indignation that any government—even one as disorderly and divided as the Ayatollah's—could give its backing to the illegal detention of 50 hostages by militant students intent on blackmailing a superpower in

pursuit of a vendetta against the former Shah. It has spent more than five humiliating and exhausting months in attempting to find people in Iran with whom it could negotiate and who could deliver what they had promised.

To Khomeini's supporters, such an understanding is irrelevant, precisely because the humiliation of U.S. power is one of the focal points of the revolution enabling it to establish its stature in the Moslem world and among the non-aligned.

In the black-and-white morality of Khomeini, the U.S. represents a satanic evil which, working through the Shah, corrupted Moslem values and fettered the country's independence. Negotiations over the host-

ages have been subsumed to this uncompromising view of the U.S., enabling the Iranians to shift the basis of their demands from calling for the deportation of the Shah to stand trial, to a public apology for America's "wrongdoing" in Iran—without ever giving the convincing sense that any one gesture could satisfy the appetite of the revolution.

In this sad history of misunderstanding, the main milestones are easily chronicled: there was the admission of the Shah to the U.S. on October 22 for medical treatment, which was taken in Iran as a slap in the face for the Revolution; the takeover of the U.S. embassy on November 4; the subsequent arrest of the U.S. of Iranian assets; and the U.S. decision to cut oil purchases from Iran.

Then there was the Security Council resolution on trade sanctions in January to which Europe subscribed but which was vetoed by the Russians; the attempts to find a compromise in January and February through Dr. Waldheim and a five-man UN mission on the basis of a commission of inquiry into U.S. relations with Iran; and the hopes that emerged in early February following Mr. Abol Hasan Bani-Sadr's election as President and his declaration that he wanted and was able to secure the release of the hostages once "certain" conditions had been fulfilled.

Finally there was Khomeini's dashing of such hopes in late February when he declared the hostages' fate would be decided by the new Majlis (Parliament); the negotiations through March

and April to get the hostages transferred to the control of the Revolutionary Council; President Carter's decision to sever diplomatic relations with Iran and impose trade sanctions after it emerged that the hostages would not be transferred; and subsequent U.S. pressure on the EEC to follow suit.

The Europeans are going at least part of the way with President Carter in the hope of forestalling the military action against Iran which he has threatened more forcefully.

In helping to tighten the squeeze on Iran, European governments hope they will be able to bring home to those Iranians outside the Ayatollah's circle who are weary of Islamic rhetoric and economic disorder that a change of policy or of government is needed.



## OVERSEAS NEWS

## South Yemen President 'was forced to resign'

BY HSIAN-HIAZI IN BEIRUT

THE FORMER president of South Yemen, Abdul Fattah Ismail, was forced to resign at the weekend by other leading members of the ruling Yemeni Socialist Party, according to the South Yemenis quoted in the leftist daily *As-Safir*, here yesterday.

The news came amid signs that other changes in the Marxist regime in Aden may be imminent.

The State-controlled Aden News Agency reported that the party's Central Committee, the highest authority in South Yemen's political system, has been meeting under its new Secretary-General, Mr. Ali Nasser Mohammed, to discuss the status of the party, economic and political matters, and ideological action.

Mr. Mohammed, who is the Prime Minister, also replaced Mr. Ismail as President from now on. Mr. Ismail will be party chairman, and will devote

all of his energies to ideological matters.

The official reason given for Mr. Ismail's resignation was ill-health. The outgoing president is known to suffer from a chronic stomach ulcer, and had in the past received medical treatment in the Soviet Union.

As *Safir* quoted South Yemenis as saying that several members of the party's politbureau called on Mr. Ismail at his home and asked him to resign after he had rejected decisions taken by them in his absence.

"He wrote his resignation and turned it over to them," the Yemenis said, according to the newspaper. They added that while Mr. Ismail was in Tripoli attending the conference of the Arab "Confrontation Front," the politbureau met in Aden and decided to take action against former Government officials accused of irregularities while in office. The identity of

the officials was not disclosed.

Mr. Ismail was reported to have warned that such action would set a precedent that would only sharpen conflicts within the Government.

After his resignation was obtained, the party's Central Committee was summoned to an emergency session to vote on it, *As-Safir* said. The resignation was accepted by a narrow majority.

The next move is to appoint a new Prime Minister, so that Mr. Mohammed can devote his time to his two posts as President and leader of the ruling party.

Arab diplomats said the new Head of State has more charisma than his predecessor. Mr. Mohammed, 41, is more accessible than Mr. Ismail, and is said to favour the rise of home-grown national capitalism instead of strict and total socialisation of the economy as advocated by Mr. Ismail.

## Protests disrupt Assam capital

BY K. K. SHARMA IN NEW DELHI

THE ASSAM capital, Gauhati, was severely disrupted yesterday when students demanding the deportation of all "foreigners" from the state picketed government offices, banks and other public institutions. This latest action is expected to continue for five days after which the agitation is likely to be intensified.

A curfew was ignored with impunity by thousands of Assamese who marched on oil installations, to start picketing despite patrols of armed soldiers and police. All oil production in Assam, which supplies a third of India's needs, has now come to a halt.

The new phase of the agitation has been launched in response to a call by the All Assam Students Unions and other bodies supporting the seven-month-old action against "foreigners" who are claimed to be taking jobs from native Assamese. So far, all talks have failed and earlier this week the authorities arrested hundreds of student leaders.

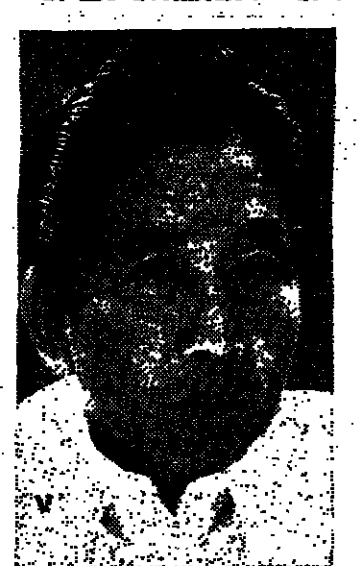
The protest action was helped yesterday by the Assam High Court which ordered that curfew passes should be issued to enable people to shop. This has rendered the curfew virtually useless and is expected to encourage hundreds

of thousands to join the agitation which has taken on the character of a mass civil disobedience movement such as has not been seen since the Indian independence movement.

Tension is increasing every day and yesterday a number of opposition leaders demanded that Mrs. Indira Gandhi, the Prime Minister, make another attempt to negotiate with the agitators. Mrs. Gandhi met Chief Ministers of all states in the region yesterday to discuss ways to improve their economic conditions but this is not expected to affect the movement in Assam.

## Marcos blocks new labour law

BY LEO GONZAGA IN MANILA



President Marcos: please by businessmen.

LEGISLATION TREATING unfair labour practices in the Philippines as criminal rather than civil offences has suddenly been frozen by President Ferdinand Marcos. He took the action at the request of the business community just before he left on a visit to Hawaii.

The local confederation of employers as well as the American, European and Japanese Chambers of Commerce are worried that the Bill might be used by unions to harass management. They made their feelings known when the Bill was before the National Assembly, and when it was enacted with only minor modifications.

Citing "our past experience," the foreign businessmen claimed that charges of unfair labour practices were filed by workers against employers on "very

minor issues." They foresaw a situation where the ability of the executives of foreign corporations to leave the country might be restricted because of "criminal charges" pending against them alleging unfair labour practices.

President Marcos said he would not act on the new law until after the Government, unions and employers have held their conference on wages and other issues. This meeting is now due in mid-May.

In the meantime, Mr. Blas Ople, the Labour Minister, has promised that the concerns of local and foreign businessmen will be taken into account in the formulation of the guidelines. The Trade Union Council of the Philippines has also promised to exercise its rights under the law "responsibly and sparingly."

## EUROPEAN NEWS

Rupert Cornwell assesses the impact of today's presidential elections

## The end of an era for Greece

AN ERA of unnatural simplicity in Greek politics is drawing to a close. The 300 members of the Athens Parliament today are holding the first round of voting to choose a president. Whatever the outcome — whether Mr. Constantine Karamanlis, the Prime Minister, is elected, or whether failure in three rounds of voting to find a successor to Mr. Constantine Tsatsos leads to early general elections in June — things will be very different thereafter.

The complex process set in motion today heralds, in one form or another, the beginning of the end of Greece's "Karamanlis age." Mr. Karamanlis has been either Prime Minister of his country or brooding in lofty exile in Paris, while first other politicians, and then soldiers, shared the spoils of power. Since his triumphant return in 1974, and the restoration of democracy after seven years of military dictatorship, he has until recently ruled virtually undisputed.

Not since the days of Mr. Eleftherios Venizelos earlier this century had any single figure been so dominant. Increasingly, however, things have been going wrong, and the delicacy of the calculations surrounding the presidential election is proof that the Prime Minister is no longer in absolute control of events. In fact, this election's importance is less who will occupy the potentially powerful presidency, than its influence on the timing and theme of the general elections, which must be held by November 1981, but which could take place in less than two months.

For the first time since the fall of the Colonels, the result is not a foregone conclusion. Since 1976, the economy has been under increasing strain, with inflation topping 20 per cent. Mr. Karamanlis has become steadily more hemmed in on the domestically explosive topic of Greece's possible return to the integrated structure of the

Atlantic alliance, and of relations with Turkey, while even membership of the European Community, which arguably will be Mr. Karamanlis's most important political legacy, seems laden with as many dangers as opportunities.

Above all, though, he has fallen victim to that constant of Greek politics, dissatisfaction with any ruler, however successful. A desire for change is ever



Mr. Constantine Karamanlis: the dominant figure.

more apparent, a desire nurtured by the Governments problems on other fronts. That change is unlikely to come from within the ruling New Democracy party. Should the 73-year-old Mr. Karamanlis become President, his successor as party leader is generally expected to be Mr. Evangelos Averoff, the Defence Minister, who is only one year younger than Mr. Karamanlis.

Opinion polls in Greece must be treated with some caution, but there is no doubt that New Democracy, which won 42 per cent of the vote in the 1977 general election (and a large

parliamentary majority because of the "reinforced proportionality" electoral system) would do less well today.

Almost certainly, the Panhellenic Socialist Movement (Pasek) of Mr. Andreas Papandreou would significantly improve its 1977 showing of 25 per cent, perhaps not to the extent of overtaking New Democracy as the largest party, but possibly enough to force New Democracy to ally with small right or centre parties.

The Karamanlis and Papandreou visions of Greece's future are very different. Possibly the differences will become blurred, given the volatility of the party structure, founded on personalities rather than ideas. But, to outward appearances at least, the divide is very steep — between conservatism and a fairly radical socialism.

Mr. Papandreou is on of the most speculated-upon politicians in Europe. His oratorical skills, his radical ideas, and a certain scepticism over whether he means what he says, reminds one almost irresistibly of Mr. Tony Benn in Britain. The comparison is misleading, but similarities do exist.

Mr. Papandreou is also part of an emerging "south Mediterranean left," tempted by non-alignment. It is no coincidence, for example, that he may soon visit Rome to see Sig. Enrico Berlinguer, the Italian Communist leader, and an advocate of the substance to his opponents' claims that he is basically Marxist, more to the point is Mr. Papandreou's insistence that Greece should leave the Atlantic alliance altogether.

A recent poll suggested that 53 per cent of Greeks favoured a neutral Greece, and only 12 per cent wanted it back in the alliance's integrated military structure, from which Mr. Karamanlis withdrew after the Cyprus invasion. Yet the Prime Minister would apparently still

prefer Greece back in, and it is easy to see how failure to break the deadlock over the alliance, and the dispute with Turkey over the Aegean, reinforces the appeal of his rivals' call for a more independent foreign policy.

Thus far Mr. Papandreou has done the easy part for any politician — focusing grievances without being too precise on what changes he would introduce. A tougher line on multinationals and the promise of greater state intervention and social welfare is tailor-made for his natural constituency of an increasingly urbanised working class and the young. He has wooed the important farming community, and played on the understandable apprehensions of small business over the full blast of European Community competition.

But to fall the relevance of Mr. Papandreou's emphasis on social change to match economic transformation, it probably remains true in Greece, as elsewhere, that oppositions do not win elections, governments lose them. Nowhere is this more apparent than in the economy.

Growth was 6 per cent in 1978, 3.9 per cent last year, and may not top 2 per cent this. The payments deficit widened to \$2.5bn last year. In a year, the drachma has lost 14 per cent or more against major currencies, and inflation is around 24 per cent, fuelled in part by a large total public sector deficit. In part, the deterioration cannot be blamed on the Government. Greece depends on imported oil which, in 1980, will cost an estimated \$2.5bn. As it also has to buy abroad many consumer and other manufactured goods, it is extremely vulnerable to imported inflation.

But a lack of consistency in economic policy, and the growing and inevitable paralysis of decision making in the run-up to the presidential elections (and perhaps parliamentary

ones as well), has not improved matters. The outlook is not all bleak. For all its imperfections, and lack of investment, the Greek economy has shown remarkable vitality.

In this more difficult economic climate, it is not surprising that membership of the European Community, despite its likely advantages for Greek farmers and its overriding political importance as a guarantee of democracy, is causing worry.

Theoretically, the adjustment laid down by the previous 1962 association agreement for the completion of the removal of tariff barriers will not be altered. But it is hard to see how membership will not see a surge in imports, while to take full advantage of new export markets, Greek companies will have to invest more and improve the quality of their goods. None the less the Government argues that the first five years of Community membership should produce a net gain from the Community budget of 500m units of account.

Perhaps more important is the hope of another, less tangible benefit — that being part of the Community and its machinery will force the creation of a bureaucracy and civil service which meets Greece's needs, something the politicians thus far have not achieved.

These, however, are small considerations in immediate political terms. More to the point is the worsening international situation which could help to turn the tide in favour of a strong and proven leader like Mr. Karamanlis. This, like the economic prospects, is a factor in the complicated calculation of whether elections now might prove better than elections in 1981. But already it seems clear that Mr. Karamanlis, an immensely proud man, will not be granted his wish that a grateful parliament and nation will accord him a triumphant first-ballot election to the presidency.

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Wagstaff reflected on the novelty of it all.

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## EUROPEAN NEWS

## Walker opposes farm concessions

BY MARGARET VAN HATTEN IN BRUSSELS

THE BRITISH Agriculture Minister, Mr. Peter Walker, yesterday carefully dissociated himself from any agreement to cut Britain's payments to the EEC budget which would involve price rises for milk, sugar and wine. But he did not rule out the possibility of such an agreement being reached at the EEC summit in Luxembourg at the weekend, or later in the year.

This follows speculation that the British Government might be contemplating a package deal on the budget involving con-

cessions on farm price rises. "Our position at the moment is that we would not agree to anything that did not include a price freeze on these three products," Mr. Walker said. "It's no use putting up the cost of the Community's agricultural budget to get savings elsewhere, because these savings would be cancelled out."

However, he did not exclude a change of attitude by the UK Government. "I have not ruled out any possibilities," he said. "There might even be another Farm Minister next year."

The Agriculture Ministers will resume their talks this afternoon, when the European Commission is expected to produce a paper summarising possibilities for a consensus on farm prices to be presented to the Luxembourg summit. The French Government wants an outline agreement on farm prices as a precondition to concessions to Britain on its budgetary demands.

Chances of reaching a consensus today appear remote, however. Wide gaps have emerged on the question of

dairy reforms between the five countries with large dairy farms (Italy, the Netherlands, Denmark, Ireland) and the UK which would like a uniform tax on excess production, and the remaining four countries which want their smaller farmers exempted from the proposed tax.

On the question of prices, few Ministers have stated their position in terms of figures, but most appear to want higher rises than the average 2.4 per cent proposed by the Commission.

## Swedes plan big rise in investment

By William Duffell in Stockholm

SWEDISH INDUSTRY is poised for a 20-30 per cent volume increase in capital investments this year, according to the annual survey of company intentions by the Federation of Industries. But a shortage of skilled labour may deter some companies from fulfilling their plans.

The survey, covering 250 of Sweden's largest companies, points to a rise in output of about 4 per cent with demand from export markets continuing stronger than from the home market. Last year industrial production recovered sharply.

Companies expect the value of their deliveries to be up 12 per cent this year, but prices will rise faster than in 1979 and volume growth will be lower. Order books on average were 20 per cent larger at the beginning of 1980 a year earlier.

Capacity utilisation was around 90 per cent last year but the expected increase in capital investment did not materialise.

A number of postponed investments until this year, probably to await the result of March's national referendum on nuclear power which has approved the completion of 12 plants. However, executives of several companies quoted yesterday in the Stockholm technical journal, *Dagens Industri*, expressed concern about the labour shortage. The engineering industry needs to recruit almost 10,000 new workers, it is estimated.

## Belgian bank suspends \$10m Chrysler suit

BY GILES MERRITT IN BRUSSELS

BANQUE BRUXELLES Lambert has suspended its \$10m suit against Chrysler for the recovery of its overdue \$10m (\$4.5m).

The Belgian bank's decision to withdraw its suit, at least for the time being, is expected to give Chrysler a much-needed breathing space in its attempt to secure fresh financial support.

The news at the end of last month that Banque Bruxelles Lambert was taking legal steps to recover its loan to Chrysler, prompted a number of other foreign banks to threaten to pull out.

Chrysler, the second biggest U.S. bank, is understood to have made it clear that it will not participate in the \$2bn Chrysler rescue operation now under discussion, if existing lenders are allowed to quit.

The Belgian bank has made it clear that the temporary suspension of its suit for procedural and technical reasons, although it was being conceded

in Brussels that the move would give the bank time for reflection and that possibly a new arrangement might be reached with Chrysler.

Since it became known that Banque Bruxelles Lambert was suing for repayments, it is believed to have come under increasing U.S. pressure to drop its suit. The bank is reported to have been warned of the risk of precipitating the collapse of Chrysler, which now has outstanding debts totalling about \$44bn.

Until now the Belgian bank has insisted that although Chrysler was still paying interest on the \$10m loan, it is over a year since warranting was given that the loan could not be renewed when it matured last January.

The Belgian bank is known to be concerned that in the event of Chrysler's failure, the U.S. lenders might face less well-informed recovery of a proportion of their debt than

the U.S. banks. Of the 400 financial institutions involved in lending consortia for Chrysler, about 50 are foreign and their loans are believed to total \$3bn. The point is also emphasised in Brussels that Banque Bruxelles Lambert was not the first bank to demand repayment by Chrysler. It followed the First Security Bank of Utah.

Whether or not Banque Bruxelles Lambert's decision to halt its court action will aid the present attempts to restructure Chrysler's debt is unclear. The U.S. Government Chrysler Loan Guarantee Board's decision on the new rescue plan, which would involve the bank's contributions of \$650m in interest rate concessions on existing loans, is not expected for several days. Chrysler announced that it will run into a serious cash crisis within the next fortnight if Government aid is not forthcoming.

Dislocation in Detroit—Page 22

## Kiehl's loss delays northern drilling slightly

By Fay Gjerster in Oslo

THE LOSS of the North Sea hotel platform Alexander Kiehl is likely to delay only slightly the start of exploratory drilling in Norway's northern waters, originally due to begin on May 15.

Saga Petroleum, operator of one of the three northern blocks involved, has said it will postpone operations for about a fortnight. It has contracted Norsk Hydro and Statoil, operators of the other two blocks, about a revised start-up. The company said the extra time was needed to allow the Government "to clarify the circumstances connected with the Kiehl accident."

Norsk Hydro said it would delay its rig's departure until after the Government's report to Parliament about the accident.

## Gromyko faces chilly Paris visit

BY ROBERT MAUTHNER IN PARIS

FRANCE is expected to reiterate its call for a withdrawal of Soviet troops from Afghanistan during a two-day official visit by Mr. Andrei Gromyko, the Soviet Foreign Minister, to Paris, starting today. It will be his first visit to a Western capital since the December invasion of Afghanistan and he will have talks with President Giscard d'Estaing and French Foreign Minister.

Though the French have strongly condemned the Soviet intervention and have recently hardened their criticisms of Moscow, they have argued all along that lines of communication to the Kremlin must be kept open. Only through continued contacts can Moscow be persuaded to reverse its policy, the French Government maintains.

As the Soviet Union's closest Western partner, the French feel they have a better chance

of persuading Moscow to modify its policies. But Paris clearly has become increasingly disillusioned about the prospects of a Soviet change of heart.

Mr. Francois-Poncet issued a particularly stiff warning to the Soviet Union in the National Assembly last week that failure to end the military intervention could destroy the whole edifice of East-West détente.

He rejected all Soviet explanations for the invasion of Afghanistan and said that France had "something to tell the Soviet Union."

The prospect of a cool reception in Paris will not deter Mr. Gromyko from trying to drive a wedge between France and its Western allies, particularly the U.S. and West Germany, which is regarded by Moscow as Washington's "Trojan horse" in Europe.

According to reports from Moscow, the Foreign Minister is

expected to go out of his way to sing the praises of détente and to separate the Afghanistan issue from all the other areas in which relations between the West and the Communist countries can be improved.

## Appeal for eye donors

A SERIOUS shortage of eye donors means blind people are denied the chance to see again, according to the European Society of Ophthalmology. The society is appealing for more donors. It wants people to carry a card donating their organs, including eyes, to hospitals on their death.



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## Features

- Gasoline:** The Bloodbath. "I'd be happy if I made 50% of what I made in the first three months of 1979," says independent gasoline dealer Chris Weber. How can that be, with gas prices so high? The fact is that gasoline middlemen are caught in a terrible squeeze. 33
- Insurance:** An Act Of God? Casualty insurers talk about the underwriting cycle as if that were what it is. But human fallibility has a lot to do with it. 34
- Politics:** Ronald Reagan's economic advisers are in agreement on one thing: Come Inauguration Day, hit the ground running. 36
- Companies:** Promise? Carter Hawley Hale's Phil Hawley is finally telling Wall Street what it wants to hear. 37
- Great Britain:** "Dear Home Owner." How do the British keep mortgage money available in the face of sky-high interest rates? 38
- Companies:** Keeping The Pedal Down. Don't let the President of the U.S. panic you, says Consolidated Freightways' Ray O'Brien. Keep your eye on the big picture. 39
- Brazil:** Chalk up another victory for those who are tough enough to charge real prices for gasoline. 59
- Oil and Gas:** The Biggest Election In Texas. It's the Democratic race for Railroad Commissioner. Not because it's about railroads, but because it's about oil and gas production. 63
- Highways:** The End Of The Affair? Toll roads used to be about the sweetest deal in transportation. Now they face a double bogey. 65
- The Streets:** Salivation And Liquidation. It was only natural for Wall Street to plunge in when liquidation specialist Irwin Jacobs went after Holly Sugar Corp. The only liquidation so far is Jacobs' holdings. 67
- Special Report on Jobs:** The Price Of Free Trade. It happened to the 1,500 workers Zenith Radio Corp. in 1977. 68
- Investing:** "Good Heavens, No!" What happens when investor wants to unload not a round lot of stock but a whole lot? 69
- Investing:** Betting The Indexes. Index futures are more like Las Vegas than Wall Street, but that doesn't mean the commodity exchanges won't give it a try. 70
- Companies:** What are the limits of logic in the world? Union Carbide's Bill Searth is about to find out. 71
- Companies:** The Contrarian. Becton, Dickinson and Co. believes that it takes preparation to be a contrarian. 72

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## Jamaica 'has secured \$270m'

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

JAMAICA whose government broke off negotiations with the International Monetary Fund last month over the Fund's terms for new loans, claims to have secured more than half the money needed to meet its present cash crisis.

Of the U.S.\$430m needed in the short term, some U.S.\$270m is already being secured, though officials admit that the balance still has to be found.

The \$270m is made up of the rescheduling of \$65m of outstanding debt, a facility of between \$90m and \$95m in oil purchase facilities from Mexico and Venezuela, \$50m from a group of donor countries, and \$80m in loans from Libya and Iraq, of \$50m and \$10m respectively.

The Government hopes that part of the gap will be covered by increased tourist receipts and the system of imports under which goods are bought with funds held for exporters outside the country.

A Jamaican team is at present in Libya finalising the much-delayed loan from Libya. Mr P. J. Patterson, Jamaica's Foreign Minister, goes to Frank-



Mr. Percival Patterson, Jamaica's Foreign Minister

furt this week to sign the final documents for a \$120m loan from the Bogn Government. The British Government has so far been sceptical about the non-IMF policies adopted by

Government of Mr Michael Manley in Jamaica. Mr Patterson saw Mr Nicholas Ridley, the Foreign and Commonwealth Office Minister with responsibility for the Caribbean, earlier this month, for a meeting in London which appears to have been somewhat fruitless.

The Manley Government is hoping to get a meeting in just over a month of those countries who have contributed to the World Bank's multilateral scheme for the Caribbean. These include Canada, the U.S., West Germany, the Netherlands and Norway. It is from these that the Jamaicans hope to raise \$60m. Oil finance from Mexico and Venezuela is expected shortly, from the latter perhaps by the end of this month.

In London yesterday, Mr Tom Adams, Prime Minister of Barbados, called for a "new look" in relations between Jamaica and the Fund. While expressing reservations about the Fund's practice in imposing conditions on borrowers in the Third World, he wondered whether Jamaica had fully thought out the alternatives to the IMF.

## Canada 'heads for 10% inflation'

BY OUR TORONTO CORRESPONDENT

THE CANADIAN Federal Budget is heading for a C\$14.2bn (\$5.4bn) deficit in the current fiscal year, Mr Allan Rock, Finance Minister, said yesterday when raising taxes on tobacco, liquor, and corporate incomes.

The Minister told the House of Commons that the deficit would rise by C\$2.7m compared with the 1979-80 fiscal year. He also forecast that the Canadian economy will experience real growth of only 0.5 per cent and that unemployment will increase to 8 per cent from 7.4 per cent at present.

Inflation would climb to 10 per cent from 9 per cent last year, the Minister added. The budgetary statement — Mr. MacEachen refused to call it a

budget—contained many elements introduced by the defeated Progressive Conservative Government last December, but did not include a provision to allow deduction of home-owner mortgage interest against tax.

This move would only aid the "limited" number of people who actually face the loss of their homes because of high interest rates, Mr. MacEachen declared.

Canadians will now pay about 1 cent more on a 12 oz bottle of beer, about 13.5 cents on wine, and 11 cents on liquor for standard bottle quantities. The price of a packet of 20 cigarettes will rise by 2.5 cents.

A two-year 5 per cent surtax on corporate taxes first

mooted by the Conservatives, will be backdated to January 1.

Mr. MacEachen said the Liberal Government would not be re-introducing the controversial 18 cents a gallon excise tax on transport fuels—one of the principal reasons for the Government's fall. As a result it will have C\$2.5bn less in revenue than projected by the Conservatives in December.

Mr. John Crosbie, the former Conservative Finance Minister, said that by re-introducing an emasculated version of his Budget, the Liberal Government had committed a "disastrous error" which would shake the confidence of the financial community and Canadians trying to come to terms with the present economic crisis.

## Breach in Nicaragua Junta

By William Chislett in Mexico City

THE FIRST serious breach in the five-man Nicaragua Junta, installed after the Sandinista guerrillas overthrew President Anastasio Somoza's dictatorship last July, occurred when Sr. Alfonso Robelo, the private sector's representative, resigned.

Sr. Robelo gave no reason for his resignation, but it is known that he had been unhappy for some time about the leftward direction the country is taking.

His resignation follows that of Sr. Violeta Chamorro last weekend, apparently for health reasons.

Sr. Robelo, a wealthy manufacturer of edible oil who headed the moderate opposition to Gen. Somoza, had clashed with the Sandinistas about the need to maintain a private sector and create a Western-style democracy.

Last month, he launched the Nicaraguan Democratic Movement which called for municipal elections next year and general elections in 1984. His party has been attacked on the Sandinista-controlled state radio.

Behind Sr. Robelo's resignation is a growing concern by the country's private sector that the Sandinistas, many of them Marxists, intend to consolidate their position and edge the country towards socialism.

## Mexico nuclear decision likely by end of year

BY WILLIAM CHISLETT

THE MEXICAN Government is expected to decide by the end of the year on developing a nuclear industry for producing electricity.

Canada, France and Sweden are completing feasibility studies on different nuclear systems which may well be presented to President Jose Portillo when he visits those countries next month.

Canada is preparing a study on the Candu heavy water system, France and Sweden on light water systems. Mr. Staffan Burenstam, Swedish Trade Minister, said the Mexican President this week that his country's study would be ready by the time Sr. Portillo visits Stockholm.

Mexico has the world's sixth biggest proven hydrocarbon reserves, but wishes to diversify energy sources. Mexico is also rich in uranium.

Some 87.5 per cent of Mexico's primary energy requirements are supplied by

oil and gas, 5.3 per cent by coal, 6.9 per cent by hydro-electricity, with 0.3 per cent coming from geothermal sources.

Mexico's first nuclear powered plant, Laguna Verde in the State of Veracruz, is to be completed by 1982 when the first of two 664 MW reactors will come on stream. The second reactor is scheduled for 1983.

Mexico has proven uranium reserves of 8,822 tonnes and geologists believe that potential reserves could be as high as 225,000 tonnes.

The country's energy officials believe that one-third of Mexico's primary energy requirements could be supplied by nuclear power by the year 2000. But to achieve this, decisions must be taken soon on whether to develop a nuclear industry and which system to use. The advantage of the Candu system is that it uses raw, not enriched uranium.

## Honduras chooses Liberals

TEGUCIGALPA — Honduras has elected its centrist Liberal Party to lead the country back to Parliamentary democracy after eight years of military rule.

With most of the votes in Sunday's election counted, the Liberals had an 8 per cent lead over the Right-wing National Party and were expected to hold a 52 per cent majority in the Assembly.

been instructed by the ruling military junta to draw up plans for a transition to democracy and arrange Presidential elections.

None of the country's left-wing parties was allowed to contest the election. The third participating party, the centre-left Reform and Unity Party, lost about 4 per cent of the vote.

The 71-seat Assembly has



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## WORLD TRADE NEWS

## R-R loses order for Boeing 757 engines

By Michael Donne, Aerospace Correspondent

ROLLS-ROYCE has lost its coveted position as the sole engine supplier to the new Boeing 757 short-range jet airliner.

Aloha Airlines of Hawaii announced yesterday that it is to buy three of the three twin-engine aircraft, but will use the U.S. General Electric CF6-32 engines of 36,500 lbs thrust, instead of the Rolls-Royce Dash 535 version of the RB-211 engines of 37,400 lbs thrust ordered by British Airways and Eastern Airlines.

The Aloha deal brings to 48 the number of 757s firmly ordered. In addition to 15 for British Airways and 23 for Eastern there are three on order by Transbrasil of Brazil, all of which specify the RB-211-535 engines. In addition there are options on 45 more 757s, all with Rolls engines.

Rolls-Royce is not surprised by the Aloha decision. The UK engine company has always recognised that sooner or later some airlines would decide in favour of U.S. engines instead of the RB-211.

But the Aloha choice is likely to stimulate a number of other airlines to choose U.S. engines for the 757, and it is now clear that Rolls-Royce has a major competitive battle on its hands.

This makes it all the more vital for Rolls-Royce to ensure that it can deliver its Dash 535 engines on time, on cost and up to specification.

The reasons for Aloha's choice of engine have not been disclosed officially, but are believed to include the fact that General Electric, as a U.S.-based company, is closer than Rolls-Royce in the UK for such things as overhauls and the supply of spares.

Several other U.S. airlines are known to be considering the 757 with U.S. engines, including such big operators as United, American, Continental, Delta, and further orders are expected to be announced this summer.

Rami G. Khouri writes from Amman: The state-owned Jordanian airline Alia is putting the final touches to a \$398m financing package to pay for six new wide-bodied jets.

The U.S. Export-Import Bank has approved a \$276m loan to cover 85 per cent of the \$335m cost of the U.S. component of the aircraft Alia is buying — five Lockheed TriStars and one Boeing 747.

The British component of the purchases amounts to \$73m for the Rolls Royce RB211-524B engines to power the Lockheed TriStars. The

## MAN to start U.S. bus assembly

BY KEVIN DONE IN FRANKFURT

MAN (Maschinenfabrik Augsburg-Nürnberg), one of West Germany's leading truck and bus makers, is to set up its first manufacturing plant in the U.S.

Following the break-down last year of its proposed merger with White Motor of the U.S. for the manufacture of diesel trucks, MAN has finally decided to go it alone with local manufacture in the U.S.

Its first venture will be to set up a plant for the assembly of buses. This opening has been offered by a major new order it has received from the city of Seattle for the delivery of 230 articulated buses. The definitive contract will be signed in the next few weeks and is expected to be worth

about DM 100m (\$54m). Herr Wilfried Lochte, the MAN Board member responsible for the truck and bus division, said yesterday that the company had decided to make "a very careful start" with manufacture in the U.S. with the intention of keeping the initial investment within clear limits.

Although MAN is starting with the assembly of buses, it is still studying closely opportunities for following this later with local manufacture of diesel trucks.

It is establishing a new U.S. subsidiary, the MAN Truck and Bus Manufacturing Corporation, with probable headquarters in Detroit, and is particularly keen to gain a foothold in the U.S.

market for Class six trucks—vehicles between 9 and 12 tonnes. More than 50 per cent of the trucks in this weight range are still petrol driven and MAN sees a big market opportunity for its wide range of diesel engine trucks.

The company was maintaining a "flexible" strategy, said Herr Lochte and future U.S. acquisitions could not be ruled out. Nothing was under consideration at the moment, however. "We begin alone. We are concentrating on this more modest approach."

MAN has already had some success in the U.S. bus market and has delivered more than 400 buses to 11 different cities; among them was a previous order of 150 for Seattle.

MAN is also planning to extend its manufacturing interests in Turkey with the construction of a diesel engine plant to complement its existing truck and bus assembly plant.

It has a 33 per cent share in the assembly plant and a similar share could be expected in the engine plant, which is likely to involve an investment of some DM 50m. A decision to go ahead on this second plant in Turkey is expected in the next few weeks.

In addition MAN is acting as an adviser to both Iraq and Algeria on the building up of their own truck and bus industries. It is still negotiating a further order of 200 double decker buses with the city of Baghdad.

## China's first foreign joint ventures approved

By Tony Walker in Peking

CHINA'S Foreign Investment Commission has announced first approvals for joint ventures involving Chinese and foreign partners.

In what a Western lawyer based in Peking last night described as a "most important development," Chinese authorities have agreed to two hotel projects and an airline catering service.

According to the New China News Agency, the hotel contracts have been signed with U.S. and Hong Kong-based companies. The catering deal also involves a Hong Kong-based company. The China International Travel Service is the Chinese partner in the two hotel projects.

One of the hotels is to be built by Zhong Mei Hotel Development of Hong Kong. It will be known as the Jiangsu Hotel and will be built in Peking's eastern suburbs. The participants in the joint venture are planning an hotel with more than 500 rooms and luxury facilities.

The other hotel, to be built by the U.S. company, E-S Pacific Development and Construction, will have 1,000 rooms. Both hotels are expected to be open by 1983.

The third contract, between China's national airline, CAAC and China Air Catering of Hong Kong provides for a May starting date.

The announcement of Foreign Investment Commission ratification for the joint ventures has caused a flurry among Western businessmen in Peking. The approvals are regarded as an indication that China is about to give the go-ahead for a number of joint ventures which have been with the commission for some time.

It now seems likely the first batch of joint ventures will get under way without an announcement of regulations governing tax and wage rates.

The Chinese have been promising to publish such regulations since late last year, but for some reason have not yet promulgated them.

Among the joint ventures awaiting final FIC approval is the one involving Schindler, the Swiss lift manufacturer. Approval for that project is expected to be announced in the next batch of joint venture agreements.

## W. German direct investment in U.S. soars by 43%

BY ROGER BOYES IN BONN

WEST GERMAN concerns faced with problems ranging from high labour costs to market saturation, radically stepped up their overseas direct investment last year, especially in the U.S.

Economics Ministry figures show that West German companies increased their direct investment in the U.S. by DM 3,89bn (\$893m), a rise of 43 per cent over 1978. Overall private direct investment abroad increased by DM 7,8bn, a 13.4 per cent jump over 1978.

At the same time, foreign investment in West Germany rose by only DM 1,9bn, an increase of only 3.6 per cent over 1978. The biggest investor in West Germany in 1979 was Britain, whose companies ploughed DM 368m into the country. Dutch companies followed with DM 358m and Swiss with DM 257m. The U.S. invested only DM 216m in West Germany last year but remains by far the largest overall private investor. American companies have put some DM 20bn into the country since 1961, compared with DM 8.6bn by the next largest investor, Switzerland.

The Economics Ministry figures—and a statistical analysis published yesterday by the Bundesbank—suggests that several trends are at work as far as West Germany's high overseas investment is concerned. In the first place many com-

panies were worried last year about the weakness of the dollar against the Deutsche Mark and feared that this would lead to West Germany's exports being priced out of the U.S. market. Hence there was a strong move to acquire subsidiaries in the U.S. to set up direct production facilities and, thus, secure or expand the West German market share of the North American market.

Another strong factor has been the high production and labour costs in some industries, especially the chemicals sector. Since 1952, the West German chemical industry has invested DM 10.4bn abroad, a large portion of this in the U.S. This long-standing trend is clearly continuing, boosted particularly by the high profits attained by the chemical groups. In the last quarter of 1979, Bayer, BASF and Hoechst all announced plans for growth in the U.S.

The electronics industry has been, after the chemicals sector, the most enthusiastic investor overseas and a number of subsidiaries have been acquired, partly to acquire know-how in new fields such as micro-electronics and partly to secure market presence. Thus in the last quarter of 1979, Siemens announced three separate U.S. acquisitions and a fourth through a joint venture already established in the U.S.

## Egypt and Israel sign trade regulating accord

CAIRO—Egypt and Israel have initialled and agreed to a trade regulating accord between them, Mr. Michael Herzberg, the legal adviser to the Israeli Trade Ministry, said yesterday. The agreement was the fourth to be signed since Egypt and Israel began to normalise relations earlier this year.

The other three agreements covered cultural co-operation, civil aviation and tourism.

The trade agreement has to be ratified by the Israeli Knesset and the Egyptian People's Assembly (Parliament) before direct trade becomes possible.

Mr. Yoram Ziv, director-general at the Israeli Trade Ministry, led the delegation which negotiated the agreement. He was accompanied by Reuter.

## U.S. to toughen stand in Tokyo car talks

BY DAVID BUCHAN IN WASHINGTON

THE U.S. intends to get "extremely tough" with Japan in negotiations that resume in Tokyo today over allowing more foreign car imports into the Japanese market, a top White House trade official has warned.

Mr. Robert Hormats, the deputy trade representative, told a Senate subcommittee this week that the Carter Administration was "very disappointed" with lack of progress so far. The Japanese, he said, had proved partially accommodating on the issue of keeping foreign cars out of their market, but were "totally resistant" to dropping the

differential on their car sales tax.

This taxes larger cars with engines of more than 2,000 cc at a higher rate (20 per cent) than smaller cars (taxed at 15 per cent), and is thus argued by the U.S. to discriminate against the typically bigger American model.

Mr. Hormats' testimony before the Senate subcommittee, which was investigating the present plight of car dealers, represented a hardening of the administration's line in the prolonged talks with Japan. The trade official also expressed

scepticism about the degree of investment in the U.S. that Japanese vehicle manufacturers intend to make.

In contrast to President Carter last week, who was publicly bullish about new Japanese facilities in this country, Mr. Hormats said: "We have some movement but much more is needed." He praised Honda for its firm decision to set up a \$200m car manufacturing plant in Ohio, and hoped that Toyota and Nissan would follow suit.

But so far Toyota is only commissioning a study on a new

U.S. plant, while Nissan last week proposed a \$500m light truck plant. It is car imports, not trucks, that are displacing American products and workers, he pointed out.

"It is puzzling to hear from large Japanese auto concerns that they are unwilling to invest in the U.S. because of the increased competitiveness of U.S. companies when these same Japanese producers are adding capacity in Japan, some of which is likely to produce cars destined for the U.S.," Mr. Hormats said.

## Britain confirms £61m grant for Sudan

BY JAMES BUXTON

BRITAIN confirmed yesterday that it is to make a grant of up to £61m to a power generating project in Sudan. The grant, which presents major opportunities to the British electrical generating industry, is the second biggest aid grant Britain has ever made.

The UK will be the biggest contributor to a \$278m (\$123.6m) World Bank project called Power 3 which is designed to increase Sudan's generating capacity by 134MW by 1983.

The Overseas Development Administration believes lack of electricity in the capital, Khartoum, is the country's most critical need. Power shortages and cuts have crippled industry, hampered the growth of irrigated schemes, and, in the heat of the summer, caused political discontent, which fared into street disturbances last August.

Under Power 3, Britain will finance a diesel power station of about 40 MW at Burri near Khartoum and a 60 MW steam

power station at Khartoum North, both of which will be tied to British companies. The rest of the project consists of increasing the capacity of the Rosetta hydroelectric station on the Blue Nile by 84 MW, to be financed by the World Bank, and the installation of a new 150-mile transmission line from the Sennar hydro-electric station to Khartoum, to be paid for by West Germany, which is to contribute about £25m Sudan is

to contribute about £60m to cover the local costs. Sir British companies and consortia have already prequalified to tender for the Burri diesel station. They are: Humphreys and Glasgow, Taylor Woodrow International, Capper Neill International, Babcock Turbine Operations, Balfour Beatty, and Hawker Siddeley Power Engineering. The consultant for this station is a West German concern, Lahmeyer.

## Zimbabwe buys MF tractors

FINANCIAL TIMES REPORTER

MASSEY-FERGUSON has received an initial order for tractors for Zimbabwe worth \$1.7m. Most of the units will be supplied from the UK.

The order was placed by Farm Mechanisation, part of the Barlow Rand group. With the ending of economic sanctions last year, Massey-Ferguson re-

newed its appointment of Farm Mechanisation as sole distributors in Zimbabwe.

The company says that, with the return of normal trading conditions, it anticipates an increasing demand for farm machinery from commercial farms and in expectation that the government will place a high priority on increasing

mechanisation of peasant farming.

A conference for British and European industrialists and businessmen about opportunities in Zimbabwe will be held by London Export Conference on July 17 and 18 at the London Hilton Hotel, in association with Air Zimbabwe and British Airways.

## Oil tanker register promoted

By William Hall, Shipping Correspondent

A GROU called the Oil Companies International Marine Forum (OCIMF) is promoting the establishment of an international tanker register, which would provide information about the world's tanker operators.

Such a register could be established by the middle of next year and it is being seen as a major attempt to outlaw the growing number of sub-standard ships.

The OCIMF represents all the world's major oil companies and represents those bodies responsible for 80 per cent of all oil transported by sea.

Initially, the OCIMF favoured a system of rating international tanker operators on the order of a good food guide, but this foundered because of probable American legal difficulties.

Under the new scheme, which has still to receive approval, a voluntary system to collect and disseminate information concerning tankers, operators, crews, ports and terminals will be established.

There are some 3,300 tankers of more than 10,000 dwt on the high seas. Just under a third are operated by large oil companies, but in recent years there has been a rapid growth in smaller, unskilled operators. The OCIMF estimates that between 5 and 10 per cent of the world's tanker fleet is "sub-standard" and that the percentage is going up.

The information to be considered for entry in the register is under review by five committees. Aside from OCIMF's members, ship classification societies, charterers, and others are represented on these committees.

While the more responsible shipowners support the scheme there remains a certain amount of resistance from some smaller tanker operators that are worried about whether they will be fairly represented. In addition, OCIMF still has to sort out the financing arrangements for any register.

## NEW GLEESON SUBSIDIARY

M. J. Gleeson (Contractors) has formed a new subsidiary called Gleeson (London). It will operate from the group head office, in North Chesham, Surrey.

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## Rebate for Now! advertisers

By Michael Thompson-Moel

NOW! MAGAZINE, Sir James Goldsmith's first venture into UK publishing, failed to meet initial circulation targets and is to pay rebates of 27 per cent to advertisers.

The magazine's advertising rate card guarantees average weekly net sales over the first 26 issues of 250,000 copies. In the event, the average was 182,011, according to figures examined by Price Waterhouse and Co., the magazine's auditors.

Mr. Derek Rogers, marketing director of Sir James's Cavenham Communications, has told advertising agencies the audited figure fell "some way short of target," but says it represents "an encouraging level of sales when you consider that one year ago, the market for a news magazine in the UK was thought to be non-existent."

He adds: "Now the debate must be how big the market is and how soon it will be before other titles enter and by so doing enlarge and develop that market."

Cavenham's circulation target for Now! engendered scepticism in the advertising world, which predicts a struggle for survival.

The next sales figures to be published will be those certified by the Audit Bureau of Circulation, covering a slightly different sales period. They are due early next month.

## Failure to complete metric changeover economic 'millstone'

By David Churchill, Consumer Affairs Correspondent

THE GOVERNMENT'S failure to complete the metrication programme in the UK was strongly attacked yesterday by Mr. Max Wood, chairman of the Metrication Board. The Board is to be closed down at the end of the month after 11 years of operation.

Mr. Wood said the Board was concerned "that the remaining metric advances will be piecemeal and that our economy will continue to overhang with the costly, inefficient and largely unnecessary millstone of dual working in metric and imperial measures."

The Government announced late last year that there would be no more Parliamentary Orders forcing the adoption of metric standards, supported further by the Metrication Board. Mr. Wood pointed out yesterday the problems industry, retailers, and education will face until the metric programme is completed.

"Industry claims that until metric production is the norm for all but spares and replacements for existing imperial-standard equipment, they will compete at a disadvantage with overseas producers," he said. He saw little prospect of early progress to full metrication.

tion in retailing. "The retail trade is highly competitive and it is argued that, unless everyone changed together, those who stayed imperial would gain an unfair commercial advantage," Mr. Wood added.

He pointed to the anomaly of young people learning metric measures at school only to have to adapt later to an economy that is partly imperial.

## New Talbot car prices

TALBOT'S NEW Solara saloon will cost from just over £4,000 for the 1.3 litre to £6,370 for the top-of-the-range 1.6 automatic.

The seven-model range, based on the award-winning Talbot Alpine Hatchback, goes on sale in the UK from May 13. Prices will be: LS 1.3, £4,088; LS 1.6, £4,285; GL 1.6, £4,751; SX 1.6 Auto, £5,370.

Available later in the summer will be the GLS 1.6, £5,481; GLS 1.6 five-speed, £5,841; and the GLS 1.6 Auto, £5,881.

## Levi plans 1,000 jobs in Scotland

By Ray Perman, Scottish Correspondent

LEVI STRAUSS, the U.S. clothing manufacturer, is extending and modernising its Scottish factories as part of expansion which will create another 1,000 jobs by the end of next year.

The company said a year ago that it was investing £7m in Scotland—where it had good productivity and labour relations—to increase output of denim jeans and new products such as sportswear.

Since then a new operational headquarters has been opened at Paisley and Levi has leased a 58,000 sq ft factory from the Scottish Development Agency at Bothwell Park, Glasgow. The agency is to lend the company a further £2m for a second factory at Bothwell Park.

A 53,000 sq ft factory at Inchinnan, Renfrewshire, is being bought from the agency for £750,000, which includes the cost of modernisation work. The agency is building a £1m extension to Levi's factory in Dundee.

The company employs 1,400 people in Scotland and also manufactures at Carlin, Lanarkshire, and Whitburn, West Lothian.



## Stephenson's Rocket takes to the roads

THE original Stephenson's Rocket, built in 1829, pictured above, left the Science Museum in Kensington yesterday on its first journey away from the museum in almost 120 years.

The locomotive is on loan to the Merseyside County Museums until October, as part of the 150th anniversary celebrations of the Liverpool-Manchester railway.

Under police escort, the Rocket was transported from London via the M1, M6, M62 and M57, at a maximum speed

of 20 mph. After transferring to A roads for the final leg of its journey, it is expected to reach the museum in William Brown Street, Liverpool at 12.30 pm today.

Transport is being provided free of charge by McGregor Cory Haulage, part of the Liverpool-based Ocean Group the international transportation distribution, and shipping company.

At Liverpool a welcoming committee, including the Lord Mayor, Councillor Mrs. Doreen Jones, Sir Kenneth

Thompson, chairman of Merseyside County Council and Councillor John Last, chairman of the county arts and culture committee, will receive the locomotive.

On the museum steps Sir Kenneth Thompson will present Sir Lindsay Alexander, chairman of the Ocean group, with an inscribed miniature in appreciation of the part played by the group in bringing the Rocket to Liverpool.

The locomotive's protective covering for the journey was

designed and constructed by Castree Brothers of Bootle. A clear low density polyethylene, supplied by BXL Flexible Packaging Division based in Liverpool, ensured that the covering is see-through.

The Rocket was one of three locomotives to take part in the Rainhill Trials, held in 1829 by the Liverpool and Manchester Railway Company, to decide the relative merits of locomotives. It alone fulfilled all the trial's conditions.

## Frozen food set to become growth area of the 1980s

THE FROZEN food industry in the UK is set to become one of the few growth areas for food in the 1980s in spite of the expected static growth in volume demand for food as a whole during the decade.

Figures published yesterday by Birds Eye, the world's largest frozen food company, show that total sales of frozen foods in 1979 were £920m compared with £790m in 1978.

More important, the Birds Eye figures show that frozen food sales in 1979 increased in volume by some 8 per cent. This is the first significant growth in the size of the frozen food market for several years.

The trade estimates that volume growth will continue in the early 1980s, although at a slightly lower rate than the 8 per cent spurt last year. This return to volume growth, however, after a decade in which both sales and profitability were sluggish, could not have come at a more appropriate time.

Since 1980 is both the 50th anniversary of the marketing of the first frozen foods and the silver jubilee of that

able over-production. Moreover, by the 1970s, consumers were becoming more sophisticated about frozen foods and wary of the low quality produced by some companies.

Thus, the last decade has seen the classic situation of too much production chasing a static market. The inevitable result was low profit margins for the major companies and many smaller companies going out of business.

Yesterday Mr. Don Angel, Birds Eye chairman, warned that "anyone who now thinks that cold stores are filled with pots of gold is in for a shock." He said that profit margins were still inadequate and "even large and distinguished companies are finding it uncomfortably difficult to achieve reasonable levels of profitability in frozen foods."

Birds Eye is also cautious about the reasons for last year's volume growth, pointing out that the severe winter last year meant that fresh foods were less available and consumers turned to frozen foods instead.

This caution is tempered by several reasons why frozen

## NEWS ANALYSIS. David Churchill, Consumer Affairs Correspondent, looks at the multi-million pound frozen food industry.

stalwart of the industry—the fish finger. Some 1.2bn fish fingers are now sold every year.

The man responsible for making frozen foods commercially viable was an American biologist and inventor called Clarence Birds Eye.

Birds Eye's hobby was fur-trapping in the frozen north of America and, like others including the Eskimos, he was used to eating fish and caribou which had been naturally frozen but was still edible when thawed out some time later.

Birds Eye began to realise the commercial possibilities of quick freezing foods for sale. After several years of experiments to reproduce mechanically the natural freezing conditions of the Arctic wastes, in 1924 Birds Eye developed a quick-freezing device which is still used today.

Like many inventors, Birds Eye was faced with the dilemma of marketing his invention himself or selling to a larger company. In 1929, however, he decided to sell his frozen food technology — for some £22m — to a fast growing U.S. company called General Foods. What immortalised his work was the company's decision to take his name, split it into two, and use it as their trademark. Thus Birds Eye was formed.

The first frozen foods were put on sale in March 1930 in Springfield, Massachusetts. However, frozen food did not really come to the UK until after the Second World War, when Unilever acquired the Birds Eye name outside the U.S.

During the 1950s and 1960s, frozen foods became a high-growth market as increasing living standards and developing technology made the processing and distribution of frozen foods more efficient and more homes had refrigerators.

Yet, the rapid growth of the market attracted numerous operators and led to consider-

food sales can be expected to show a consistent volume growth during the 1980s.

Probably the main reason for optimism is the increasing willingness of the major multiple supermarkets to stock more frozen foods. Since the bulk of food shopping is through multiple grocers, they obviously have a large say in determining what is bought simply by making the products available.

According to Birds Eye, the multiple grocers now account for some 46 per cent of frozen food sales, with specialist freezer centres selling 18 per cent of the total, independent grocers' 12.5 per cent, and the co-ops 11.5 per cent.

It is the small independent grocer, however, whose sales are being hit most by the extra sales through multiple supermarkets.

Another reason for optimism within the industry is the steady growth of home freezer ownership. More than 42 per cent of households now own a domestic freezer, according to Birds Eye. In 1979 some 1.27m freezers were sold for the home, compared with 1.16m in 1978.

Birds Eye also reveals that, for the first time, more frozen food is bought by domestic freezer owners than by non-freezer owners. In 1979, freezer owners spent £368m on frozen foods compared with the £342m spent by non-freezer owners. The remaining £210m represents sales through caterers.

Birds Eye estimates that by 1984, freezer owners will be responsible for about 70 per cent of the volume of frozen foods sold in the UK.

The basic reason for growth in the 1980s will be the continuing trend towards convenience foods as more women go out to work and as living standards rise. Birds Eye's figures show that the proportion spent on basic frozen foods—such as peas and fish fingers—is declining as people spend more on ready meals and other new products.

## Prudential profile No.2: Kenneth Fleet reporting



Allen Sey (left), a Prudential Agent, talks insurance with policyholder Robert Barclay, on his farm in Ayrshire, with Kenneth Fleet (right), leading financial journalist and City Editor of the Sunday Express.

## "The Prudential has strong support at the grass roots. I find out why."

Local representation has always been one of the Prudential's strengths. The Company has as many as 460 District Managers with over 11,000 staff—the men and women from the 'Prus' who keep in daily contact with people in their district. Kenneth Fleet visited a typical Prudential country 'parish' in Scotland to join a Prudential agent on his rounds of the local farming community.

Kenneth Fleet: When did you begin to think about insurance Robert?

Robert Barclay: (farmer) When I was a boy my father took out insurance for me. When I got married and started a family I took out more.

Fleet: I imagine there are several types of insurance which a farmer finds necessary for his farm and for his work?

Barclay: The main one is fire and storm damage cover. With farming nowadays mechanical accident risks have increased. Also accidents to visitors—like yourself.

Fleet: Although you're still a young man do you think about a pension?

Barclay: The earlier you get started the better as far as these things go. My father was a bit older before he took out a pension policy and he's paying a far bigger premium than if you start young.

Fleet: Tell me, Allen, how your connection with Mr. Barclay has developed.

Allen Sey: (Prudential Agent) It's developed greatly since I took over nine years ago, in part due to inflation. The Barclays felt that if the farm was to keep in step with inflation they would have to increase their policies accordingly.

Fleet: Do you offer the whole range of insurance to a farmer like Mr. Barclay?

Sey: We're geared for all sorts of policies. One policy which is a great attraction to a farmer like Robert, deals with capital transfer tax. A Prudential policy enables proceeds on the death of his father to be paid to Robert free of tax, as a capital sum. Capital transfer tax is one of the farmer's biggest concerns nowadays.

Fleet: Do you call regularly?

Sey: I come out once a quarter to collect life insurance premiums and of course I also call yearly to review the house and farm insurance.

Fleet: Robert, do you see Allen as somebody trying always to sell you an insurance policy, or do you see him more as a friend and adviser?

Barclay: Oh more as a friend. He's not ramming it down your throat all the time.

Fleet: Is he good at settling claims?

Barclay: Pretty good. Two recent claims were dealt with fairly efficiently. The porch in front of the house blew down in a storm.

Fleet: He's done a good job for you, and you feel you've got a good deal?

Barclay: Aye.

Fleet: Allen, how big is your area?

Sey: About 33 square miles, consisting of mainly farming community.

Fleet: Do they rely on you for all their insurance?

Sey: I have probably more farm calls than 80% of my competitors and therefore I concentrate more on that side of the business.

Fleet: Apart from the merits of the actual policy you sell, what is the most important thing that makes you so successful in your job?

Sey: The service the Prudential gives to its client. If there's a claim, Mr. Barclay picks up the phone and I'm up there probably the same day. I assist him generally in filling in the claim forms whereas many insurance offices leave the policyholder to fill it in himself. With us you're not just a number.

The Prudential's annual report is now available from the Publicity Department, Prudential Assurance Company Limited, 142 Holborn Bars, London EC1N 2NH.

# Prudential

You don't know the half of it.



## UK NEWS

## Edwardes paid £57,200 in 1979

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SIR MICHAEL EDWARDES, BL chairman and chief executive, had a pay increase of nearly 9 per cent last year, from £52,500 to £57,200.

This is shown in BL's annual report sent to shareholders yesterday.

Sir Michael's pay compares with the £34,726 salary of Sir Terence Beckett, Ford of Britain chairman, a 10.8 per cent increase on 1978.

The BL report gives some indication of the cost so far of restructuring which involves cuts or closures at 13 factories and the loss of at least 25,000 jobs.

The 1979 provision was £13.7m, including £9.2m for car operations and £4.5m for plant closures within Aveling Barford, the ailing construction equipment offshoot.

This compared with £13.6m in the 1978 accounts, which took in an estimated £1m for closure of the AEC truck plant at Southall and £20.6m for rationalising certain UK foundry and manufacturing operations and eliminating some loss-making overseas operations.

BL seems to have taken a cautious view of restructuring costs. It was able to add back

£10.9m last year (£10.6m in 1978) from provisions made in previous years but no longer required.

Of the £10.9m, some £8.4m was over-provision in 1977 for car manufacturing in South Africa. These were to have been sold and £17.1m provision was made. The negotiations foundered and the subsidiary has rationalised during 1979.

BL says the Southall provision "has proved adequate," but the balance remaining has been held over until the site is sold.

The accounts show the extent of financial problems within Aveling Barford, which was up for sale for some time. The construction equipment trading loss reached £12m on sales of £48m, against a £5m loss on sales of £57m in 1978.

Prestcold, the commercial refrigeration concern BL also attempted to sell, produced a £2m trading profit on sales of £66m compared with a £1m loss on sales of £61m in 1978.

As reported, the car operations had sales of £2,060bn (£2,173bn) and a

trading loss of £45m (profit of £63m). The commercial vehicles business had sales of £633m (£578m) and a trading profit of £11m (£12m).

The report confirms that the car companies "demanded" by about 10,000 jobs and BL Commercial Vehicles by 5,000 jobs. "Without significant internal disputes and achieved greater productivity compared with 1978." Total manpower was reduced by 18,500 jobs to 168,561 at the end of December 1979.

Managers' pay, Page 10

## Docks Board profits down by 10% after 1979 strikes

BY WILLIAM HALL, SHIPPING CORRESPONDENT

THE OPERATING profits of the British Transport Docks Board, which controls a quarter of UK port traffic, fell by 10 per cent to £26.8m last year.

The overall tonnage of traffic through the group's 19 ports, which range from Southampton to Troon in Scotland, rose by 4.2 per cent to 82.2m tonnes. However, revenues grew more than twice as quickly to a record £133.6m.

Last year's road haulage strike and engineering strike hit the board badly, causing a £5m loss in revenue, virtually all of which was profit.

This year, the steel strike has lost the nationalised ports body £4.5m in revenue, but some of this is being recovered because of a surge in steel imports.

All of the board's ports last year produced net profits before extra depreciation for inflation. Sixteen made net profits after additional depreciation. The exceptions were Hull, which was badly hit by the road haulage strike, Cardiff, which was hit by the closure of the East Moors Steelworks, and Southampton, which is suffering from heavy financing charges.

After additional depreciation for inflation of £10m and interest of £6.5m, the board which has been self-financing since 1972, made pre-tax profits of £13.6m (it repaid £10.5m of loans, and invested £13.5m).

The Government has said it would like private capital introduced into the Docks Board. Sir Humphrey Browne, the chairman, said yesterday a Bill to implement the Government's wishes would probably be introduced in the next session of Parliament. If all went well it

would be on the statute book next year, and a share flotation could occur any time after that.

Kleinwort Benson are advisers to the Docks Board. The Board's return on capital fell from 16.9 per cent to 15.1 per cent during 1979. Five years ago the Board had agreed a target rate of return of 20 per cent by 1980 but Sir Humphrey said yesterday that this had assumed more rapid growth than had occurred, and would not be attained.

## Containers

The tonnage of ores moving through the board's ports rose by 16.4 per cent to 10.8m tonnes last year and timber traffic was up by 16.8 per cent at 1.2m tonnes. Traffic also rose substantially by 42 per cent in import/export cars.

Container and roll-on/roll-off traffic rose by 5.6 per cent during 1979 and Southampton has re-established itself as one of the country's leading container ports. Apart from one short unofficial stoppage, Southampton had no strikes last year and several new services started using the port, which employs almost a third of the Board's workforce.

Of the group's other large ports, Immingham has established itself at the main UK port for exports to China. General cargo traffic with China increased by a third last year.

As a result of the steel strike this year the Board is wary of forecasting the outcome for 1980. In that short term, any sanctions imposed on Iran could affect trade through Newport in South Wales, which handles Talbot car exports.

## Matsushita to double TV output in Britain

Financial Times Reporter

MATSUSHITA ELECTRIC, the Japanese consumer electronics group, yesterday announced plans to almost double its output of colour televisions in the UK by expanding capacity at its Cardiff subsidiary.

A third 60,000 square foot factory is being built in Cardiff at a cost of £2m. Matsushita makes music centres, radio tuners and televisions there under the National, Panasonic and Technics brand names.

The expansion will consolidate Japan's strong position in the British television industry. Five Japanese companies already have manufacturing operations in the UK, and a sixth, the Victor Company of Japan (JVC), has been negotiating the purchase of Deca's television interests.

Hitachi and Toshiba have set up joint ventures in the UK with General Electric Company (GEC) and Rank respectively. Matsushita, Sony and Mitsubishi are running independent operations. Sony's UK subsidiary recently won a Queen's Award for Export Achievement. The company intends to increase colour television output to 120,000 units a year. The additional sets will be mainly 26-inch models, intended for export to Continental markets, notably West Germany, France and Italy.

Last week Thorn EMI, the biggest of the manufacturers which are still wholly UK-owned, announced agreement in principle to acquire a 50 per cent share in British video disc and players designed by JVC.

The new Matsushita factory is due to start production by the beginning of next year. It will provide about 140 jobs initially, rising to about 300 in three years. The two existing factories employ 400 people.

Mr. Shunji Matsushita, managing director of Matsushita (UK), said the new investment would create substantial opportunities for British component suppliers. The company was already buying up to 70 per cent of its components by value from more than 40 British companies.

Exports by the Cardiff plants fell last year to about 18 per cent of production. Mr. Matsushita said among the reasons for this were the strength of sterling and the changing pattern of demand on the Continent in favour of the 26-inch set. The market for older equipment was "not so good."

## Alastair Roger dies at 64 in Zimbabwe

Financial Times Reporter

MR. ALASTAIR ROGER, governor of Globe Investment Trust, has died in hospital in Salisbury, Zimbabwe. He was 64 and unmarried.

Mr. Roger, who was also chairman of Temple Bar Investment Trust and a director of Electra Investment Trust, was on a visit to Salisbury to inspect Electra's interests in Zimbabwe. In the last few years Electra Group Services, the management company which runs Globe, Electra and Temple Bar, has gained a wide reputation in the investment trust world for its imaginative approach to the problems of the sector.

Among Mr. Roger's other appointments was the deputy chairmanship of the British Cattle Ec tida yds vbg cmwbg Electric Traction Company.

## Advertising talks

OFFICIALS from the Office of Civil Trading held top-level talks with the Advertising Standards Authority about its refusal to monitor advertisements which give misleading price comparisons. Under the price marking legislation introduced last summer, retailers of most consumer goods are forbidden to make price comparisons with manufacturers' recommended or other unsubstantiated prices.

## Miami air link battle hearings open

By Michael Donne, Aerospace Correspondent

THE battle between Laker Airways and Air Europe for rights to fly the London (Gatwick)-Miami air route opens in London today, when the Civil Aviation Authority starts public hearings into both air services.

Originally, there was a third applicant for the route, British Caledonian Airways, but the airline withdrew following the recent award of rights for the Hong Kong route, on the grounds that it had enough new ventures to cope with.

London-Miami is a "dual designation" air route—it can be served by two airlines from each country. The present UK operator is British Airways.

The existing U.S. operator is Pan American. Several U.S. airlines, including Eastern, Braniff and Air Florida are competing to become the second U.S. operator.

The route has become popular with UK holiday-makers in the past year or two, and already there is a substantial volume of charter as well as scheduled traffic.

Air Europe says that the route would be worth an overall \$160m annually in fares, and that it would operate four return flights a week in the first year, rising to six flights a week in the summer, together with charter services.

Mr. Martin O'Regan, chief executive of Air Europe, says that it would expect to be able to carry 93,000 passengers in the first year, rising to nearly 150,000 within three years. The route would become profitable by the end of the second year.

Air Europe would offer a one-way fare of £95 Standby in the off-peak period from October 1 to June 30, but it would also offer a £155 single Economy Class fare off-peak and £185 single in the peak period, with a Vacation Rate of £105 single off-peak rising to £135 single in the peak period.

Laker Airways' interest in the route is also strong. It recently was not only denied its bid for the Hong Kong route, but was also refused rights to a substantial number of European short-haul routes from Gatwick.

● Brymon Airways, the rapidly-expanding West Country airline, is to take over Plymouth Airport from the local authority on a 125-year lease from May 1. The company plans to lay another hard runway, improve existing terminal buildings and install new hangars and other facilities.

The takeover is part of a major investment programme which includes purchase of two new de Havilland Canada 50-seat Dash Seven four-engine short take-off and landing aircraft, costing a total of about £7m including spares.

## House building 'could be lowest for 50 years'

BY MICHAEL CASSELL

THE NUMBER of houses built in Britain this year could be the lowest for more than 50 years, according to the National Housebuilding Council, the house building industry's consumer watchdog organisation.

Sir Peter Trench, the council's chairman, said in London yesterday that without a dramatic improvement in the rate of output, work was unlikely to begin this year on more than 105,000 private sector homes against 140,000 starts in 1979. Some builders are known to doubt whether even the 100,000 mark will be reached.

Completions of private housing in 1980 may, Sir Peter added, only reach about 115,000 compared with nearly 133,000 last year.

With public sector house building now at one of its lowest-ever points—starts this year are expected to fall well below the 1979 total of 80,000—overall housing output could decline to a level unknown since the 1920s.

After a period of high profitability for the house-builders, while building costs were rising sharply, the resulting squeeze on margins was expected to begin to bite over the coming months, though the industry does not believe the true extent of the difficulties will show until next year.

Sales remained encouraging, however, though mortgage finance costs and shortages have led growing numbers of intending purchasers to withdraw.

Sir Peter said the situation could begin to improve—though not in time to affect this year's output—once interest rates started to fall. The building societies would then attract more funds for lending and more home buyers could contemplate purchases.

The underlying state of the housing industry was healthier than it had been in 1974, when at times over 50,000 homes were unsold. Today, the figure was likely to be nearer 20,000 and fewer bankruptcies would therefore occur.

Sir Peter said he was approaching the chairmen of 100 of the country's largest companies to suggest ways in which they could, for little cost, provide temporary assistance to employees.

## CEGB move for water reactor station

THE CENTRAL Electricity Generating Board took its first firm step to acquire a pressurised water reactor nuclear power station. It issued a letter of intent to the National Nuclear Corporation, which oversees the nuclear construction programme, authorising it to begin the design and manufacture of the nuclear steam supply system for the American-resigned reactor.

The corporation needs this letter of confirmation for its licence agreement with Westinghouse, the U.S. company providing technology for the 1,100-megawatt reactor, expected to be Sizewell, Essex.

The CEGB move is in line with last December's statement by Mr. David Howell, the Energy Secretary, committing the Government to a 15,000-MW nuclear expansion programme in the decade from 1982.

## Coal use 'will not drop in 1990s'

SLOW PROGRESS in expansion of the nuclear power industry meant that a decline in coal burned for electricity in the 1990s was highly unlikely, the National Coal Board said. Mr. Robert Alexander QC, in his closing speech for the NCB at the Vale of Belvoir coalfield inquiry, said even full implementation of the Government's positive industry policy, building one power station a year for a decade from 1982, would provide only 22 gigawatts of nuclear energy by the year 2000.

This compared with earlier Department of Energy projections of 40 gigawatts, he said, and already it seemed unlikely that the first of these stations could be started in 1982.

Banking support moves criticised THE GOVERNMENT'S intention to continue to provide unlimited lending of last-resort facilities to the banking system as a routine matter each day is criticised by the stockbrokers W. Greenwell.

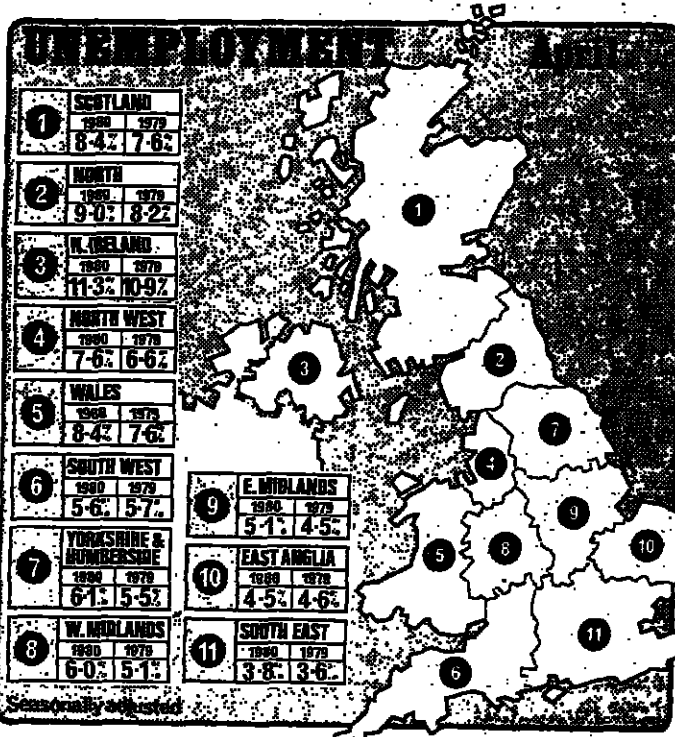
In their latest monetary bulletin, the brokers discuss the proposal to continue this support as set out in last month's joint Treasury and Bank of England consultative Green Paper on monetary control. The firm criticises the intention to provide unlimited regular support for the money market, and says that the central bank should control supply of reserves in the monetary system directly.

Above average increases have also been reported in other major manufacturing areas, West Midlands, North-West, North and Wales.

This ties in with the view that manufacturing companies under tight financial pressures have been laying off workers and have been reluctant to replace those who have left.

Surprisingly, the increase in Northern Ireland since last September has been only 8.8 per cent although the percentage rate there, 11.3 per cent, is well above the 6 per cent national average.

There has, so far, been little difference in the rate of increase of unemployment between men and women. The male percentage of 7.1 remains considerably higher than the female rate of 4.5 per cent.



## Factory areas show jobless rise

BY OUR ECONOMICS CORRESPONDENT

THE RISE in unemployment since last summer has been largest in regions where there is a heavy concentration of manufacturing industry.

While the number of adults out of work in the UK has risen by 15.4 per cent since last September, when the national upturn began, the rises have been more than 20 per cent in the East Midlands, Yorkshire and Humberside.

Above average increases have also been reported in other major manufacturing areas, West Midlands, North-West, North and Wales.

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Not surprisingly the Mughal items, most collectors of which are European, are the best feature. Two illustrations from the Jami al-Fawarikh of Rashid al-Din, late 1500s, did particularly well, with Colnaghi acquiring two miniatures, for £27,000 and £24,000 respectively. Calligraphy also did well, a Qajar Koran of 1886, with 263 leaves, selling for £25,000, against a cautious estimate of about £1,000. Spinks paid £14,000 for a good Firdausi Shahnama of about 1580, with

## Steel scrap companies warn of switch from rail to roads

BY ROY HODSON

MOVEMENT OF steel scrap will be switched from the railways to the roads unless the Government authorises early investment in new railway facilities, scrap reclamation companies say. It would involve up to 2.5m tonnes of steel scrap a year.

The companies say their patience is exhausted after two years of talking to Government departments and British Rail.

A report before leaders of the British Reclamation Industries Confederation at their annual meeting in London yesterday says the situation has reached crisis point. Many of the 38,000 small rail wagons (16 tonnes capacity) used for scrap movements have reached the end of

their working lives or need extensive repair. A £30m scheme to provide 1,600 51-tonne capacity airbrake wagons has been discussed, but general support is still lacking.

The scrap companies want British Rail to provide the replacement wagons. There is some sympathy for this from public and private sector steel-makers which buy the scrap, but British Rail is anxious that the parties concerned examine other options, including private ownership of wagons, leasing, pool companies or other sharing systems.

"None of these appeal to the scrap industry," said the British Scrap Federation.

The possibility of obtaining EEC or British Government grants is being considered. The reclamation industry is taking a gloomy view of prospects for scrap deliveries by rail.

The report says: "It does seem quite clear that unless an early decision is taken and the necessary capital investment authorised, a good deal of existing investment in rail facilities by scrap processors and steel works will be wasted."

South Wales and South Yorkshire will be worst affected in terms of real congestion if scrap steel is increasingly sent by road.

## State technology policy criticised

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE GOVERNMENT'S refusal to expand State aid for high technology ventures was criticised yesterday by Mr. Geoffrey Chandler, director general of the National Economic Development Office.

Speaking a week after Sir Keith Joseph, Industry Secretary, rejected calls for State intervention in developing industrial robots, Mr. Chandler said the Government should provide more resources for industry.

"Automation, robotics, computing and telecommunications systems, and the potentially all-pervading micro - electronic

technologies, need to be diffused throughout industry," Mr. Chandler told the Westminster branch of the British Institute of Management.

"The sustaining of research and development for these at company level at a time of recession is something the Government can legitimately assist, as indeed a number of our competitors are doing."

Mr. Chandler said Britain needed a consensus on how to tackle economic problems. "We are a tightrope walker on the frayed rope of past industrial performance, unable to agree on repair of the rope or the provision of a safety net."

are filling more successfully, to assist in the taking of risks, and to be the mid-wife of corporate change."

These statements are in line with remarks Mr. Chandler has made before and is now repeating at a time of growing concern about the impact of economic problems on companies' technological research.

Mr. Chandler said Britain needed a consensus on how to tackle economic problems. "We are a tightrope walker on the frayed rope of past industrial performance, unable to agree on repair of the rope or the provision of a safety net."

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## Good prices for Islamic items

SOTHEBY'S week of sales of Islamic items has been proceeding much better than might have been expected. Forecasts have been marked down, but even so, apart from poor demand for Qajar lacquer, where in the past Iranian buying inflated prices, the auctions have gone well.

## SALEROOM

BY ANTHONY THORNCROFT

Not surprisingly the Mughal items, most collectors of which are European, are the best feature. Two illustrations from the Jami al-Fawarikh of Rashid al-Din, late 1500s, did particularly well, with Colnaghi acquiring two miniatures, for £27,000 and £24,000 respectively. Calligraphy also did well, a Qajar Koran of 1886, with 263 leaves, selling for £25,000, against a cautious estimate of about £1,000. Spinks paid £14,000 for a good Firdausi Shahnama of about 1580, with

## BASE LENDING RATES

A.B.N. Bank	17%	Hambros Bank	17%
Allied Irish Bank	17%	Hill Samuel	17%
Amro Bank	17%	C. Hoare & Co.	17%
American Express Bk.	17%	Hoagland & Shanghai	17%
Henry Ansbacher	17%	Industrial Bk. of Scot.	17%
A.P. Bank Ltd.	17%	Keyser Ullmann	17%
Arbuthnot Latham	17%	Knowles & Co. Ltd.	17%
Associates Cap. Corp.	17%	Langris Trust Ltd.	17%
Banco de Bilbao	17%	Lloyds Bank	17%
Bank of Credit & Cmce.	17%	Edward Manson & Co.	17%
Bank of Cyprus	17%	Midland Bank	17%
Bank of N.S.W.	17%	Samuel Montagu	17%
Banque Belge Ltd.	17%	Morgan Grenfell	17%
Banque du Rhone et de la Tamise S.A.	17%	National Westminster	17%
Barclays Bank	17%	Norwich General Trust	17%
Bremer Holdings Ltd.	17%	P. S. Refson & Co.	17%
Brit. Bank of Mid. East	17%	Russminster	17%
Brown Shipley	17%	Ryl. Bk. Canada (Ldn.)	17%
Canada Perm. Trust	17%	Schlesinger Limited	17%
Cayser Ltd.	17%	E. S. Schwab	17%
Cedar Holdings	17%	Security Trust Co. Ltd.	17%
Charterhouse Japan	17%	Standard Chartered	17%
Choulatons	17%	Trade Dev. Bank	17%
C. E. Coates	17%	Trustee Savings Bank	17%
Consolidated Credits	17%	Twentieth Century Bk.	17%
Co-operative Bank	17%	United Bank of Kuwait	17%
Corinthian Secs.	17%	Wattway Ltd.	17%
The Cyprus Popular Bk.	17%	Williams & Glyn's	17%
Dunlop Lingerie	17%	Windsor Sec. Ltd.	17%
East Trust	17%	Yorkshire Bank	17%
E. T. Trust Limited	17%	Members of the Associated Houses	17%
First Nat. Fin. Corp.	17%	7-day deposits 15% 1-month	17%
First Nat. Secs. Ltd.	17%	Deposits 15% 1-month	17%
Robert Fraser	17%	Deposits 15% 1-month	17%
Antony Gibbs	17%	Deposits 15% 1-month	17%
Guinness Bank	17%	Deposits 15% 1-month	17%
Guinness Bank	17%	Deposits 15% 1-month	17%



## UK NEWS - LABOUR

## Pay offer opposed at NatWest

BY NICK GARNETT, LABOUR STAFF

THE EXECUTIVE of the National Westminster bank staff association yesterday overturned a decision of its management committee and decided to recommend rejection of the 18-21 per cent pay offer to clerical staff in the five English clearing banks.

This could create difficulties in wage negotiations for the banks' 200,000 clerical and management staff.

The association's executive made it clear yesterday that the decision was a result of the local pay differentials settlement for bank messengers achieved this week after industrial action by the Banking, Insurance and Finance Union.

The bank staff association's management committee had sent out a circular last week arguing that the clearing banks'

pay offer should be accepted. Its executive said yesterday, however, that the position had now changed because of "uncertainty" following the messengers' settlement and the likely level of the main pay claim for messengers.

The NatWest messengers' dispute concerned local retailivities and was not connected with the annual pay negotiations for technical and services staff, which covers the messengers.

The five clearing banks, including NatWest, are expecting this claim to be lodged within the next few days.

The NatWest messengers' settlement includes provision for substantial increases for young messengers with experience, which the staff association thinks compare favourably with the rises offered to clerical

staff.

Staff associations at Barclays and Lloyds are to meet today, and a joint meeting of staff associations will take place on Friday to discuss pay. The banking union said yesterday it would formally reject the clerical staff pay offer.

Our Belfast Correspondent writes: A threat by 5,000 bank staff in Northern Ireland to ban transactions between the Province and Great Britain from today has been called off while a new pay offer is put to a ballot.

The Irish Bank Officials Association said after talks in Belfast that its present ban on handling currencies in the European Monetary System (EMS) would continue until the result of the ballot was known in about 10 days.

The four main banks—the Northern, the Ulster, Allied Irish and the Bank of Ireland—put forward new proposals which included establishing a joint committee to review industrial relations in the banks.

They offered a 20 per cent salary increase, with an agreement for further increases linked to rises in the retail price index.

The dispute was sparked by a claim for a lump sum payment of 12 per cent of salary to compensate for extra work resulting from the break in parity between sterling and the Irish punt when Ireland entered the EMS.

The latest offer includes a lump sum in the form of a backdated salary increase for the six months up to last March 1. This is equivalent to about 10 per cent of salary.

## Scottish TUC hits as Tory rule

BY CHRISTIAN TYLER, LABOUR EDITOR

SCOTTISH trade unionists, historically among the most militant in Britain, yesterday counted what they saw as the cost to their region's economy on Prime Minister Mrs. Margaret Thatcher's first year in office.

Delegates to the 83rd annual meeting of the Scottish TUC, were told that things would get worse before they got better. Mr. David Bassett, of the General and Municipal Workers'

Union, said there would be no Government U-turn of the Heath variety and that there were "four hard years" ahead.

This admission, from one of the chief proponents of the U-turn theory, summed up the mood of yesterday's economic debate—a mood of defiant acceptance not of Conservative policies but of the fact of a Conservative Government.

The British TUC's day of action in three weeks' time was

held out as an early opportunity for Scottish trade unionists to demonstrate their frustration at rising unemployment and prices and diminishing industrial aid and social services.

Moderates like Mr. Bassett and Mr. Tom Jackson of the Union of Post Office Workers, were to the fore in their condemnation of the Government's economic management. However, Mr. Michael McGahey,

Communist president of the Scottish miners, was predictably more explicit.

May 14, he said, must be the start of a process, a "democratic process," of using all means available to bring about an early General Election defeat of the Government and to replace it with a government committed to socialist policies.

He said the miners nationally would not accept any pit closures caused by the troubles of the steel industry or by the importation of coal.

Despite the vigour of the Scottish TUC's verbal attack on the Tories, there was little detailed discussion of the right programme for Labour—although the eight points of the "alternative strategy" were spelled out in one of the resolutions carried.

## AUEW rejects industrial action

BY ALAN PIKE, LABOUR CORRESPONDENT

THE AMALGAMATED Union of Engineering Workers' national committee decided yesterday that industrial action was not an appropriate weapon to use against unemployment.

Right-wing delegates at the committee meeting in Blackpool deleted a reference to industrial action from a resolution which also calls for a vigorous campaign, including demonstrations, rallies and a national day of action to demand cuts in unemployment.

Left-wing delegates were afraid that if the reference to industrial action disappeared, it would be more difficult to mobilise AUEW members in support of the TUC's day of action against Government policies on May 14.

But Sir John Boyd, general

secretary, warned that, if the union had a general policy of industrial action against unemployment, the executive would have no licence but to support any future action which might be proposed in the TUC.

Unless the phrase was deleted, the AUEW would be "bludgeoned into supporting any old, woolly proposals that emanate from particular sections of the TUC general council."

Mr. Terry Duffy, president, said afterwards that the 29-23 vote against including the reference to industrial action would not alter the union's position towards the May 14 demonstration. The executive has sent a circular to district secretaries calling on all members to respond to the TUC's appeal for maximum involvement by trade

unionists "so as to ensure that the day of action will be a resounding success."

Mr. Michael Towey, a Birmingham delegate, said in the debate that in his area the day of action was not getting the support he would like, because AUEW members had not received a specific instruction to stop work.

Mr. George Anthony, a Left-winger who fought to keep the reference to industrial action, said the union must, if necessary, be prepared to fight in support of its demands for a reduction in unemployment. There was no suggestion that industrial action should be taken lightly. But, if employers were not prepared to listen to arguments, the union must have the option open.

## Union challenge to Pay Research Unit

BY PHILIP BASSETT, LABOUR STAFF

UNION officials representing 100,000 professional civil servants yesterday declared that the Civil Service's Pay Research Unit comparability system should be ended as soon as possible.

The Institution of Professional Civil Servants' stand, coupled with the strong possibility that the Civil and Public Services Association will also oppose PRU at its conference next month, suggests that more than half of all 600,000 white-collar civil servants may withdraw from the present pay agreement.

Such a move by the two large unions would probably be followed by similar decisions by unions linked to them, such as the Inland Revenue Staff Federation, and others affected with this year's PRU findings, such as the Civil Service Union.

A withdrawal could precipitate a serious split in the ranks of the unions' National Staff Side, since the second-largest union, the Society of Civil and Public Servants, whose members do relatively well out of PRU, is unlikely to join forces

with the IPCS and CPSA.

Withdrawal from PRU by two large unions could leave the Government with the task of finding a pay system for the service which would be acceptable enough to the unions to stave off repeated bouts of industrial action but without building in the likelihood of even larger pay settlements.

● The Government yesterday refused to expand its confirmation that it is considering ways to cut the size of the Civil Service.

Union leaders pressed Mr. Paul Channon, Civil Service Minister, and senior officials of the Civil Service Department, to confirm, repudiate or correct recent Press reports, which have included the abolition of the grade of under-secretary and seven of the whole Civil Service Department, and a new round of cuts to reduce the size of the service to 600,000.

Mr. Channon said no firm proposals had yet been drawn up and that unions would be fully consulted when they had been. The unions said the Minister's response was "thoroughly unsatisfactory."

## Dispute hits more newspapers

By Pauline Clark, Labour Staff

UNION LEADERS and employers in the national dispute about print craftsmen's pay made further attempts to sort out their differences last night as another newspaper group became a casualty of industrial action.

The Journal of Commerce, the Liverpool-based shipping newspaper, Freight World and the three weekly newspapers in Liverpool, Widnes and Runcorn stopped publication yesterday because of the effects of action by National members. All the papers are printed by Swale Press at Widnes.

Swale Press issued protective notices to its 120 staff to come into effect on Friday.

The decision follows last week's announcement by Bristol United Press that it was suspending publication.

● One of Britain's biggest printing firms sacked 130 workers yesterday. NGA staff at Norprint, of Boston, Lines, started a work-to-rule three weeks ago. It became a strike at the weekend.

## Managers' real pay down

BY PAULINE CLARK, LABOUR STAFF

MANAGERS' pay rose by 21.5 per cent last year, but remained significantly lower in real terms than in 1974, says a salary survey published yesterday by the British Institute of Management.

The survey of more than 36,000 salaries of executives in 395 companies showed a rise in managers' earnings of 4.9 per cent at 1979 constant prices. It pointed to an increasing trend toward payment of bonuses as part of total earnings, particularly as company performance-related bonuses.

Managers' average net real pay was put at just under 7 per cent lower than in January 1974, compared with a fall for the average wage-earner of 2 per cent.

The survey said that earnings were showing signs of worsening as a combined result of price rises and progressive taxation.

An example was given of a manager earning nearly £10,000 gross in January 1975 whose net real pay since was cut from £8,362 to £5,511, at constant prices, a drop of 12.7 per cent.

On the outlook for 1980 the survey says that despite official calculations of increased disposable income last year, due mainly to tax changes, inflation is catching up again, and increases in real earnings were already severely eroded before the Budget.

In the face of certain recessions and higher unemployment, it is highly unlikely that manual workers' earnings can go on outstripping clerical and managerial pay. Whether managerial earnings will keep pace will depend on how far and fast their companies can adapt and improve efficiency in a falling economy.

Contrary to the findings of a similar survey in 1979, it was found that the higher the level

of manager, the lower the gross salary increase.

A further factor was undoubtedly "need to restore differentials for the lowest level of management over earnings of clerical and manual workers," both of which rose faster in 1978, the Institute said.

The trend toward bonus payments showed that 55.3 per cent were earning bonuses against 52.4 per cent last year and 35.3 per cent in 1978.

Provision of company cars for supporting managers increased to 51 per cent of the total surveyed, compared with 45 per cent previously. This, it said, was offset to some extent by Budget changes.

While the same proportion of companies in 1979 and 1980 were said to have reported recruitment problems (22 per cent) the number who expressed difficulties about retaining management staff fell sharply, from 12.3 per cent to 5.3 per cent.

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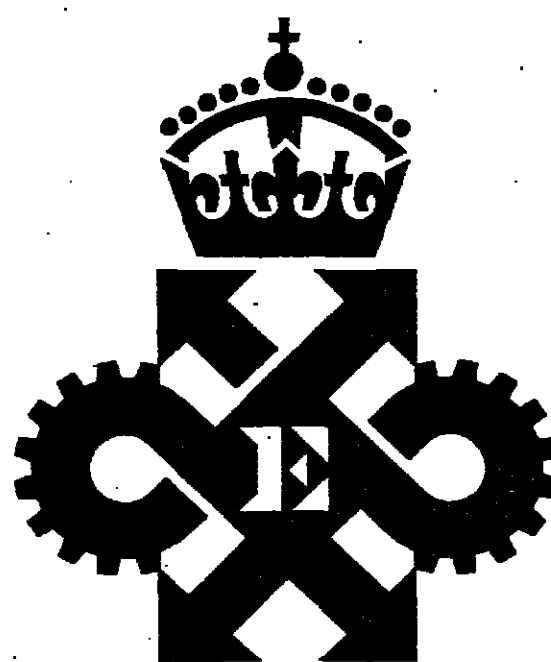
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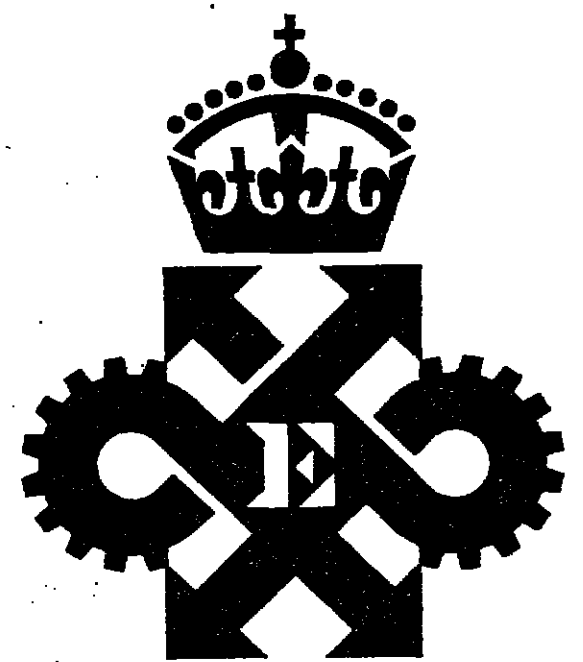
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## Prior pressed on strike ballots

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

Mrs. Thatcher described Mr. Biffin's speech as "excellent" and quoted a passage in which

backbenches for the winding up of his commission.

Mr. Prior said he felt sorry

**STEEL: "1.5m out of work"**

"After that we shall reconsider whether to keep the Commission going," the Minister promised.

The sentiments in the clause had been approved by the Conservative Trade Union National

that there was a problem of transmission of information by ambulancemen:

Use of the forms did not put ambulancemen under any legal liability for whatever they

but in both cases the nursing and medical staff could not recall what, if anything, they

## BY IVOR OWEN

backbenches for the winding up of his commission.

Mr. Prior said he felt sorry

reference by Mr. Fink to his own position, as he tries to preserve his "softly, softly" approach to the reform of :

After that we shall reconsider whether to keep the Commission going," the Minister promised.

## BY ROBIN PAULEY

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but in both cases the nursing and medical staff could not recall what, if anything, they

● <b>TURNOVER</b>	£134 m	£34 m
● <b>PROFIT (before interest)</b>	£ 27 m	£ 4½ m
● <b>RETURN ON CAPITAL</b>	15%	3½%

Sir Humphrey Browne, Chairman, says:  
"After ten years' progress the BTDB has established a strong position to meet the challenge of the '80s."

Results for year ended 31 December 1979

1979	1979 £m	1978 £m
Revenue	133.6	119.9
Profit before interest	26.8	29.7
Profit after interest	20.2	23.2
Additional depreciation for inflation	9.9	8.1
Tax	6.8	8.9
Net profit after tax and exceptional items	6.8	5.7

### Contribution to National Exchequer in 1979

	£m
Repayment of loans	10.8
Interest paid	6.7
Tax paid	7.8
Total	25.3

**A copy of the Reports and Accounts 1979 is available from the Secretary,  
British Transport Docks Board, Melbury House, Melbury Terrace,  
London NW1 6JY. Tel: 01-486 6621, ext. 6261.**



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[illegible]

مكتبة من الأعمال

BY ROBIN PAULEY

In its response to "Patients First," the Government's consultative paper on the structure and management of the NHS in England and Wales, the AMA says the plans also fail to ensure that community health services

"There is an irrefutable case for local authority nominees to comprise the majority of DHA members. This would be the most practical way of ensuring democratic control of the health service at the local level," says the AHA, which supports the

hospitals but there is little in the consultative paper which acknowledges the role of community services. Steps should be taken to ensure that senior personnel and the district teams are not simply hospital personnel under new titles.

**BY OUR LOBBY STAFF**

on matters affecting police  
policy was defended yesterday  
by Mr. Alan Goodson, Chief  
Constable of Leicester and the  
current President of the Asso-

In reply to a question from Mr. Andrew Bennett (Lab., Stockport North), Mr. Jim Lester, under-secretary for

by around 300. Economies will  
from the existing computer  
matching of jobs and vacancies.  
A weekly newspaper will be  
introduced to take over some

violence, race. They generate intense public debate, and the police service cannot escape being part of that process.

The Commission would, he said, make a further full review by the autumn of next year.

money is needed to finance some of its other activities like retraining and the registration of unemployed people.

**THE INSIGHT** which the British working man has into the operation of his company should be used far more extensively to improve the overall performance of industry. Mr. John Nott, Trade Secretary, said yesterday.

Speaking at the Mach 80 machine tool exhibition at the National Exhibition Centre, Mr. Nott said that while he continued to oppose the "extension of the institutional power of the trade unions" the shop floor had a great deal to contribute.

EUROPEAN OPTIONS EXCHANGE								
Series	April		July		Oct.		Stock	
	Vol.	Last	Vol.	Last	Vol.	Last		
ABN C	F.280	5	15				F.396	
ABN C	F.500	6						
ABN C	F.310	20	3.50					
ABN C	F.23.50	42	2.70				F.4.40	
AKZ C	F.23	1						
AKZ C	F.27.50	32	0.90	70	1.80			
AKZ C	F.22.50	12	0.10	44	1.30			
AKZ C	F.22.50	2	1.30					
AKZ C	F.25	59	2.50				F.63.10	
ARB C	F.50							
ARB C	F.65	2	2.50	2	6			
ARB C	F.70	36	1				F.61.90	
HEI C	F.66	24	2.50					
HEI C	F.70	2	2.30					
HEN C	F.60			1	3.50		F.18.90	
HO C	F.50	5	0.70				\$51 1/2	
IBM C	F.85					9	5.12	
IBM C	F.80	10	1	-1	2 1/2			
IBM C	F.85	5					F.50.50	
KLM C	F.50	27	3.50	20	4.50			
KLM C	F.70	37	1.60	39	2.60			
KLM C	F.80	33	0.40	81	1			
KLM C	F.46	10	5.10					
KLM C	F.70	49	1					
KLM C	F.80	37	20.50					
NN C	F.100			1	17			
NN C	F.110						F.114.60	
NN C	F.115	7	4.10					
NN C	F.130	8	1.70	44	3.20			
NN C	F.110	6	2.20	9	1.50			
NN C	F.115			6	3.50			
PHI C	F.17.50	1	1.50	98	2.10			
PHI C	F.20	44	0.60	10		2	F.19	
PHI C	F.22.50	8	0.90	50	0.40			
RD C	F.150	27	7.80	4				
RD C	F.160	45	5.80	4	10	1A	F.15	
RD C	F.170	465	1.40	24	5			
RD C	F.180	27	2.50	14	5			
RD C	F.140	15		5	7.50			
RD C	F.150	15	7.50	3				
RD C	F.160	8	10.60					
RD C	F.110	27	3.10	5	5.60			
UNI C	F.120	21	1				F.115.30	
UNI C	F.110	12	6					
XRX C	F.50	10	2 1/2				\$40 1/2	
BAZ C	628 1/2	1	May		Aug.		Nov.	
BAZ C	660	10	8					
OXY C	830				5	1 1/2		
SIE C	DM.240	4	15				DM.27.50	
SIE C	DM.200	4	5				1035 1/2	
SLS C	9120							
VES C	DM.160			5	1.80		DM.16.50	
GM C	645.	10	June		Sept.		Dec.	
GM C	645.	10					\$59 1/2	
TOTAL VOLUME IN CONTRACTS							2166	
O=Call							P=Put	



## THE MANAGEMENT PAGE

## Packing quality into British industry's survival kit

Christopher Lorenz on a new study which examines the reasons behind the UK's industrial decline and offers a recipe for recovery

"In the industrial leagues of the EEC and OECD, Britain has been relegated to the Second Division. A major reason for its industrial decline has been its inability to introduce commercially viable new products and processes, and its consequent inability to compete not only on the basis of price, but also

of quality. Technical innovation in British industry is by no means confined to high-technology sectors. Many traditional ones will only survive in the face of intensifying international competition if companies within them develop more sophisticated skills in design, production and marketing.

THE NEED for greater innovation in British industry is by no means confined to high-technology sectors. Many traditional ones will only survive in the face of intensifying international competition if companies within them develop more sophisticated skills in design, production and marketing.

This is one of the most fundamental implications of the extensive and depressing sector-by-sector analysis contained in the SPROU book (see above).

In a chapter directed specifically at top management Dr. Roy Rothwell emphasises, however, that Britain's weaknesses in innovation are neither universal nor irremediable.

In particular, he pays tribute to the steady commitment of the chemical industry to innovative activities, and its consequent international competitiveness. He also praises "the considerable British achievement in technical innovation and competitiveness in coalmining machinery."

In general, however, considerable changes will have to be made in management attitudes and actions if other sectors are to recover and survive, Dr. Rothwell suggests.

First of all, British managers must recognise the problem, and develop the will to innovate. This means that managers must lengthen their time horizons, he argues, balancing immediate profit against long-term viability.

There also needs to be more balance in top management skills. For example, in the textile industry, a growing number of accountants in top-level decision-making has in some cases resulted in a neglect of investment in technical development.

In the mini-computer industry, a preponderance of engineers in top-level decision making has led to over-engineering.

"A balance in top management skills is most likely to lead to a balance of functions, the achievement of which is so crucial to the firm's long-term success. More qualified engineers are needed in the British engineering industry, especially—as in West Germany and Sweden—in positions of management responsibility.

There is a concurrent need for more management training to produce qualified managers with a high level of competence.

"In many instances, the 'makeability' of British goods seems to be dismally poor. This is probably related to the relatively low level of qualifications of British production engineers, and to poor communications between R & D and design, on the one hand, and production on the other.

"Probably because of an historical bias towards once-captive Empire markets, many British firms have failed to establish

marketing networks to discover users' needs and have instead clung to a traditional 'we know best' attitude towards the market.

As a result, "they have failed to detect often obvious demand shifts. The organisation of effective marketing, selling, distribution and after-sales service networks in carefully selected areas will be crucial to the future success of those parts of British industry which currently lack them."

The root of many of the problems of British management is lack of professionalism. While chance and uncertainty can upset even the best-laid schemes, and while no firm is immune from major changes in the economic environment, the success or failure of innovations and of firms rests squarely on the shoulders of the firms' management.

"The factors associated with the successful management of innovation are in no way unique. They are all general management skills—holding a balance and achieving co-operation between the different corporate functions, proper management of people, proper management of resources, etc. The point about the management of innovation is that it places greater demands on the application of these skills, since it involves the management of change and change in all the functions of the firm, from R & D right through to marketing and sales and beyond."

"The need for these skills is not restricted to high-technology industries, chemicals, machinery and durable consumer goods. The capacity for traditional industries to survive, in the face of competition from the newly industrialising countries, will depend on their ability to adapt and to develop more sophisticated design, production and marketing skills."

A recent report on the British footwear industry by the UK Government (Footwear Industry Study Group, 1977) concludes that the industry has weaknesses in: "marketing and product strategy, design and design management, exporting, financial control, production planning and control... The areas listed are all ultimately the responsibility of company managements, and... the solution... lies in strengthening of management generally."

While much of British industry has been run by managers possessing few, if any, formal technical or managerial skills, our major competitors' industries have been controlled more often by trained managers possessing a range of such skills. It might be that, as in

Research Unit (SPRU) at the University of Sussex, who is the book's editor and its co-author, with several of his colleagues at Sussex.

If Britain's industrial decline is to be halted, let alone turned round, the study argues, industry must reverse its policy of recent years, and maintain a steady and expanding commitment to

research, development and innovation. Governments should mobilise a wide range of measures. It suggests: "neither Thatcherite policies of non-intervention aid cuts, nor the radical alternative of across-the-board protection, will get to the roots of the problem."

The 252-page volume is unusual in several respects, compared with the welter of recent reports on British manufacturing, from sources as diverse as the Cabinet's Advisory Council on Applied Research and Development (ACARD), the Confederation of British Industry, the National Economic Development Office, and the Fininvest Committee on Engineering Education.

Not only does the SPROU study present analyses of the performance of 11 different industrial sectors, but it links these to chapters on various aspects of Britain's overall industrial performance compared with other countries over more than a century. It analyses in depth the close relationship between innovation and export competi-

tiveness and it challenges the traditional economists' view of innovation as a consequence of economic growth; instead, it argues that innovation is also one of the fundamental causes of economic growth.

The book concludes with advice to government, including a call for active government support for industrial

innovation, so as to help close the productivity gap between Britain and its EEC partners by the end of the century. And it presents a concise compendium of suggestions of how industrial management can remedy the most important deficiencies at company level. In edited form, this advice is reproduced below.

with efficient series production in mind."

In the forklift truck sector, Rothwell suggests, the 'makeability' of U.S. trucks is greater than that of their UK equivalents, because the U.S. companies linked design much more closely with production. "The U.S. firms were also more successful in incorporating a level of flexibility into the mass-production sequences through some modularisation in production; they thus succeeded in obtaining the maximum variety in output with the minimum of components. Indefinite production sequences can pose a serious barrier to the incorporation of technical innovations; there is some evidence of this happening in the UK tractor industry."

6. MANAGEMENT: SKILLS AND PROFESSIONALISM

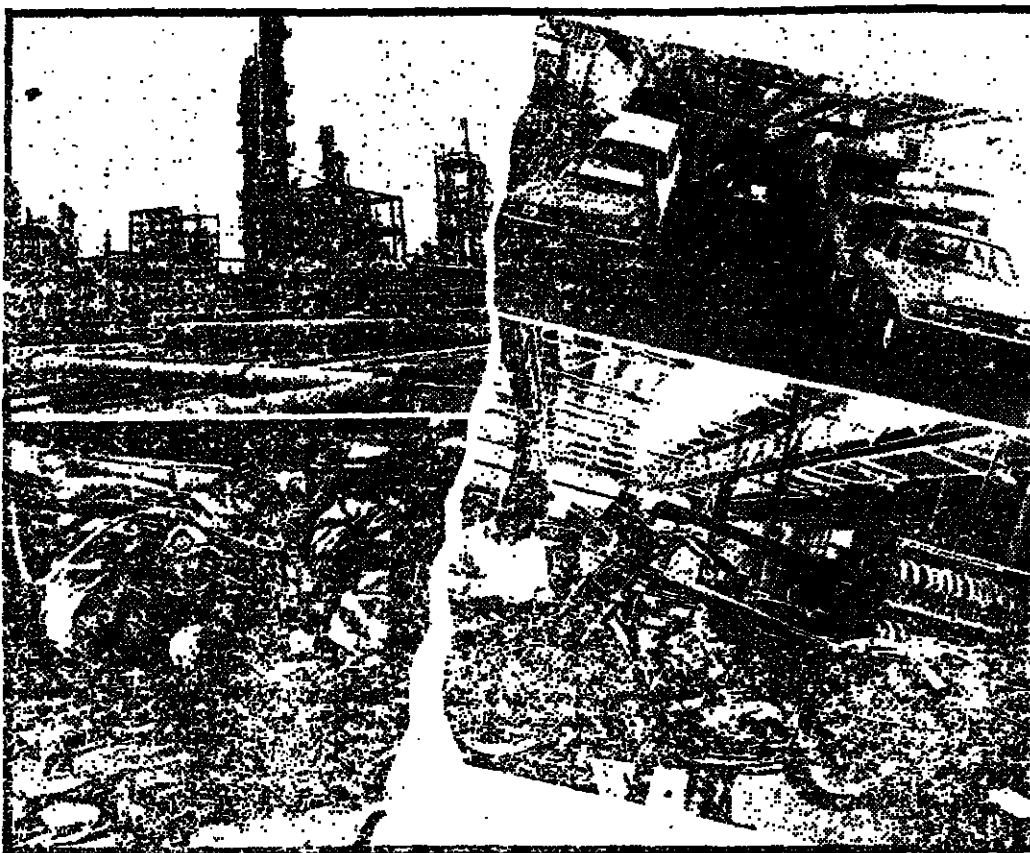
"The establishment in a firm of all the above features of successful innovation cannot be divorced from general management skills, from the existence of technically qualified managers at all levels of the firm, or from a deliberate policy of management recruitment and training."

As other chapters of the book point out in detail, British management falls a long way short of this specification, by comparison with other countries in Western Europe. "The proportion of graduates in managerial and technical functions is lower, as are the status of engineers and the level of technical qualifications of graduate managers."

"One sector stands out in contrast to this general picture: the British chemical industry, where a high percentage of managers are graduate scientists or engineers. This is consistent with the relatively strong commitment of the British chemical industry to innovative activities over the past 10 years. These factors are much more widespread in Germany (and neighbouring countries with similar traditions) where graduate engineering training and technical excellence are given much greater weight by management than in the UK."

"Technical Innovation and British Economic Performance. Edited by Keith Pavitt. Price £20. Macmillan Press, 4 Little Essex Street, London, WC2R 3LF. Tel. 01-836 6633. Telex 362024.

## Six vital ingredients in successful innovation



Contrasts in Britain's international competitiveness: chemicals and mining machinery on the plus side (left), with cars and motorcycles generally telling their own sad story

English cricket. In British industry the days of the amateur are numbered.

So how should companies improve their general 'professionalism' and in particular their management of innovation? Drawing on a wide range of American, British and other European studies over the last 15 years, Rothwell concludes that six factors are especially crucial to successful innovation:

## 1. CORPORATE COMMITMENT TO INNOVATION

This implies recognition of the importance of innovation in international competition, and the commitment of sufficient resources to innovative activities. Rothwell points in particular to the record of the UK mechanical engineering industry, whose innovative commitment has been declining rapidly compared with that of its main competitors—as has its trade performance.

The corporate commitment must include the realisation that, whether in mechanical engineering or elsewhere, the decline in innovation "cannot be explained away as an inevitable and automatic consequence" of slower rates of economic growth, argues Rothwell.

"There is evidence that, in a number of areas, British management has sacrificed long-term viability for short-term profits." He cites research which found that Swedish industrialists, for example, give greater priority to long-term growth and investment than their UK counterparts. And he also points to the 1975 report by the Boston Consulting Group on the failure of the British motorcycle industry. This also found an emphasis on short-term profitability at the expense of longer-term aims, so that "profitability, the central short-term objective to which these policies have been directed has in fact deteriorated in the longer term to levels that now call into question the whole viability of the industry."

Again, a recent report on the British machine tool industry reached similar conclusions. "The UK industry's failure to supply British firms with the NC (numerical control) machine tools they have increasingly been wanting to install is a direct consequence of the short-term strategies the machine tool firms pursued in the 1960s. British machine tool firms were

most vulnerable to major trade recessions because they were, comparatively, technically backward—both in terms of the designs of the machine tools they produced, and of the processes by which they produced them... They were, therefore, unable to compete effectively against their chief international rivals... This technical inefficiency can be accounted for by the failure to invest in research and development or in new machinery..."

"It does, of course, help firms faced with such drastic changes to have corporate and product development strategies that deliberately explore future opportunities and threats and outline the firm's response to them." Rothwell comments before turning to his second key characteristic of technically progressive companies.

## 2. INNOVATION AS A CORPORATE-WIDE TASK: NEED FOR BALANCE

"Successful innovating firms in general out-perform unsuccessful ones in all functions. Success generally does not depend on doing one or two things brilliantly, but on doing everything competently and in a properly balanced and co-ordinated manner."

"In the UK, there has been a failure to achieve a balance among the different corporate functions, which may explain in part the relatively low productivity in British R & D activities. In the high technology sectors, there has often been too much emphasis on 'technology push,' to the neglect of production and marketing." This argument is enlarged upon in the book's chapters on the defence industries, nuclear power and electronics.

By contrast, in several of the weaker sectors—particularly mechanical engineering—it has often been assumed that 'British is Best,' and that old designs, coupled with incremental change, are good enough. There has been a failure to respond to major technical advances made by foreign competitors. Technology-push has been weak, phenomenon closely related to the small number of well-qualified engineers in the British engineering industries, in comparison with those of other countries."

## 3. EFFICIENT DESIGN AND DEVELOPMENT WORK

"Successful innovation re-

"There may have been a general failure in British industry to understand users' needs that great emphasis has been placed on the price of British goods, whereas quality is important in determining competitiveness. For example, British textile machinery producers make sales prices of greater importance than did the machinery users; machinery users, on the other hand, ranked overall running costs of greater importance than did machinery producers. Overall running costs are clearly related to reliability and to performance—in other words to technical quality."

"In addition, there has sometimes been a failure to establish comprehensive marketing networks and to back up products with a high standard of technical service (parts, spares, etc.). This has certainly been evident in... some areas of textile machinery. The British motor cycle industry also failed to offer satisfactory after-sales support for its products."

"By no means all of British industry has found itself unable or unwilling to adapt to changing market and economic circumstances... Coalmaking machinery manufacturers have consistently updated the design and performance of their machinery to meet the requirements of the National Coal Board; the gas industry, using its considerable technical capability, showed itself capable of reacting quickly to adapt successfully to changed circumstances."

"One reason for the failure of British management to recognise the need to update products, and to make strenuous efforts to detect and meet changing user needs, is a heavy reliance on sales to the old Empire markets."

"As a result of fairly easy sales in these once-protected markets, UK management has often failed to see the need to update products and to produce new generations of products. UK trade has suffered not only in the advanced economies, but more recently in traditional British markets as well, in the

face of strong competition, based on technically superior products, from other advanced nations."

"This was clearly the case in the weaving sector of the UK textile machinery industry, and it is mainly in the new areas of textile machinery (tufting, texturising), where there was no tradition of sales to the Empire markets, that UK firms have performed best. The UK forklift truck industry is similar. It is a post-war industry, which operates in a diversity of markets."

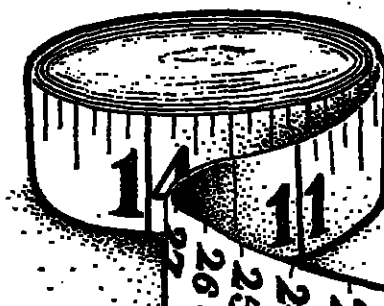
"In both cases, management has generally been aware of the need to produce goods of high technical quality, to provide customers with the goods they wanted, and to mount the right sort of technical back-up operation."

## 5. GOOD COMMUNICATION

Successful innovation needs good internal and external communication: efficient communication links must be established between the functionally separate departments within the firm, between the firm and outside sources of science and technology, and between the firm and customers. This requires an open-minded, consultative and outward-looking style of management.

Within British firms, one important problem is the lack of communication between design and production. It is well known that productivity in the UK manufacturing industry is lower than in major competitor countries. This is related not only to the relatively low level of adoption and use of modern production machinery in the UK, but also to an inability of British management to link R&D and design to production. In the textile machinery industry, for example, one major UK firm discovered that one of its products contained 50 per cent more labour input than the same product made by a major US company. In contrast to the American machine, the UK machine had not been designed

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## Business

## courses

Strategy and Management of the Research and Development Function, London, May 12-14. Details from Bakkenist Management Consultants, Emmalein 5, 1075 AM Amsterdam, Netherlands.

Quality Assurance in the Service Industries, London, May 29. Fee: £50 (plus VAT). Details from the Institute of Quality Assurance, 54 Princes Gate, Exhibition Road, London SW7 2PG.

International Programme for Senior Executives, Switzerland, June 9-13. Details from Centre d'Etudes Industrielles, 4 chemin de Conches, 1231 Conches, Geneva, Switzerland.

Introduction to Technology Forecasting, Bradford, June 19-20. Fee: £110. Details from Course Director of Technology Management Programmes, Uni-

versity of Bradford Management Centre, Heaton Mount, Keighley Road, Bradford, West Yorkshire BD9 4JU.

Solving Problems by Simulation, Bristol, June 24. Details from P.E. Consulting Group, Park House, Egham, Surrey. The Fundamentals of Finance and Accounting for Non-Financial Managers, Brussels, June 23-24. Details from Management Centre Europe, avenue des Arts 4, B-1040 Brussels, Belgium.

Management Team Building, London, June 23-24. Details from Eurotech Management Development Service, 13 Holder Road, Aldershot, Hampshire GU12 4RH.

Improving the Skills of Women who Sell, London, June 23. Fee: £65 (plus VAT) members, £70 (plus VAT) non-members.

the Institute of Marketing, Details from The College of Marketing, Moor Hall, Cookham, Maidenhead, Berkshire SL6 8QH.







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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## COMPUTERS

### Two new machines

ANNOUNCEMENTS of computer systems have been made by both Sperry Univac and Harris Systems.

Called System 80, the Sperry machine is described as combining capacity and facilities "generally associated with larger mainframes" with low system cost and ease of use.

A minimum system is composed of central processor with 262k bytes of main storage, and microprocessor-based control units connected to a 110 megabyte integrated disc storage subsystem, console workstation, diskette and printer.

But this is field upgradable to support a maximum of one megabyte of main storage, 40 workstations, eight tape units, multiple printers and card processors, eight communications lines and some eight times as much disc storage.

Software is based on the company's OS/3 operating system now in use by several thousand customers on such machines as the 90/30. It has been expanded, says the company, to include the information processing requirements of the 80s.

System 80 has been designed

for operation either in a computer room or a controlled office environment. But due to the use of emitter-coupled logic large scale integrated technology, floor space requirements of the system have been greatly reduced. Prices start at about \$31,000 rising to about \$52,000, with five year agreement monthly rentals extending from \$658 to \$1,080.

Announced on the same day was the Harris Systems' 9200 family, a new range of microprocessor-based information processing systems.

First two models available from September onwards, are the 9210 supporting up to 32 devices per system with IBM 3270 family compatibility, and the 9220 offering additional ability to communicate concurrently with multiple hosts in BSC and/or SNA/SDLC protocols.

Architecture of the machines will provide advanced networking abilities and allow for the modular addition of new functions as required by network growth.

Sperry Univac is at 65 Holborn Viaduct, London EC1P 1AB (01-236 1010) and Harris Systems is located at 145 Farnham Road, Slough, Berks SL1 4XD (0758 34666).

## METALWORKING

### Numerical control systems

BAD NEWS always makes the best headlines, which is why a threatened walk-out and the presence of hecklers created another newsworthy day for the Prime Minister when she visited one of two Hampshire factories last Friday.

A few hundred yards away, good news was endorsed with the raising of champagne glasses of the entire workforce of another company when Mrs. Thatcher opened a new factory extension for the only British manufacturer of numerical control systems for the machine tool industry, Posidata, Rankine Road, Basingstoke (056 527411).

Two entrepreneurs — Jeremy Fermo and Bernard Gingell — founded the company in 1972, which has now become a £31m concern. It has been entirely self-financing and has developed its own technology as well as creating engineering teams in hardware and software.

When Posidata started in business eight years ago, relatively few machine tool makers offered numerically controlled versions of their milling machines, lathes, etc., but the reverse is true today. Also at that time, Plessey was the major British supplier — now this company uses systems from Posidata.

Despite the growing demand for these systems, there has been poor response from British suppliers, leaving the field wide open to American and Japanese domination.

Despite the intensity of foreign, overseas competition, however, the British company is producing 30 systems a month — hence its recent investment of over £1m in new factory facilities and equipment.

This outlay should result in trebled production potential so that machine tool makers here now have the choice of home-grown systems instead of accepting products from overseas suppliers.

Detailed engineering is vital to the integration of numerical control to a machine tool and its electronic to mechanical interfacing. Thus, investment has also strengthened a large service department whose engineers carry a wide range of technical test equipment and spare parts worth £4,000 to each service engineer.

The company's larger customers have a resident Posidata engineer who provides help in the first integration of the control system to the machine tool, and every installation at the premises of an end-user will be supervised by a Posidata commissioning engineer.

Response time to a user's problem is rapid and effective — a 24-hour SOS is very rarely exceeded — and same-day service is said to be typical.

Although nationally known companies and government establishments are established repeat-order customers, by far the largest percentage of instal-

lations is with small machining/engineering companies and sub-contract machine shops employing 20 to 30 people, and often less. Level of investment for the smaller firm is relatively very high, and repeat orders from these are frequent.

The company is now part of the Dana Corporation of America.

DEBORAH PICKERING

## MATERIALS

### Makes good labels

AN IMPROVEMENT over the direct marking of product containers by screen or hot stamp methods is offered by 3M with its Clearmark transparent roll label stock.

The stock is manufactured from non-fading polyester film topcoated to provide good anchorage for inks (including those based on alcohol) and backcoated with permanent acrylic adhesive and removable liner.

Exceptional transparency is claimed by 3M, so that labels made from the stock give the impression of direct printing on the bottle or other surface.

The material also dries very cleanly and the acrylic adhesive is particularly suitable for use on glass, coated metals, treated polyethylene and polypropylene.

More from Industrial Specialties, 3M United Kingdom, P.O. Box 1, Bracknell, Berkshire RG12 1JU (0344 58274).

## COMMUNICATIONS

### Improving the service

MAINLY KNOWN for its semi-conductor and circuit high speed testing equipment, Teradyne is now poised to attack the European PTT market for advanced telephone line testing equipment.

It will base its sales campaign on the results of experience gained in the U.S. where it has been offering the equipment for some time: a 15 to 20 per cent saving in fault clearing time on subscribers' lines and a 20 to 25 per cent reduction in the number of customer trouble reports.

A basic aim of the equipment is to get to the impending faults before it becomes evident to the subscriber.

Teradyne's system is called 4-Tel and is based on the use of a service area computer (SAC) which can communicate over trunk lines to a number of exchanges at which line testers are installed. Communication between the two types of unit is digital so that the test results obtained on lines radiating from each exchange to subscribers are not affected by the distance between computer and tester.

Testing can be conducted manually at purpose designed terminals with simplified key-boards, some 10 of which might be connected to the SAC in a typical arrangement at a repair service centre or testing can be automatic.

The exchange-based testers are able to carry out a variety of tests looking into each subscriber's line, and do so at very high speed — about 600 measurements a minute involving impedance, resistance, capacitance, current and so on.

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Likely cost to a PTT is in the region of \$5 per line, and Teradyne admits that it has a hard task ahead of it in selling such equipment in Europe.

On the other hand it believes its equipment is a long way ahead of anything so far offered by any of the established suppliers to PTTs in Europe. The company says that it will, if necessary, manufacture the equipment in the UK.

Teradyne is at Queens Road, Weybridge, Surrey KT12 9XB (Weybridge 51431).

GEORGE CHARLISH

## Data transmission

FOUR MORE introductions of modems (modulator/demodulator units) for data transmission over phone lines have been launched by IIT Business Systems.

One of them, the 1161, is a 300 bits/sec CCITT device for use on Post Office leased lines and offers full duplex on a pair line, with dial up facilities on non-Post Office exchanges and lines.

Models 2084 and 2083 are for use on leased two or four wire lines and public switched network operations meeting various CCITT requirements between 600 and 2400 bps.

The fourth unit, DCB 19200 UK is a synchronous and asynchronous baseband modem that operates at 600, 1200, 2400, 4800 and 9600 bps and may be used on Post Office EPRSS lines, able to operate at unusually long distances, this modem can produce large savings in the use of high cost, high speed voice-band modems and provides users with complete flexibility.

IIT reports that its total sales of modems worldwide has now passed the £2m mark.

More from Lion Buildings, Crowhurst Road, Hollingbury, Brighton, BN1 3AN (0273 507111).

## SECURITY

### Screens the surroundings

NEWLY DEVELOPED by Chubb Alarms is the 8400 micro-processor-based alarm monitoring and control system which provides in one desk-top unit a screen display, printer and keyboard.

Based on an LSI 11 micro, the equipment uses a high security multiplexing system to allow monitoring and control for up to 500 devices wired to provide intruder detection, fire detection or the monitoring of building plant.

Alarms are reported simply and effectively on the screen and a useful additional facility is the watchman's patrol check.

Up to 100 patrol stations can be programmed in any number of different routes and timings and as the watchman checks in at

each it will be shown on the screen.

A different pattern of alarm monitoring can be provided at night automatically and in addition, alarms can be made to summon police or fire brigade assistance. Sensors can be de-activated from the keyboard which can also be used to transmit command signals.

Use of one or two six digit alpha numeric passcodes enables a supervisor to obtain information from the system, or tailor the time schedules, circuit de-activations, guard tours and displays to the needs of each protected site or building.

Chubb Alarms is at 42 Heron Road, Walton-on-Thames, Surrey KT12 1RY (Walton 43851).

## Intruders are seen

A NUMBER of different detection zones are created in a passive infra-red detection system from Carters, by the use of a multi-segment lens arrangement.

Two lens assemblies have been introduced, easily inter-changeable from the front of the receiver unit. A 12 zone lens gives protection over an area of 30 x 30 feet with six short range and six long range zones. A 150-foot long-range lens pattern has long, intermediate and short-range zones making it particularly suited to protecting corridors, aisles and passageways.

When an intruder enters and leaves any of the protected zones, his natural infrared (heat) emission will activate the detector.

The system is made easier to install by means of a zone location facility. Removal of the unit's cover automatically switches on a lamp which can be seen glowing red only when the intruder is standing in one of the protected zones. Thus, the installer is standing in one of the zones, looking at the lamp, and precisely delineate each zone.

Carters is at Sycamore Avenue, Burnley, Lancs BB12 8QR (0282 27911).

## VENTILATION

### Swede's UK market bid

LONG INURED to a cold climate, we are nevertheless just now busily insulating and double-glazing at home, and good — or even adequate — ventilation and air conditioning is considered almost a luxury in these islands.

Intense activity in warming our immediate ambience is now highlighting another unforeseen hazard (particularly on the domestic front) in that over-insulated and excessively heated premises can lead to the problems of damp and rot.

Average concession to ventilation in homes, pubs, restaurants and offices, is the obligatory extractor fan cut into a window. Where this is lacking, opening a window is the instant answer. Out go bad smells, mugginess and, of course, dearly paid-for heat with the dissipation of valuable energy.

The Swedes have always had to be more energy conscious than we and because their winters have a head start on ours, they are more stringent in heat requirements in any environment. At the same time, proper ventilation and air conditioning has been a natural must with their forte of heat recovery.

All the known world is now energy conscious — but AB Svenska Fiskfabriken concentrates intensely on recapturing heat, and for over 80 years has been involved in the fields of air and gas treatment, environmental control, industrial drying, air conditioning, and what it calls "comfort" ventilation for factories, offices, stores, hospitals, homes and public buildings.

Its air handling products are designed to provide the right amount of air, at the right temperature and in the right places. Whether for the correct drying of industrial products, such as pulp, paper and grain, transporting waste and other materials cleanly and efficiently, or recapturing energy in the form of heat that would otherwise be lost, it seems to offer an endless range of systems. Some of the latter have been

in use in the UK for more than 30 years, yet over 50 UK engineers, architects and property developers (and an FT watchdog) were invited to see, in Sweden, a segment of the company's systems against a background of technical expertise.

Why should we buy and import supplies of air handling, ventilation, etc., equipment from so far across the sea? Quality, performance, durability, was the answer from the

Flakt man who had lived with Flakt products for over 25 years. First UK installation undertaken was in London at Millbank Tower in the early fifties — currently, its imprint is evident at NatWest Tower, the bank's Goodman's Fields complex, Home Office at Queen Anne's Mansions, London, CEB, Bristol, and Wiggins Teape, Basingstoke.

The relentless, high-powered three-open-days exercise in Stockholm, Norrköping and Jönköping did more than blind existing and potential customers with technological ingenuity — it spelled out a spearhead for the UK end of Flakt.

It is based here at Staines House, 158 High Street, Staines, Middx (Staines 57221) and although it has established its UK specialists, it is desirous of taking a larger share of the general cake in air handling, ventilation, etc.

Concerned that its UK image is one on a par with that of Harrods to the high street, Flakt in Britain — apart from successfully wooing Scandinavian World customers — is sending out its specialist salesmen into a wider field.

Although a technological trading house primarily for production and sales of equipment, it also develops, designs, installs and services and, because it has the capacity to undertake contracts calling for the delivery of complete plants, it assumes the functions of a contractor as well as an equipment supplier, or with technical process responsibility.

DEBORAH PICKERING

# IMI

for building products, heat exchange, fluid power, general engineering, zip fasteners, refined and wrought metals.

IMI Limited, Birmingham, England

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Teradyne is at Queens Road, Weybridge, Surrey KT12 9XB (Weybridge 51431).

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Likely cost to a PTT is in the region of \$5 per line, and Teradyne admits that it has a hard task ahead of it in selling such equipment in Europe.

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## WORLD PAPER AND PULP II

## What do Jaakko Pöyry know about wood-containing papers?

### Pulping

We have designed groundwood, pressure groundwood, TMP, deinking and chemi-mechanical mills; analysed and compared the merits of each pulping method; designed the world's first TMP computer control system.

### Forming

We have designed mills for many different makes of paper machine, and for machines with different formers — fourdrinier, twin-wire, etc.

### Paper Grades

And these are some of the paper mills we designed in the 1970s:

Project	Grade and Capacity TPY
PAPIERF, ALBBRUCK Albbruck, Germany	PM 7 Catalog + LWC 40 000
NOVA SCOTIA FOREST Nova Scotia, Canada	PM 1 + GWD News 150 000
METSÄLITTO Kirkkniemi, Finland	PM 2 + GWD LWC 110 000
ENSO-GUTZIT Summa, Finland	PM 3 + GWD News 130 000
HOLMENS BRUK Hallstadvik, Sweden	PM 12 News 160 000
KAUKAS Lappeenranta, Finland	PM 1 + GWD LWC 130 000
HOLMENS BRUK Braviken, Sweden	PM 51 News 170 000
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# Surge in North American profits

AFTER THREE years of unexpected and unprecedented market growth the pulp and paper industry in Canada and the U.S. is investing billions of dollars again. There is more caution than in the buoyant 60s but the industry is in better shape to finance expansion than at any time in the last decade.

It hit severe turbulence in the 1970 tight money recession and again during the recession which followed the 1973-74 energy crisis. Most large and well diversified U.S. groups weathered those storms without structural damage, though a few emerged in emaciated form. In Canada, where many companies were extremely sensitive to swings in U.S. demand for newsprint and lumber and were less diversified, casualties and takeovers were rife. But the renewed prosperity which came as the American economy recovered and went through one of its longest ever continuous growth periods has been extraordinary. It has been based on a renewed surge in newspaper advertising in the U.S. recovery of profits in the U.S. newspaper industry — itself — sustained demand for pulp which reversed an embarrassing over-supply situation into a growing shortage, and strong markets for linerboard, packaging materials and specialty papers.

There are several very large linerboard producers in the south-east U.S. which, during previous recessions, have been able to sell significant amounts in Europe. U.S. linerboard costs traditionally are lower than Canadian. Generally, though, American paper product exports tend to move in the Western hemisphere and in the Pacific area, and are not large. The industry's cost structure, once the shock of quadrupled oil prices had been absorbed, has proved resilient in both countries. Last year there were strikes, particularly in the western U.S., which helped to make the newsprint market tighter than at any time since the commodity boom of 1973. There are more negotiations in the U.S. this year, and while western Canada has mostly settled wages for a couple of years, the possibility of a strike in the east this spring cannot be written off.

### More investment

Most important has been the three-year resurgence in profits, which has given the industry the ability to finance not only urgent environmental improvements but also to invest once again in new mills and machines, speed-ups, productivity improvements and the application of electronics to machine control and quality measurement. The industry has always been to the fore in the use of alternative fuels, more efficient heat systems and in the use of tree residues as fuel.

The recession the U.S. expected to arrive last autumn, has been delayed despite the rise of money costs to new record highs. It is now expected to show up without fail in the second quarter of this year, though already there are distinct signs that the money crunch may have passed its peak. Negative growth may continue throughout — with re-

covery delayed until the second quarter of 1981.

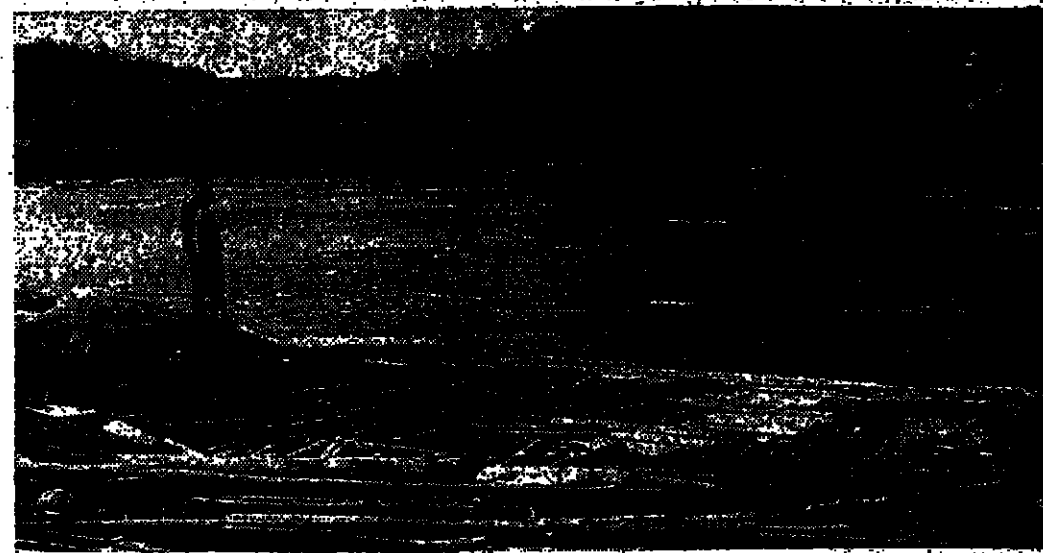
However, while the immediate impact of record high interest rates was felt in demand for housing, timber, down around 50 per cent at wholesale prices from the 1979 highs, it will take pretty well all this year to complete rebuilding of newsprint stocks to the traditional 45 days' supply. Certainly in the first quarter newsprint and paper demand has continued very strong, perhaps influenced by the possibility of a strike in the eastern Canadian mills, which normally sell most of their output to the U.S.

There is no doubt the industry in North America will continue the largest single force in world paper for many years to come, despite the natural advantages of some new producers.

Most major Canadian pulp and paper groups are also relatively large timber producers, particularly in Western Canada, and during U.S. recessions demand for housing timber is the first area to weaken. On the other hand, as the American economy is stimulated, housing is the first to pick up, bringing about dramatic increases in prices.

This pattern will probably be repeated in the present U.S. economic cycle.

Abitibi-Price Co., a merger which followed the last crisis in the Canadian industry, is a major exporter to the U.S. and Europe and is now the world's largest single producer of newsprint. Its experience in the first quarter of this year



Logs, destined for Canadian paper mills, float along the Gatineau River.

may well be typical of the larger diversified eastern Canadian companies. It is a major producer of timber and fine papers and has a jointly owned base metals mine in Ontario.

First quarter earnings were Can.\$34.6m against Can.\$22m a year earlier on sales of Can.\$386m against Can.\$354m. Planned expansions will bring newsprint capacity to 23m tonnes by 1985, up 15 per cent. The company foresees the possibility for surplus capacity in its mills appearing briefly around 1982 because several Canadian mill expansions are due on stream in that year.

Roughly half the profits of companies such as Abitibi-Price come from exchange gains on

U.S. sales — forest products prices are set by the U.S. market. The companies are nervous about the Canadian dollar being pushed up by continuing oil discoveries off the east coast and in Western Canada, which in effect would limit their profits. This seems less an immediate danger since the Trudeau Government may well be looking for the opportunity to use capital inflows to allow a lower interest rate policy in Canada.

The one spectacular failure in North America in the past two years of pulp and paper prosperity has been the shutdown of the Port Cartier, Quebec, dissolving pulp mill of ITT Rayonier because of persistently high wood costs and union problems. No re-start or

reconstruction of the mill is likely for at least two years.

In Canada newsprint mill expansions and speed-ups due on stream by the end of 1982 total about 1.2m tonnes of annual production above the present 94m tonnes capacity. A new green-site mill now costs about Can.\$1,500 per tonne capacity more in Canada than in the U.S., mainly because of higher Canadian construction costs. Canadian expansions are spread across the country and include new capacity in Alberta. Prospective newsprint expansions in the U.S. by end of 1982 total nearly 800,000 tonnes and would bring total capacity to nearly 5m tonnes.

Robert Gibbens

# European markets more bouyant

FOR THE West European paper industry, 1979 turned out to be a better year than expected. True, the problems of relatively strong domestic currencies led to further import penetration but this was overshadowed, in most cases, by the buoyancy of the overall market.

West European consumption of paper and board is estimated to have risen 6 per cent in 1979 and production was up by 7 per cent. The EEC, as a group, probably consumed around 35m tonnes last year, of which three quarters was produced domestically. Shipments of market pulp (the industry's main raw material) to Western Europe rose by 6 per cent to 9.5m tonnes.

Sweden continues to supply around 25 per cent of the European market with market pulp, followed by Canada (21 per cent), Finland (13 per cent) and the U.S. (11 per cent).

Within Western Europe, the actual performance of individual countries varied considerably. In Germany, which is the EEC's largest producer, paper and board production rose by 8.0 per cent to 7.4m tonnes. This was double the growth rate in the previous year. In France, the industry also expanded faster, with output up by some 6.0 per cent at 5.3m tonnes. The same went for Italy where paper and board production was running some 11.5 per cent higher in the

first nine months of 1979.

In Belgium, production rose by a hefty 8 per cent last year and only the British industry seems to have failed to participate in the upswing. The growth of UK output of paper and board slowed to 1.1 per cent in 1979. UK consumption was very buoyant but virtually all the growth was taken by imports.

Indeed, the overall UK performance would have looked considerably worse had it not been for a 14 per cent plus increase in UK newsprint production. This accounted for all the growth in the UK market.

### Board pro

UK output of printings and writings, which had grown by an above average 6.8 per cent in the previous year, fell marginally in 1979. Meanwhile, board output which used to account for over a quarter of total UK production, continued to fall steadily. Thames Board Mills (part of Unilever) announced that it was stopping board production at its South Purfleet Mill.

The combination of a strong domestic currency plus a high domestic rate of inflation has taken its toll of the UK industry and imports now account for about half total consumption, compared with 40 per cent in Germany and a third in France.

West German consumption of paper and board rose by 8.6 per cent to a new record of 9.5m tonnes in 1979. Among the sectors recording above-average growth were graphic papers (plus 10.2 per cent) and hygienic papers (plus 10.3 per cent). Paper and board imports rose by 12.1 per cent to a new peak of 3.8m tonnes but exports also hit a new peak of 1.7m tonnes — 14 per cent up on 1978.

According to the German Paper Association, the industry had some success in increasing the use of waste paper and reducing its energy costs in 1979. Close to half the country's paper and board production is now produced from wastepaper (3.2m tonnes), and the industry managed to cut its energy usage per tonne of paper, by 4 per cent last year.

Within the German industry, the process of closing down smaller mills and forming bigger units continues apace. Since 1973 over 60 paper mills have been closed and around 100 paper and board machines scrapped. At the end of 1979 there were 230 paper mills operating in Germany and around 450 paper machines — giving an average machine capacity of 18,000 tons. The industry expects to invest over \$400m on new equipment this year.

The French industry also had a very good year in 1979. Per capita consumption rose to 117 kg and overall consumption was up by 8.5 per cent at 6.25m tonnes. Tissue production rose by 11.7 per cent to 174,000 tonnes and packaging paper output was up by 6.8 per cent at 2.1m tonnes. French paper exports rose by just under 17 per cent to over 1m tonnes — over half of which was accounted for by graphic papers.

In the first few months of this year European paper production is holding up relatively well, but no one is expecting that 1980 will be as good a year as 1979. Some analysts are talking about a 1-2 per cent growth in the European market this year although in certain important countries, such as the UK, output could fall by a couple of per cent points.

Although production is forecast to recover in the early 1980s, the overall growth of the West European market seems bound to slow. In the important printing and writings market, English China Clays has forecast that European consumption will grow by only 2.1 per cent per annum over the period 1978-1983.

At the moment, just under two-thirds of the market is made up of uncoated papers and the rest is coated. According to English China Clays, coated paper consumption is going to grow by 3.4 per cent per annum

— more than twice as fast as uncoated papers. The latter is forecast to grow by 1.3 per cent per annum over the period 1978-83.

Until now, European coated paper production has been supported by exports to places like North America. However, there are now signs that the industry is moving into a period of prolonged overcapacity.

America has been investing in new light weight coated paper capacity, in particular, and European sales to the U.S. are going to suffer. According to Pulp and Paper International, these were running at 140,000 tonnes per year a couple of years ago but will be down to 70,000 tonnes in the current year, and by 1982 the U.S. could be exporting to Europe.

Feldmühle, West Germany's biggest paper company, has forecast that there will be 600,000 tonnes overcapacity in Western Europe, equivalent to 25 per cent of the market, by 1983/84 if current expansion plans are completed. It expects Western European consumption of light weight coated paper to rise by 250,000 tonnes to 1.75m tonnes per annum by 1983.

If all the expansion plans go ahead, there will be an extra 800,000 tonnes of annual capacity. Feldmühle has estimated that Italy will have 210,000 tonnes overcapacity in the light

weight coated grades. France will have 140,000 tonnes overcapacity and Finland, 150,000 tonnes. Against this background, Feldmühle is not at all optimistic about the future profitability of this part of the European paper industry.

Import penetration is creeping up in most countries, and local producers are always on the look out for what the industry refers to as "scissors" pricing. This occurs when a major producer raises his pulp prices, thereby increasing the cost of the EEC paper producers' main raw material, but cuts his own paper prices. In such circumstances the EEC producers find it hard to make a living.

However, Scandinavian living producers realise that it is in their interests to work with the EEC producers rather than put them out of business and for this reason there is a tendency for greater vertical integration in the major European markets.

William Hall

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## Mood of optimism

CONTINUED FROM PREVIOUS PAGE

has slowed following the sharp rise in oil prices during the 1970s. With electronic systems, the future is less clear.

In the past the advent of new communications media, such as TV and radio, has not proved as critical as the pessimists first forecast. Newspapers continued to flourish and people still read books. Any slackening in growth has been more than compensated for by the development of new uses for paper and this evolution is bound to continue.

For the industrialised countries, which control over four

fifths of the world's papermaking capacity, there may well be some clouds on the long-term horizon. But for the developing countries there is no such problem. The differences in per capita consumption between places such as India and the U.S. is vast and the mere process of catching up will ensure that the world paper industry will remain one of the world's major growth industries for the next few decades.

Some major developments in the pulp and paper industry, English China Clays, January, 1980.

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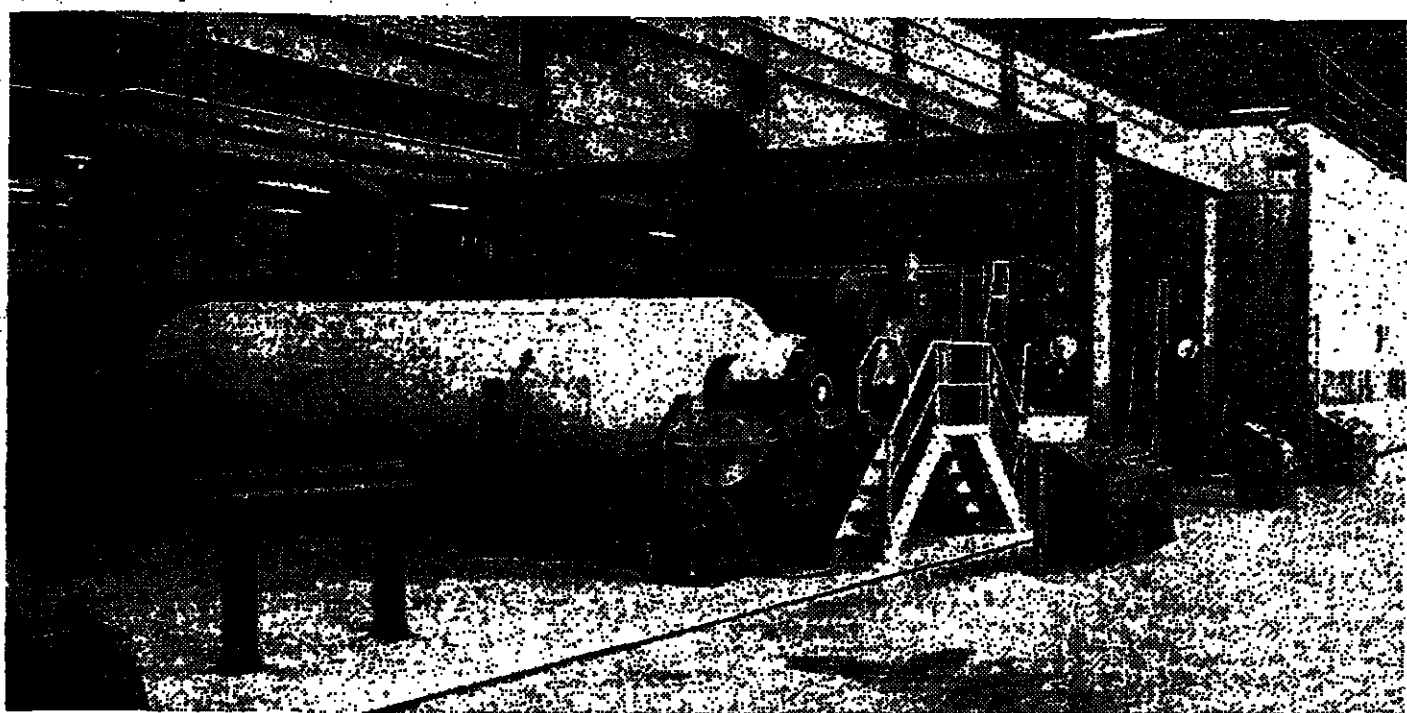
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## WORLD PAPER AND PULP III



Last year was a record production year for Swedish mills. Above: The Swedish Cellulose Company's paper factory at Ortvikens

## Encouraging year for Nordic manufacturers

THE NORDIC pulp and paper makers had a good year in 1979, with both production and exports climbing substantially and earnings recovering after several poor profit years. So far, in 1980, markets have been more firm than expected three months ago—the rise in the value of the dollar is pushing up export earnings and a second good profit year appears to be developing, although many company executives voice reservations about the second half.

The situation on the North American market now favours the Nordic producers. They had earlier feared that a recession in the U.S. would curb domestic demand for pulp and paper this year and prompt the North American companies to increase deliveries to Western Europe, as they did in 1975 and 1976.

Both the sustained demand and the rise in the North American mills' production costs as a result of new wage settlements now appear to have reduced that threat. The Swedish and Finnish pulp exporters could confidently raise their prices by 8 per cent for second quarter delivery after increases in North American pulp prices.

The recent rise in the exchange rate of the dollar is also benefiting the Nordic mills who price their pulp and newsprint in dollars. The Swedes calculate, for instance, that each SKr 0.01 rise in the dollar rate adds SKr 20m (£2.08m or \$4.4m) to their annual earnings. The rate has moved from SKr 4.10 to SKr 4.50 this year.

### Consolidation

On the other hand, the mood in the Nordic industry falls far short of being euphoric. The 1979 recovery in profits only partially repairs the damage done by the losses of the three previous years and company financial directors speak in unison about the need to consolidate financial positions further.

Company Boards are also aware of rising energy costs, wood supply problems and high wood prices, all of which spell the need for investments in rationalisation and plant modernisation. In this respect, the improved earnings situation does appear to be generating more investment decisions this year.

Another bull factor is the growing fibre shortage in Western Europe which, in the long term, despite the fluctuating competition from the North American mills, should offer the Nordic manufacturers an expanding market.

To make sure, more and more Nordic companies are moving directly into Western Europe through takeovers or joint ventures. The integration of the Nordic and West European

industries is under way again.

● In Sweden, the mills produced more paper and board than in any previous year in 1979 after a 10 per cent climb in output to 6.5m tonnes, corresponding to 86 per cent of the paper industry's theoretical capacity. Exports were up by nine per cent to 4.7m tonnes and three-quarters of the production increases were marketed in Western Europe.

Newsprint output jumped almost 230,000 tonnes to 1.48m tonnes with deliveries abroad rising roughly in proportion to 1.2m tonnes. In the other main qualities 983,000 of a 1.18m-tonne kraft paper production was exported; fine paper exports took 412,000 of the 624,000-tonne production total; and of the 375,000 tonnes of magazine paper manufactured, 213,000 tonnes found their way abroad. Kraft liner exports reached 881,000 tonnes from an output of just over 1m tonnes.

On the pulp side, developments in 1979 drew attention to one of the problems facing the Swedish industry. Output of market pulp grew by 4 per cent to 3.9m tonnes but deliveries exceeded 4m tonnes after the mills had drawn on stocks. Difficulties in obtaining enough pulpwood curtailed production which of theoretical capacity.

The demand/supply situation was sufficiently tight for the mills to be able to raise prices in most pulp, paper and board grades. As a result, companies have been reporting a gratifying turn-round in profits, from a combined loss of about SKr 570m in 1978 to pre-tax earnings of SKr 1.9bn (£198m or \$422m).

To put these earnings into perspective it must be recalled that the Swedish mills had combined losses of around SKr 2bn in 1977 and 1978, that the 1979 profits barely equal those of 1976 and are only half those recorded in 1975.

Moreover, performance varied markedly from company to company. Of the SKr 1.9bn pre-tax earnings Svenska Cellulosa (SCA) contributed SKr 537m and Stora Kopparberg SKr 430m while MoDo turned a 1978 loss of SKr 159m into pre-tax earnings of SKr 273m last year. At the other end of the scale, the State-owned ASSI continued to operate in the red, while the Government had to inject SKr 1.1bn in capital into the two largest companies owned by the forest-owner co-operatives. The State now owns 74 per cent of Norrlands Skogsgäres Cellulosa (NSC) and 40 per cent of Södra.

Both these concerns are having to trim back their operations. On the other hand, the promising 1980 outlook and the result of the March 23 national referendum on nuclear power, which ensured the industry of adequate energy supplies in the medium term, has revived in-

vestment interest in the leading companies.

SCA is going ahead with SKr 1.1bn investments in a new pulp plant, including chemical thermo-mechanical pulp, and in a conversion to fine paper production of a kraft paper mill. Stora Kopparberg has some SKr 700m in investment in the pipeline—mostly in printing papers—and Holmen Bruk is now expected to proceed with the expansion of newsprint capacity at its new Braviken plant.

### Co-operation

Significantly, SCA's new fine paper mill entails co-operation with Papier Waldbeschaffen-burg AG of West Germany. Feldmühle, also of West Germany, is understood to be negotiating with the Munksjö and Kopparfors companies for shares in their pulp production.

Further evidence of the trend towards integration with the West European industry comes from MoDo, which, over the past 18 months, has bought up two French wholesalers, Grillet et Féau and Dupuy, and Link Paper and Supplies in Britain, while Billerud's bid for Lafarge Emballage, one of France's largest packaging companies, remains unresolved after French Government intervention.

● In Finland, the pulp and paper industry performed even better than the Swedish mills last year. The pulp mills operated at near full capacity and increased output by 17.8 per cent to just over 7m tonnes.

Exports at 1.87m tonnes were up by almost 23 per cent, as the Finnish mills took back market shares lost during the recession, while the 51 per cent rise in the value of pulp exports gives a fair measure of the price increases the Nordic mills were able to take in 1979.

Capacity utilisation in the Finnish paper and board mills was over 80 per cent last year. Exports rose by 9.8 per cent in volume and 18.9 per cent in value.

Paper exports, at 3.5m tonnes, were well ahead of the previous record year, in 1974, while board exports at 1.16m tonnes fell some 170,000 tonnes short of the 1974 total. The Finnish mills reached a new peak in newsprint exports with 1.39m tonnes delivered.

Not all the Finnish companies have reported the 1979 results in full, but as with the Swedes—a strong improvement in earnings is already apparent. However, Mr. Matti Pekkanen, managing director of the Central Association of the Finnish Forest Industries, described profits as "on average unsatisfactory."

This is fair comment when the 1978 earnings are placed against the extraordinarily high indebtedness into which most Finnish companies fell during the 1976-78 recession. The Finns undoubtedly need another good profit year.

To damp inflation, Finland has adopted a policy of revaluing the Finnmark, the latest adjustment being made in March. These revaluations restrict the mills' export earnings but may be more than offset by reduced labour costs.

Last month the Finnish paperworkers' union accepted an average 9.5 per cent increase in annual incomes for its members. The Finnish millowners at least know where they stand on labour costs this year, whereas the Swedes are still waiting for a national settlement.

● Norway's pulp and paper industry is smaller than those of its two Nordic neighbours. It has fewer forest resources to call on, its market pulp output is now confined to some 240,000 tonnes and it has been steadily specialising in newsprint and other printing papers.

The Norwegian mills, too, benefited from the increased demand and higher prices for

paper products on the West European market last year. Paper and board output reached 1.4m tonnes with exports just exceeding 1m tonnes.

Newsprint production reached a record 568,000 tonnes, of which 462,000 tonnes were exported. Wood-container printing and writing papers were also well ahead of previous peak outputs at 245,000 tonnes with 195,000 tonnes going abroad. Altogether, the Norwegian mills earned Nkr 3.48bn (£310m, or \$680m) in export revenues last year.

The Norwegian mills have been re-organising to take advantage of their one major asset, relatively cheap hydro-electric power, and to make best use of their limited wood resources by moving into products which utilise timber to the maximum. Investment has been made in the areas of thermo-mechanical pulp and in printing papers. Newsprint capacity should reach around 1m tonnes a year by 1983.

William Dullforce

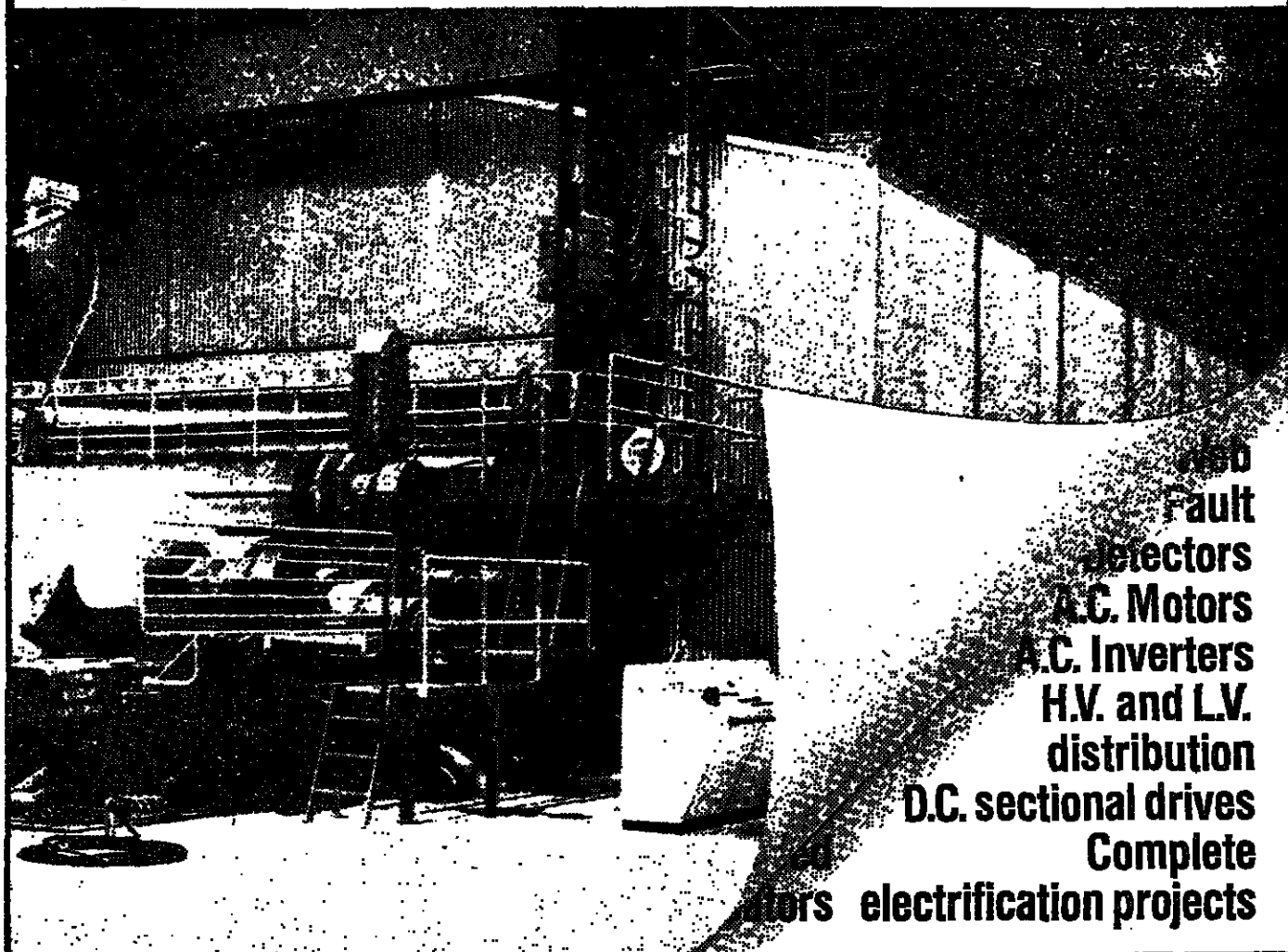
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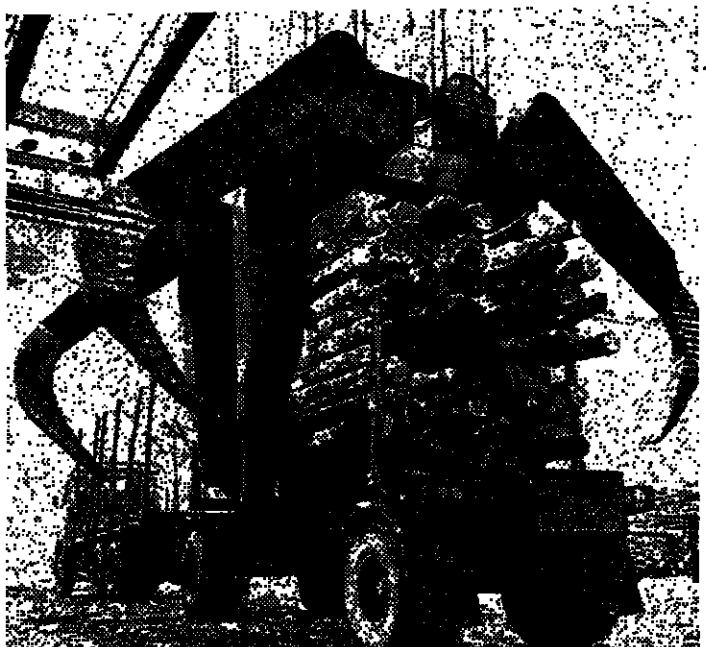
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Finland's pulp and paper industry performed even better than the Swedish mills last year, with exports up by almost 22 per cent. Above: log handling in Finland, with a 30-ton Kone crane, fitted with a giant hydraulic grapple



## WORLD PAPER AND PULP IV

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## Problems for newsprint producers

NEWSPRINT CONSUMPTION is a sensitive barometer of the state of the economies of the developed world. Newspapers live off advertising, and when economic activity is buoyant advertising is as well, and newsprint consumption increases.

Last year the demand for newsprint in the non-Communist world grew by around 34 per cent to 22m tonnes, according to stockbrokers Phillips and Drew. In some countries production grew considerably faster.

Swedish production, for example, rose by 18 per cent to 1.5m tonnes and Finland increased its output by a similar amount to 1.3m tonnes. Even in the UK, where the industry is losing money, output rose by over 14 per cent.

The newsprint market is dominated by the U.S., which accounts for around 40 per cent of the world's consumption. The long-awaited slowdown in the U.S. economy took longer than expected to arrive, and U.S. newsprint consumption held up surprisingly well during 1979.

Having risen by 6 per cent in 1978, American consumption rose by another 3.4 per cent to a record 10.2m tonnes in 1979. Stocks of newsprint declined for most of the year

and there were reports that some newspapers had to restrict their pagination because of newsprint shortages. For the first time for more than five years the U.S. started importing newsprint from elsewhere, mainly from Canada—principally Scandinavia, but the UK also exported some.

Canada is America's major source of supply and far away the biggest producer of newsprint in the world. However, its production slipped by 1.3 per cent to 8.7m tonnes last year, mainly because of strikes at Canadian mills in British Columbia and New Brunswick.

The result was that supplies of newsprint were tight, in particular in North America, and newsprint prices hardened throughout the year. Standard newsprint prices in the U.S. started 1979 at \$330 per ton, were increased to \$345 per ton in March, and to \$375 per ton in September. Since the year-end they have been increased again to \$400 per ton—an increase of 25 per cent in just over 12 months. In the previous 12 months they had remained unchanged.

The strength of U.S. newsprint prices, which have a big impact on world prices generally, caught many people by surprise since there had long been fears that the industry was just about to move into a period of serious overcapacity. Indeed, Phillips and Drew estimate that world capacity increased by 3.7 per cent last year, which was slightly faster than overall world demand.

This was a marked change from the previous year when world demand grew more than twice as fast as capacity. However, the decline in Canadian production offset the increased capacity and meant that the Scandinavians were able to increase their exports sharply to meet the shortages. Overall Scandinavian exports were up by nearly a fifth to 2.8m tonnes in 1979.

The current year has started off well. Consumption in the U.S. in the first two months of the year is running more than 2 per cent up on the comparable

period of 1979 and although stock levels have been rising they are still well under the 40 days' supply long regarded as the normal level by the North American industry.

There are two main reasons why 1980 could be a relatively tight year for newsprint. It is an election year in America, and, if past performance is any guide, this normally stimulates newsprint consumption. In addition, there is the likelihood that some of the major Canadian mills will be hit by strikes as the wage bargaining season

NEWSPRINT OUTPUT  
1979

	'000 tonnes	annual growth	%
Canada	8700	(1.3)	
U.S.	3727	9.1	
Japan	2556	3.4	
Sweden	1483	17.9	
Finland	1330	18.1	
Germany	650*	n.a.	
Norway	550*	18.0	
UK	364	14.2	

\* Capacity. † Approximate.

moves under way. Against this, the world economy is moving into recession and this is bound to affect demand for newsprint and put pressure on its price.

Phillips and Drew are forecasting nil growth in newsprint demand in 1980 and a 3 per cent growth in world capacity. Most other commentators agree with this projection but further down uncertainty about the severity of the projected overcapacity in newsprint.

In the early 1980s, newsprint consumption in North America is expected to grow by 2.4 per cent per annum while new capacity could be growing by 6 per cent a year between 1981-1983. Projects have been announced for the next three years which will add 2.5m tonnes per year of extra capacity.

Publishers Paper, MacMillan Bloedel and North Pacific, for example, each have new 190,000 tonne per year newsprint projects scheduled to come on stream next year, according to

Pulp and Paper International. Forecasts of U.S. consumption by the mid-1980s differ considerably. Predictions Inc. has forecast that U.S. consumption will rise from its current 10.2m tonnes a year to 12.9m tonnes per year by 1985.

The American Newspaper Publishers Association, by contrast, has forecast that U.S. consumption by 1985 will only amount to 11.3m tonnes. The 1.6m tonnes per annum variation between these two forecasts is equal to the output of an extra ten large paper machines. As each of these new machines costs over \$200m at today's prices companies want to be sure about their sums before committing themselves to new capacity.

Against this uninspiring medium-term picture, it is difficult to be bullish about newsprint prices. Phillips and Drew believe that Canadian capacity utilisation, which is currently averaging 95 per cent, will drop back into the low 80s over the next few years. While this may not lead to cuts in listed prices it could lead to an outbreak of price discounting.

As a result of the weakness of the Canadian dollar, newsprint producers in Canada have been making handsome profits so they can afford to trim their margins. However, the Scandinavian newsprint producers are less sanguine about the outlook.

True, they have had a relatively good year in 1979 (the Finns, in particular), but the threat of overcapacity in North America is a very real worry for the major Scandinavian producers. Assuming that the new North American capacity comes on stream over the next three years and capacity utilisation rates fall, there could be a rather 2.5m-3m tonnes of North American newsprint overhanging the world market.

This is the equivalent of Scandinavian newsprint exports, currently. Until now the Scandinavians have sent most of their newsprint (some 75 per cent) into the Western European market.

NORTH AMERICAN NEWSPRINT CAPACITY  
('000 tons)

	Canada	U.S.	Total	Share %
Abitibi Price	1,952	244	2,196	18.3
Int'l. Paper	1,133	294	1,427	10.0
Bowater Inc.*	557	730	1,287	9.0
MacMillan Bloedel	1,231	—	1,231	8.6
Can. Bathurst	994	—	994	6.9
Ontario Paper	700	—	700	4.9
St. Regis	—	825	825	4.4
Kimberly-Clark	171	420	591	4.1
Krugger Pulp	456	—	456	2.4
Boise Cascade	230	230	460	2.4

\* Does not include the 136,000 ton per year mill at Calhoun in Tennessee.

Source: Pulp and Paper International.

## U.S. NEWSPRINT PRICES

	\$ per short ton
March 1974	202.75
May 1974	213.25
August 1974	224.75
January 1975	270.00
January 1976	285.00
December 1976	305.00
April 1978	320.00
March 1979	345.00
September 1979	375.00
May 1980	400.00

If, however, the Canadians were to start trying to offload their surplus newsprint on the Continental European markets—where they already sell in large amounts in the UK—then the Scandinavians could face a difficult time especially since their wood and energy costs are so much higher than equivalent North American costs.

The Scandinavians may well be worried about the Canadian threat to their traditional markets but the Canadian producers themselves are not without their own serious problems. Aside from the threatened overcapacity, the biggest problem at the moment for Canada is its unduly heavy reliance on newsprint—something like two thirds of the country's entire paper and board capacity is dedicated to newsprint.

Many Canadian paper machines are old and inefficient. According to a recent study by English China Clay, the average size of newsprint machines in Quebec and Ontario (which account for a quarter of the world's newsprint capacity) is 63,000 tonnes per year.

This is half the size of the newsprint machines located in the Southern states of the U.S. In addition to the economies of scale, newsprint producers in the American South also have

the benefit of wood costs which are a third lower.

For these reasons, Canadian producers are having to face up to the steady drift southwards of newsprint production. Virtually all the big new newsprint projects in North America are being located in either British Columbia, the West Coast of the U.S. or the Southern states.

Eastern Canadian newsprint producers are trying to diversify into higher quality paper such as lightweight paper more skilled technology.

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## Tighter controls on pollution

THE CAPITAL spending programmes of world paper and pulp manufacturers increasingly reflect the need to invest in equipment to protect the environment. At the same time, more waste paper is being recycled and attention is being focused on the need for long term forestry programmes.

The driving force behind these changes in production and raw material usage is in part the strength of the environmental lobbies. In the wake of pressure from lobby groups has come legislation in many countries and a new approach to environmental problems of production and waste.

Although the pressure groups, such as Friends of the Earth, in the UK believe far more could and should be done, if necessary through legislation, there are indications that the industry and Governments are responding to their basic arguments. The most obvious example of

this response is in the field of pollution control. Legislation controlling both air and water pollution is being tightened up in stages by many countries.

In the U.S., environmental protection is now seen as a major factor affecting new investment programmes. Figures published by the American Paper Institute in December suggest that investment in equipment needed to meet new water standards totalled \$0.3bn last year. During the past 10 years the industry has spent almost \$4bn on pollution control equipment improving air, water and solid waste treatment.

The U.S. industry now faces a new wave of capital expenditure to meet 1984 water standards as well as new air and solid waste regulations. The cost to the industry of meeting these requirements is still uncertain. However, it is likely that out of total capital spending in 1980

of over \$5bn, about \$0.5bn will be spent on improved water treatment plant and a further \$0.3bn on air pollution control equipment.

## Industry's claim

The primary pollution problem for the industry in general is one of controlling the effect on the environment of the effluent produced during the production process. One impact of the growing concern over environmental pollution has been to strengthen the case for substitution of the sulphate pulping process.

In the UK, the industry is one of the biggest and, the industry claims, the most efficient users of water, consuming 1.2m cubic metres of water a day for process and cooling purposes—enough to supply a city of 9m people.

The effluent from mills carries with it fibres of cellu-

lose, clay and dissolved organic matter. All these by-products can disfigure a stream reducing its capacity to support plant and animal life and promoting the growth of sewage fungus unless the effluent is suitably treated and controlled.

In the UK, most mills discharge effluent into public sewers, for which they are charged, or into non-tidal streams or controlled tidal estuaries.

Rather than set blanket water pollution restrictions, the UK Government has—up to now—allowed the water authorities to set local standards of pollution control for mills. The 1974 Control of Pollution Act, which is being implemented in stages, will bring all effluent discharges—including those hitherto uncontrolled discharges into estuaries and tidal waters—under the control of the water authorities.

Because of the rising cost of water and the need to control pollution the industry is developing water recycling processes resulting in less overall water usage—savings of up to 90 per cent have been achieved, less fibre is lost and there is less risk of pollution.

In 1974, equipment installed to recover fibres from effluent recovered 128,861 tonnes of pulp worth about \$9m—double the cost of the plant.

In the 11 years to the end of 1974 the UK industry spent almost \$13m on effluent treatment and a further \$2m has been spent during the past five years. This expenditure is now likely to be stepped up because of the impact of the 1974 Act. Currently, in the UK, between 2 and 10 per cent of a company's annual expenditure is attributed to relocation of the environment.

Some of the largest mills are sited on tidal waters which will now come under water authority pollution controls. As a result, the British Paper and Board Federation estimates

that these mills will have to spend \$18m over the next ten years on effluent control equipment. In total, the Act's provisions are likely to result in capital spending of over \$20m on new plant.

While the industry accepts the principle of "the polluter pays," it is concerned that a reasonable time period should be allowed for financing new pollution control equipment.

The industry also points out that elsewhere in Europe pollution abatement schemes have been aided by Government funds. For example, in Sweden, which began an extensive anti-pollution drive in 1972, the Government met 75 per cent of the cost approved effluent plant.

In contrast, in many other countries, Sweden's plan to introduce official standards to which companies had to comply. Instead the problem was tackled through co-operation and joint research by the industry and the Government.

## Economic limits

Nevertheless, the legal requirement that industry must avoid damage to the environment as far as it is technically possible and within reasonable economic limits has led to extensive capital spending in the last decade.

The industry in Europe is now most concerned with an increasingly restrictive pollution incorporating a new approach of uniform fixed emission standards—strongly resisted by the industry and UK Government—and a more flexible standard based on local environmental conditions. This directive, together with other EEC pressures and national legislation could significantly increase the amounts spent on anti pollution systems.

The European Commission is also becoming increasingly involved in the debate on waste and in particular the recycling

CONTINUED ON NEXT PAGE

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# Investment on a major scale

A COUPLE of years ago, Jaako Pöyry, the Finnish paper industry consultants, forecast that the world's paper industry would have to install about 120-130 paper machines a year, over the next five years, to keep up with the estimated growth in demand. This involved a five-year investment of the order of \$100bn.

Since then, growth forecasts have been revised downwards and some of the more heady expansion plans have been pigeon-holed. Nevertheless, the world paper industry is still probably spending upwards of \$15bn a year on new plant and equipment, and with inflation, this will soon be running at more than \$20bn a year.

The paper industry is a very capital intensive business. In order to reap the economies of scale, a new newsprint machine has to have a capacity of more than 150,000 tonnes per year, a pulp mill has to have a capacity of at least 250,000 tonnes per year, and a single kraft liner machine is likely to have a capacity of between 300,000 and 400,000 tonnes per year.

At present day prices, a newsprint machine can cost \$200m, and an integrated pulp mill could cost at least double that figure. The U.S. industry alone spent nearly \$5bn on new equipment last year and will spend \$5.5bn in 1980 according to the latest McGraw Hill survey. Several U.S. companies, such as International Paper and Champion International, have announced multi-billion dollar investment programmes for the next few years.

Union Camp Corporation will bring on stream, later this year, a 350,000 ton-per-year kraft linerboard mill in Mont-

gomery, Alabama, and International Paper should complete a 400,000 tonnes per year kraft linerboard project at Mansfield, Louisiana, next year. This gives a flavour of the sort of projects in the pipeline.

While North America still accounts for the lion's share of capital spending, there are some very major projects under way in other parts of the world. Most people are familiar with the big scheme under consideration in Brazil such as the huge Jari project, but there are also sizeable developments in other developing countries.

## Sources of data

There are numerous sources of information about the growth of the world's paper and pulp capacity. In North America, both the American Paper Institute and the Canadian Pulp and Paper Association publish details of industry expansion plans.

Trade journals such as Paper, or Pulp and Paper International (PPI) also do regular surveys of industry expansion plans. According to the latest PPI survey, for example, the world's paper and board capacity will be increased by 30.1m tonnes between now and 1983. There will be 5.3m tonnes of extra newsprint capacity, 6.7m tonnes of printings and writings, 5.8m tonnes of packaging (including kraft liner), 0.8m tonnes of tissues and 1.5m tonnes of other papers and board.

However, far and away the best source of information about the expansion plans of the world paper industry is the annual survey of world pulp and paper capacity undertaken by the Food and Agricultural Organi-

sation (FAO) of the United Nations.

According to the latest FAO survey, covering the period 1978-83, the world capacity of paper grades of pulp is expected to increase by some 19m tonnes to 184m tonnes by 1983. This is equivalent to an annual growth in capacity of 2.5 per cent.

Paper and paperboard capacity is forecast to increase somewhat faster, which is in line with recent experience. Overall paper and board capacity should increase by some 26m tonnes to 214m tonnes in 1983.

At the pulp end of the industry, one of the main features of recent projects has been the sharp increase in thermo-mechanical pulp capacity. World capacity is expected to more than double over the next three years.

Very simply, paper is made from two types of pulp—mechanical and chemical. The former is made by grinding the logs together. It makes more efficient use of a tree, since there is far less waste, but many impurities remain. Consequently, mechanical pulp tends to be only used for low quality paper, such as newsprint.

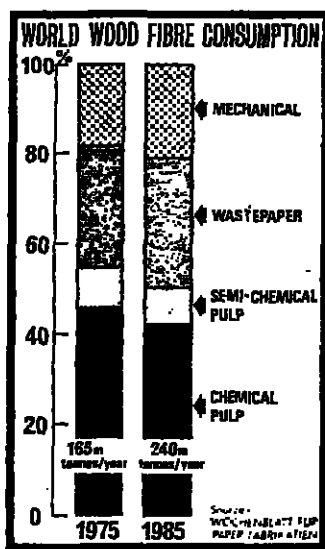
With chemical pulp, the impurities are removed, as its name implies, chemically. It has a much wider range of uses and as a result there is three times as much chemical pulp capacity as mechanical capacity in the world today.

Because it is such a wasteful process and leads to serious pollution problems, scientists have been trying to find an alternative to chemical pulp for many years. One solution is thermo-mechanical pulping and, in

WORLD PULP, PAPER AND PAPERBOARD CAPACITY, 1968-83

	Total Capacity				Annual Average Increase		
	1968	1973	1978	1983	1968-73	1973-78	1978-83
					per cent		
Total woodpulp, paper grades	98.1	120.0	134.9	152.0	4.1	2.4	2.4
Other Paper and Paperboard	80.1	100.3	118.5	132.7	4.6	2.4	2.3
Mechanical	25.5	28.9	32.5	37.4	2.5	2.5	2.8
Semi-chemical	7.0	8.8	10.4	11.8	7.3	1.2	2.1
Chemical	65.6	81.2	91.9	103.0	4.4	2.5	2.3
Other fibre pulp	7.1	7.8	10.4	12.5	1.9	5.9	3.8
Dissolving pulp	5.3	5.3	6.0	6.6	2.2	0.4	1.7
Total Paper and Paperboard	127.0	160.2	187.7	214.2	4.8	3.2	2.7
Newsprint	22.1	24.7	26.4	31.9	2.3	1.3	3.9
Printing and Writing	24.9	35.3	42.8	49.6	7.2	4.0	3.0

\* Including thermo-mechanical pulp  
\*\* Including chemi-groundwood  
Source: Food and Agriculture Organisation of the United Nations, Pulp and Paper Capacity Survey, 1978-83.



areas such as Scandinavia where wood supplies are limiting future expansion, it can be a very attractive proposition. The one drawback is that it uses a lot of energy.

At the end of 1978, the FAO estimated that 3.2m tonnes or 2.4 per cent of the world's pulp capacity was thermo-mechanical. This is expected to grow to 7.0m tonnes by 1983.

Only some 10 per cent of the world's total pulp production reaches the world's markets—the rest is used by integrated mills. Canada is the biggest producer of market pulp account-

ing for about a quarter of world production. However, Brazil is bringing new capacity on stream and will be supplying around 1m tonnes of market pulp this year. This will double by 1983.

In the area of paper and board, probably the most significant development recently, has been the sharp increase in projected newsprint capacity (see elsewhere in this survey). During the last five years, world capacity only grew by 1.7m tonnes but over the next five years it is expected to increase by 5.8m tonnes. The bulk of the new capacity will be installed in the developed market economies but there will also be substantial increases in Latin America and Africa.

The other phenomenon running through many of the projects now under discussion is the steady integration of the industry. In Scandinavia, in particular, competition from more productive forest producers closer to the Equator means that the Scandinavians are having to integrate their operations to a greater and greater extent.

Instead of producing just pulp and rough paper, such as newsprint, they are diversifying into higher value added products such as light, weight-coated papers. This is being viewed with some concern by many countries. Germany's Feldmühle, for example, believes that if all the current projects for light, weight-coated paper are undertaken there will be 25 per cent overcapacity in the industry by 1983/84.

Apart from major investment in light-weight coated paper and cartonboard production (another area of over-capacity) the Scandinavians and North Americans are also diversifying more stealthily, buying up their former customers so that they have a captive market and a greater say in how their paper is ultimately sold.

Jaako Pöyry estimated in 1978 that North America controlled 11 per cent, and Scandinavia 6 per cent, of the EEC

paper and board production. If anything, the involvement is likely to have increased since then. Two recent examples highlight the sorts of ways this involvement has manifested itself. Consolidated Bathurst of Canada is working on final plans for a 150,000 tonne per year newsprint mill in Scotland—it will be the majority partner. Meanwhile, Sweden's MoDo group recently took over a leading UK paper merchant.

It is in the developing countries, however, where the most exciting capital projects are to be found. The per capita consumption of paper ranges from 274 kg per head in the U.S. to 2.1 kg per head in India.

It has been argued that the minimum consumption should be of the order of 30 kg per head and this implies tremendous growth in paper making capacity in the developing countries. Paper and paperboard capacity in places like Iraq and Indonesia, for example, is forecast to treble between 1978 and 1983.

One of the major obstacles to growth in these areas is the shortage of finance. Foreign investors are reluctant to inject hundreds of millions of dollars if they are to remain minority partners. Problems such as these are not peculiar to paper projects, but they tend to be more talked about since paper is one of the main areas of growth in many developing countries as literacy levels rise. Instead of investing in huge 250,000 ton per year projects the developing countries are being encouraged to lower their sights, and start with smaller scale mills of around 40,000 tons per year capacity.

In areas of high unemployment economies of scale are far less important. The market is often not big enough to digest the output of a modern paper machine. In addition, smaller mills are easier to run, make less demands on skilled manpower and break down less frequently.

W. H.

## Tighter controls

of waste paper—a subject which will be discussed at an European conference on Waste Management in London in June.

It is perhaps the waste paper and packaging issues which have attracted most attention from environmental pressure groups, governments and the

industry over the past decade. The proportion of waste paper recycled varies considerably from country to country. The proportion is affected by many factors including the availability and price of virgin pulp, the types of paper produced and the sophistication of waste paper collection systems.

CONTINUED FROM PREVIOUS PAGE

In 1976/78, about 14m tons of waste paper were used in the production of paper and board, recycled and roughly 22 per cent of fibre consumed.

The percentage of waste paper recycled steadily declined in the 1960s, but in 1970s accounted for an increasing proportion because of the rising price of wood and environmental considerations.

Combination board consumed over 55 per cent of all waste paper used in paper and board in 1978 or about 8m tons. Large amounts of waste paper are also used in producing newspapers, semi-chemical board print, tissue paper, printing and construction board and paper.

Not surprisingly, the U.S., Canada and the Scandinavian countries, with large indigenous pulp industries, use the least recycled paper in paper and board production.

However, perhaps because of the low base level and other factors including environmental pressure and Government intervention, it is in some of these countries that waste paper is increasing most rapidly.

In Sweden, a 1975 Government resolution provided for the compulsory collection of waste paper to be fully implemented by 1980. However, in recent years the capacity of the Swedish paper industry for recycling has expanded so rapidly that it has outstripped supply leading to the need for imports.

Last month, the Swedish Pulp and Paper Association warned of the need for further imports unless more paper collections were introduced on the scale envisaged in the 1975 legislation. Total consumption of waste paper increased considerably during the 1970s and as a result its share of the Swedish paper industry's fibre consumption grew from 6 per cent in 1970 to 10 per cent in 1979. The paper mills used about 635,000 tons of waste paper in 1979, an increase of almost 100,000 tons or 15 per cent over 1978.

The industry recovered about 30 per cent of newsprint per household in 1979 and the use of recycled newsprint increased by 38 per cent to 243,000 tons. A further increase in the use of deinking machinery is expected to boost demand for recycled newspapers this year by up to 80,000 tons.

In the U.S., progress has been less spectacular. However, last year paper and paperboard mills used a record 15.5m tons of recycled paper, five per cent more than in 1978. The American Paper Institute estimates that the industry's recovery rate from paper "available for

recovery" was almost 32 per cent, "continuing a steady improvement in recent years."

Among EEC members, 1973 figures suggest that the UK ranked third behind West Germany and Denmark in the use of recycled waste paper. UK consumption of waste paper has remained relatively static since 1973 although the latest figures from the industry suggest that in 1979 the industry used almost 2.2m tonnes of waste paper, 4.4 per cent more than in 1978.

Recycled waste paper is now the most important indigenous raw material for the UK industry, last year it represented 52 per cent of the total raw materials used compared to 38.5 per cent in 1968.

Some of this recycled waste however represents manufacturers' "scrap" and the industry's figures show that in 1979 only 28.6 per cent of the total 7.5 tonnes of paper and board actually consumed was recycled—a marginal increase over the 1968 figure of 26.6 per cent, but still a long way from the estimated 69 per cent of used paper and board which could be recovered.

## £400m saved

Last year, the use of recycled waste in UK mills—over two thirds of which use some scrap—saved an estimated £400m in imported wood pulp costs.

Pira, the research association for the industry, suggests that waste paper is used if it is available, if there is sufficient fibre cleaning equipment installed in a mill and if its price is less than 60 to 70 per cent of the price of the substituted virgin fibre.

The association is engaged in several research projects aimed at finding ways to extend the use of waste paper and overcome problems of production and product quality caused, for example, by adhesives on waste-paper.

Most of the waste paper which is recycled in the UK (82 per cent) is supplied by merchant processors. Waste paper recycled by local authorities has declined from 18.4 per cent of total waste paper consumption in 1970 to 9.7 per cent last year. In 1979, Friends of the Earth groups collected a further 3,000 tonnes of waste paper—0.15 per cent of UK waste paper consumption. The market for waste paper is particularly sensitive to a range of factors including price and demand—factors which the environmental groups argue limit unnecessarily the use of recycled paper.

Paul Taylor

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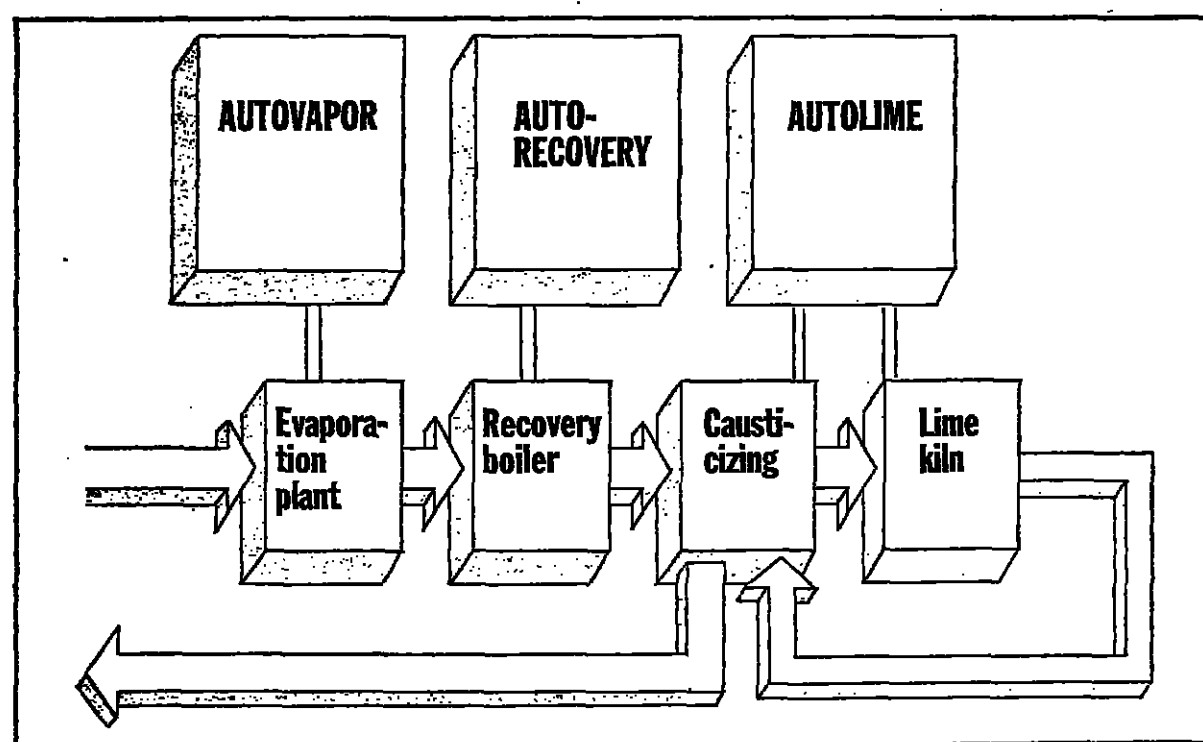
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## WORLD PAPER AND PULP VI

## Pressure on timber resources

WOOD, the raw material for pulp and paper, is one of the world's most important renewable natural resources. In theory, therefore, there should always be adequate supplies of timber available to meet requirements — unlike other resources that are becoming exhausted or increasingly difficult to recover.

However, theory does not always equate with actual practice. It is already becoming increasingly clear that considerable efforts will have to be made if the supply of timber is to match the growth in demand for wood — not only for pulp and paper, but also for its many other uses.

So far, the world has depended to a large extent on timber supplies drawn from forests built up over the centuries. But these standing

resources are now starting to reach exhaustion. Even in the Amazon basin — there is increasing concern that something must be done to start renewing the forests being cut down in haphazard fashion.

Coppern, so far, has been mainly centred on the threat to the ecological balance of the area, since trees play such an important part in retaining rainfall and preventing soil erosion. But, from a strict commercial point of view, it is equally important that "harvesting" of the world's forests is balanced by new plantings of species designed to provide the type of timber required in the future.

In some countries — Canada, for example — the concept of the "perpetual forest" policy, with felling being kept in line with new plantings is well established. But most timber-growing areas, particularly the

developing countries badly in need of export earnings, there is a long way to go.

In addition, it is becoming obvious that the expansion of supplies to the required level can only be achieved by improved techniques of silviculture, including the introduction of new species catering for particular needs.

Only last month the Overseas Development Administration announced the financing of a study of the ecology of certain pine tree species in Latin America that may help the regeneration of forests throughout the developing world.

The pine forests of Central America are a major natural resource, the announcement noted, not only of marketable timber, but also of seeds in great demand for re-forestation in tropical countries. The forests are, at present, being severely reduced by land clearance, exploitation and fire. Much basic data required to manage and regenerate the forests is lacking.

Similar work is going on throughout the rest of the world — encouraged in recent years by the recognition of timber as a renewable source of energy that must be made to help fill the gap as other sources, like oil, run out. However, there is a long way to go, and it is not just a question of producing new species of trees. They have to be matched with the growing conditions in particular areas, and also with the

needs of the country.

In Britain, for example, it made a great deal of sense on the surface to concentrate on softwood pine trees to replace the forests cut down in the past, since pine trees are quicker to grow than hardwood and were able to supply a larger percentage of the UK timber requirements.

## Disadvantages

But it is now realised that concentrating on pine trees had distinct ecological disadvantages in not providing a suitable habitat for wild life or the visiting public and also creating soil problems for agriculture areas nearby. Therefore, hardwoods are being added to the planting "mix".

There are a host of problems to be considered. First and foremost is the suitability of the species chosen to meet the needs of the domestic manufacturing and processing industries. It is pointless planting fast-growing trees if the timber produced is not suitable.

There is also the question of location and preserving the balance with agricultural land required to provide food. A major problem with natural forests has been that different species are dotted haphazardly around making it very difficult and expensive to secure specific types of timber. There is also the need to be close to reasonable transport routes otherwise the cost of transferring the timber for processing and

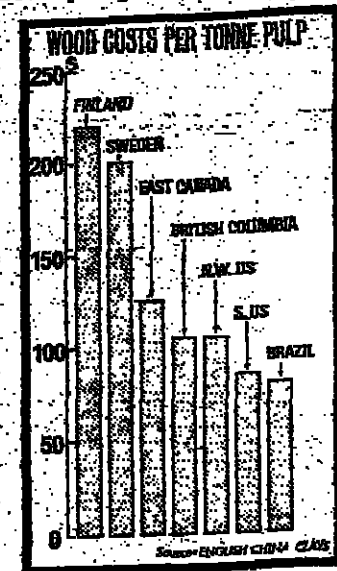
eventually manufacturing, can be prohibitive.

Above all, however, probably the fact that timber growing normally often has to be confined to unfertile land areas, since farming for food usually takes precedence. In Britain, there has been considerable controversy over "farming and forestry" over the years, with farmers "resisting" the "growth of forestry" eating into available land. This traditional rivalry has been lessened in recent years by the development of the joint farm and forestry approach, whereby each sector is designed to complement the other.

A proper balance is struck by deciding where trees can be planted to the benefit rather than the disadvantage of food production, bearing in mind that forestry is a long-term project while farming provides short-term returns.

One of the problems with timber-growing is, of course, that it is a long-term business requiring patient investment often in countries that cannot afford to put money virtually aside for such long periods.

A great deal of research is going into shortening the growing time for trees, particularly the type of species used for pulp manufacture. In Brazil, for instance, some new species take only a few years to reach maturity by taking full advantage of the local climatic conditions. No doubt further likely, indeed is essential if the



supply of timber is to keep up with the forecast growth in pulp and paper manufacture.

Timber-exporting countries are realising the potential for sales and acting accordingly. In the Philippines, it is hoped to create a new timber industry as a by-product to a big new coconut replanting programme. The Indonesian Government, early this month, announced tighter controls over the export of timber to ensure the proper implementation of forest concessions and that forest lands were recultivated with new seedlings. Most countries are now looking at their forests and supplies of timber with new interest in view of the energy crisis and the tremendous scope for increased wood consumption.

However, it is a slow and costly business, not helped by the delicate rises and falls in demand for forest products. It is difficult not to see shortages, and much higher prices, in the years ahead.

John Edwards

## New attack on traditional markets

OFFICES WITHOUT paper, filing systems replaced completely by computer memories — that is the forecast by the electronic pundits who are in favour of the electronics revolution and the arrival of the totally electronic or "paperless" office.

There are several developments which could result in the partial or total replacement of paper at work and even of household bills. Most of these developments are centred around the use of the ubiquitous computer.

In the office, computers generate vast amounts of information, much of which is eventually printed on paper. This includes invoices and other details which usually need to go through the post — only to be fed into another computer so that action can be taken. It is already possible to directly link up computers, via the public telecommunications network, so that it is feasible to send bills or invoices from one machine to the other without the need for paper (and postal charges) in between.

This could be further extended by linking up an office computer to the banks, so that a company could directly initiate debits and credits, payment of bills and salaries, through the computer system, storing all details within the computer's memories.

The concept of the electronic office involves not only external communications, but also methods of transferring information within an individual building. Secretaries operate electronic keyboards. Typed

characters appear, not on a sheet on paper, but on the screen of a visual display unit (VDU).

Typed information can be corrected and redrafted several times before it appears in a final paper form, using an electronic typewriter which is commonly known as a word processor. If the document has to be sent to another office, then it can be sent to another word processor and stored electronically until the recipient wants to read it or to obtain a print of it.

Word processors are already becoming familiar within Western industry and commerce, although the totally electronic office is still very much in the future. Many companies have produced word processors which can communicate directly with each other, thus providing an electronic inter-office mail service. Using computers for direct access to banks has been much discussed, but there has been little enthusiasm so far about the widespread introduction of such systems because of the implications for computer security.

Opportunities to reduce the many forms of paper communications are equally as numerous in the home, as they are in the office. For example, in Britain the Post Office has developed a home computer information service, called Prestel.

The system uses two familiar pieces of equipment in the home — the television set and the telephone. With the use of a decoder, it allows the sub-

scriber to link directly to a giant computer many miles away. He can thus have access to a wide range of information which can be displayed on his television screen.

The subscriber has, in effect, a computer terminal in his home and this opens up many possibilities. The Post Office provides the basic network, but companies and organisations supplying information can pay a fee to store data on the system. The subscriber then pays for the information he requests. Sometimes this data may be provided free, particularly if it is considered to be in the public interest.

Since Prestel is a two-way system, a company could offer goods and services to the network and the subscriber could then order these goods and services at the touch of a button. The central computer keeps a list of all users and "knows" which set is making the inquiry.

If the user places an order directly, then he could also pay for the goods at the same time by entering a credit card number or a bank number. It might be also possible, eventually, for subscribers to contact their banks through the network. Instructions could be sent to the banks to directly credit the suppliers, thus creating a new form of "armchair shopping".

Prestel reduces the need for paper in other ways too. For example, publishing companies could use the system to supplement their activities by supplying news summaries, classified advertisements, and details of coming events.

Prestel already provides such data as holiday and travel details, timetables, price guides, details of adult education courses, theatre and leisure guides.

It is even feasible to send messages over the Prestel network to other subscribers and this could become the basis of a world-wide electronic mail service. It would be cheaper than a conventional mail service — and delivery would be more reliable.

Once a Prestel decoder is built into a television set, it can be used to store many other forms of written information, electronically. An ordinary audio cassette can store many hundreds of pages of information — complete books could be kept on cassettes.

Publishers could use the Prestel network to deliver the text of books, magazines and even newspapers, to be stored electronically on request, on the subscriber's cassette. The publisher would not need to produce a paper version of the text, since he could store the work on a master file — which could easily be updated.

Many of these developments are still far into the future. Prestel has only recently been opened as a public service and there are now about 2,500 users. Several trial systems, based on the British design, are in operation in several other countries, including the U.S., West Germany and the Netherlands. Canada and France have developed their own systems, too.

There are some electronic systems which actually encour-

age the use of paper, rather than discourage it. For example, the humble office photocopier. There is also a growing demand for a system which allows documents to be transmitted electronically via a telephone line and reproduced in facsimile, many miles away.

Facsimile systems have for many years been used by newspaper and magazine groups, but the system is now beginning to gain popularity in commerce. Offices have also been pressed

to adopt microfilm or microfiche systems, in which entire pages of information are reduced to the fraction of their former size on to a tiny piece of photographic film. Special viewers are required to read back the information. Various microfilm systems are available, but there is still little sign that such methods of information storage have had a major impact on reducing the use of paper.

Elaine Williams

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## THE ARTS

## Television

## No falling standards here

by CHRIS DUNKLEY

In 1880 Europeans were listening to Monteverdi's *Orfeo*. In 1980 they were listening to Gluck's *Epiphonie en Tauride* and Mozart was busy writing *Idomeneo*. In 1880 the Paris Opéra mounted its first production in Verdi's honour and enrolled him in the Legion of Honour. And in 1980?

In 1980, thanks to television, European music had "advanced" to the point where 450m people could listen simultaneously to Johny Logan as he sang:

"Ah bin wading,  
Search a long time  
Looking out fer you  
But shore not there  
What's another year."

And they could all see that Mr. Logan wore a black open-necked shirt, a white suit, a black mourning sash presumably indicating that all the wading was in vain, and an expression suggesting incipient nausea.

When he finished the song Terry Wogan, the BBC's ultimate weapon in the ratings war—a sort of one-man MIRV—remarked that if the judges went for less of the "boom-bang-a-bang" this year and more for a ballad then Mr. Logan's effort ought to win. Sure enough, after the usual unconsciously tedious polyglot point totting, it did, proving that the BBC knows its Wogan. Wogan knows his Logan, and Logan knows his audience.

(Or rather the Press officer of Radio Telefís Eireann knows his audience; he it was who wrote the song and, according to Wogan, paraded at The Hague in a tee shirt declaring: "It is imperative that I win this contest.")

Above all, though, the Eurovision Song Contest proved yet again that with television the size of the audience varies in inverse proportion to the ghostliness of the programme. But before getting too upset about that we should remember that the same applies to almost all forms of art and entertainment. A marvellous book such as Barbara Tuchman's "A Distant

Mirror" will be read by a relatively tiny minority of people while Harold Robbins' latest product will be consumed by millions. The BBC's excellent O'Casey revival will run—with luck—for a few weeks while *Rip Off* at the Windmill goes into its fifth year.

There is, however, one interesting difference: while serious arts pages and review sections continue to ignore pulp fiction and mindless theatrical entertainments even when they attract the largest audiences in their fields, television's equivalent rubbish receives more and more attention, serious and otherwise, simply because The Eurovision Song Contest and its like get into everyone's home, critics and commentators included, whereas nobody bothers to supply a copy of "Cupid Turns Kileir" to the book reviewer.

The consequence is that the discriminating minority, seeing television's meretricious content attracting as much attention as the meritorious, start to bemoan declining cultural standards. They point out that in 1880 Europeans were listening to Monteverdi's *Orfeo*... and forget to add that this was true only of a tiny minority and that the public at large were far more interested in the balladeer's latest catchy little number called "Lilliburlero" or whatever.

Furthermore, they forget to add that while the average 17th-century citizen was lucky if he even knew of the existence of opera, virtually every one of the tens of millions of Britons who watched Saturday's song contest could have chosen instead to watch a recording of the New York Met's new production of *Manon Lescaut*, which ran simultaneously on BBC 2 with Florida Domingo looking his youngest for ten years. The production was under-lit for television, and the interval material was pretty poor. But the singing was good and it was there in your sitting-room in stereophonic sound on Radio 3. What is more, it was only last

year that BBC television made *Orfeo* itself available to practically the entire population.

More important still, it seems to me, has been the properly extensive coverage given during the past fortnight to the inspiring *Young Musician of the Year* contest which has been screened very sensibly at a time when young children could watch. It would be difficult to exaggerate the sheer pleasure afforded by the performances in the various rounds and categories of this competition as the parade of youthful virtuosi was thinned down to Saturday's final four.

Watching such an astounding amount and variety of talent day by day it would be difficult to complain convincingly about a decline in cultural standards. It is humbling yet powerfully uplifting to hear so much that is so familiar and, further, to be introduced to so much utterly unfamiliar music, all of it played with such skill by a group of people who, elsewhere in their lives, are still milk monitors and Girl Guides.

In place of some of Humphrey Burton's kindly intended and strictly non-partisan remarks and his almost obsessive straining towards the banal presumably in order to avoid "elitist" musical comment I would have welcomed a few straightforward bits of information such as what exactly you have to do to produce sound from an oboe—the instrument with which 18-year-old Nicholas Daniel deservedly took the title—or whether cuts are a hazard of fast cello fingering, and how well the accompanists know the soloists. But I do recognise that he faces a problem similar to that of sports commentators trying to hit some median point between the needs of experts and novices among the viewers.

Thi, anyway, is a detail. The important point is that the competition represented a granite outcrop of quality on the marginal mountain of competitions financed by the BBC which have merely quanti—i.e., ratings—as their object. Though there

is a lot they have yet to do for similar promotions in dance, drama and other sorts of music, the *Young Musician of the Year* contest is at least a wonderful start in putting some depth of quality behind the vast breadth of shallow trivia represented by such BBC ventures as darts competitions, *It's a Knockout* and "pro-celebrity" golf.

I have to add furthermore that in heartening confirmation of pessimistic comments in this column earlier in the year, television has also been supplying material of startlingly high quality in drama recently. For instance, Simon Langton has made a visually impressive job of his three part adaptation of *The Gate of Eden* for Yorkshire TV, using everything from fawn duffle coats and maroon drape jackets to clips from *The Grose Family* and old pound notes to evoke the period. The uptight Englishness of the story of adolescent development is particularly intriguing as a contrast to "Catcher in the Rye" which describes the same subject at the same date from a strikingly American viewpoint. *The Gate of Eden* has been somewhat slow at times, but its literary tone (I found myself thinking what a good novel it would make) yet still keenly redolent of an era.

A *Question of Guilt* was an excellent high-part BBC2 serial written by David Livingstone and immaculately directed by Paul Annett, telling the nasty but fascinating story of a classic Victorian middle-class murder, the production being marked by all the scrupulous accuracy in detail that we have come to associate with BBC costume drama at its best.

Set in a later period, and directed by Mike Radford in a much more spare style, was Sunday night's *The White Bird Passes*. This too re-created a true story—of poverty in a Scottish slum of the 1920s—and featured memorably poignant performances from Vicki Masson as a nine-year-old girl and Isobel Black as her beautiful but syphilis-ridden mother. For the end of his story Radford went to the actual subject of the drama, Jessie Kessel, to produce an interview of such extreme professional integrity (no outwards, no reverses, not even a dissolve, only fades to black) and so static that it was positively austere. Yet the heartstring-tugging period drama and the modern interview worked surprisingly well together.

Remember that BBC1's "Play For Today" in the same week was *The Executioner* by Lionel Golestein (a name new to me, but one to remember) and it is plain that there is no justification for complaints about falling standards. This masterfully constructed, absorbing and thoughtful work about the nature of self knowledge and the need for the older generation to remember and describe the Holocaust and for the younger generation to listen, was the best single play so far in the series. No doubt it attracted a mere 13 per cent or so of the audience amassed by the Boom-Bang-A-Bang brigade but then it is almost certainly more than Monteverdi's *Orfeo* has yet managed even adding together all its performances since 1807.

## Covent Garden

## Die Zauberflöte by MAX LOPPERT

Monday's revival of the year-old Royal Opera *Zauberflöte* lacked real distinction. August Everding's production rehearsed now by Christopher Renshaw, is busy with ideas, a few original and interesting, some mildly and harmlessly inventive, too many irritating facetious and cute. Like the designs of Jürgen Rose, a jumble of rococo and early-Romantic styles and manners of similarly mixed quality, it is a production eclectic in a way that decorates rather than illuminates the subject; there is little that seems to spring from fresh, thoughtful engagement with Mozart or Schikaneder. The effect of the performance as a whole was, sweetly contrived skimming of surfaces releasing neither the bubbles of sublime or the flashes of solemn and piercing beauty by which a successful *Flute* is measured.

Stronger musical direction might have supplied the much-needed ballast. James Conlon, the young American conductor, has clearly given the score much consideration, for he brings to it a careful, serious approach—of that, the precisely weighted and differentiated accents, rests, and phrase-shapes in the overture were immediate proof. His first London *Flute*, correct in the German significance of the word, wanted colour, dramatic energy, and variety. The arias cried out for more thrustful moulding. The dialogue between prince and old priest gathered little intensity. In the second act, where the seasoned *Mosartian* manages to sustain momentum through difficult changes of scene, the feeling was fragmentary—the chorus "O Isis und Osiris, welche Wonne!", particularly, went off at half cock. Mr. Conlon is a musician of undoubted gifts; on



Kiri te Kanawa as Pamina and Thomas Allen as Papageno

this evidence, his engagement to conduct *Die Zauberflöte* at Covent Garden seems premature.

Of a mainly proficient cast only Thomas Allen's Papageno operated consistently in three dimensions. The production does not stretch Mr. Allen's abundant comic talents as other *Flutes* have done (and surely something altogether spicier was intended for the final duet of courtship than Everding's kitsch-and-coo routines); even so, the easy theatrical command and the warm, sharply focused baritone remained reliable sources of pleasure. A veil on the tone (some unannounced affliction?) prevented the first London Pamina of Kiri te

Kanawa from fulfilling all its promise—there were many beautifully taken phrases, and the presence was sweet and girlish, but the expected house-filling radiance was missing. Stuart Burrows' long-familiar Tamino has retained its poise and smoothness, if not its remembered youthful ardour; in the portrait aria the style was soft-centred, and sentimentality was only just kept at bay. The outfitting of the priests in frock coats, the suggestion of a Freemasons' Lodge as obvious as a nudge in the ribs, was not one of Everding's happier fancies; in voice at least, Robert Lloyd's Sarastro was firm, mellow, and dignified. Deeked out in hostess garb, the

Queen's party was allowed little greater physical conviction; in any case, this side of the contest was noticeably weakened by the mousy though accurate singing of the Queen herself (Zdzisława Donat) and by an unacceptably soubretteish First Lady. Donald McIntyre's Speaker and Robert Tear's First Armed Man were both strong and telling. Miss Donat apart, it is a cast of native English speakers. The fact that the delivery of the German dialogue reaches a commendable general level failed to banish thoughts, during some of the evening's troughs, of how much more vivid and immediate an English-language performance might have been.

## Royal Exchange, Manchester

## Blood Black &amp; Gold

by MICHAEL COVENEY

If ever there was an odd Irish stew of a play this is it. You sit there not so much following the star as ticking off the ingredients, as a troupe of snow-white dancing girls descend on a mysterious fairground where the leather-clad waltzer boys have direct access to a Gaelic nether world of bearded witches, defrocked alcoholic priests and geological bowel movements. On one level it is like *The Boyfriend* sifted through Euripedes and dipped in a pot of David Rudkin at his most infuriatingly mythological. On another, on ethnics of the Dybbuk, with the Jewish dancing girl meeting her fate as a child of God in the arms of a subterranean Nijinsky who is first seen hovering at a rehearsal room window like the spectre of a cankered rose.

Gerard McLarnon is the author

and he marshals his theatrical effects with the confidence of someone who knows what he's up to. If only I did. The priest is choking on God, having achieved a horribly literal transubstantiation scene at the altar. He dies, dropping "dead as the fart of Pharaoh" only to rise at the incantation of the bearded witch, played by Dillys Hammett with the subtlety of Cassandra on speed, spewing her lines as is gurgling iron filings. Everyone swallows something however hard (like the play) and is, in turn, swallowed. The King of the fairground boys (Nick Stringer) makes a match with the dancing instructor (the excellent Carmel McSharry) only to be consumed by a festival bull. The witch and her coven penetrate the underworld in search of the priest, and a huge black gauze tent closes around them. Off they go and, as Judith

(Clare Higgings) lies down for a mystical breather with the rabbinic clergyman, the bull trundles on with ten pairs of legs emitting the chant "Eat us, eat us, eat us, etc." Perhaps Braham Murray's production might have held together more coherently if Silver the priest had been played with an intensity more manic than is supplied by John Watte. Judging by an alarming, wide-eyed portrait in the programme, Mr. McLarnon himself might have fitted the bill. As it stands, you end up waiting for each new splutter of stage fireworks and not listening too hard to all the intervening guff about man becoming God or man controlling the universe. By the end, the introductory setting of a decorous arts festival being absorbed in the real rough world of a fairground has long been forgotten.

## Wigmore Hall

## Patricia Conti

The second, most enjoyable half of the recital given by Patricia Conti at the Wigmore Hall on Monday night was devoted to French music. Though officially a mezzo-soprano, Miss Conti has a weak lower register and the lack of resonance just where it was most needed, combined with mushy German diction, rendered ineffective her interpretation of Schumann's *Frauenliebe und Leben* before the interval. Even the authoritative playing of the piano part by Geoffrey Parsons could not have this performance.

With the change of language and style to French, the singer, though her declamation required a firmer line, fiercer attack and, above all, crisper enunciation, was able to communicate her evident liking for the works that she sang. *La Mort de Cléopâtre*, the cantata with which Berlioz failed for the second time to win the Prix de Rome, covers a wide range both emotionally and musically. Miss Conti could not plumb the emotion any more deeply than she could sound the lower notes, but the top of the voice rang out freely and she shaded her tone appropriately, producing the authentic colours of the Berliozian palette.

Two songs by Chausson, "Les Papillons" and "Le Colibri," needed more strength as well as greater delicacy, although both the Butterflies and the Hummingbird benefited from the pianist's light though firm touch. For "Chanson perpétuelle," also by Chausson, Miss Conti and Mr. Parsons were joined by the Eolian String Quartet. In this fascinating piece the singer gave welcome signs that she could, with much more careful attention to the meaning of the texts and the pronunciation of the words, become a rewarding interpreter of French song.

ELIZABETH FORBES



Mary Riggans, Isobel Black and Vicki Masson in The White Bird Passes

## St. John's, Smith Square

## Anne Queffélec

Miss Queffélec gave the BBC lunchtime recital on Monday in place of the indisposed Michel Béroff, and managed to keep a part of his programme—several of Debussy's *Etudes pour le Piano*. Her keyboard address is quite different from his, being specifically feminine, unassertive, indirect, full of chiaroscuro.

Nobody would play Debussy's *Etudes* as if they were technical studies; none of them would survive such treatment. They are studies in sensibility, for excellence, and Miss Queffélec explored that vein exclusively. The repeated-note study was therefore more brilliantly suggestive than brilliant; the study in fourths purely liquid; the active study was really too lightly flicked at to sound joyeux et emporté. In the

richest-textured music her strength was sometimes unequal to keeping the many levels lucid, but there was always a subtle imagination at work—and there were no snuggles in the silvery whirl of "Pour les huit doigts."

This was poetic playing, certainly, and in Brahms' Variations and Fugue on a Theme of Handel Miss Queffélec offered more of the same. At its first appearance the theme was reflectively shaded, not set out candidly as the subject for later deliberations. The variations were developed with conviction, and with some power: the hunting-horn variation sprang away with fine resilience. The final fugue began slowly and tentatively, and steadily acquired breadth.

DAVID MURRAY

## BAM Theatre, New York

## Barbarians

by FRANK LIPSUS

Maxim Gorky wrote *Barbarians* three years after *Lonesome* as a study of the effect of communications, and in particular the railways, on rural, hidebound Russia. David Jones directs his BAM company as though the subject were a voluptuous and vivid boating party on a Renoir canvas. The light and shadow bring a number of characters into delightful relief, promising a sequel to the director's Royal Shakespeare Company production of *Summerfolk*, which won an award when produced in New York in 1975.

The chief engineer, played by John Seitz in white suit and Ascot, manages to disrupt the claustrophobic serenity of the unnamed town by dint of sheer exuberance, quite apart from his job to bring the railway

through. John Polito, who has become typcast in hard-hearted roles, plays a professional colleague with a determined meaness that contrasts well with the town's superficial civility but makes him less believable in his obligatory third act romance.

These interlopers do well in the heightened colours and spirit of Jones' direction and Andrew Jackness's set. But the gaudy triviality of the townspeople, wilts in the glare. Each character has a trait that he comes to embody with all the subtlety of a television commercial. A cast of 23 fills the stage with these provincial, shallow, starry-eyed non-entities for whom railway, Gorky has us believe, means little more than another subject to fitter about

## Elizabeth Hall

## New London Consort

The music of the Spanish Renaissance offers an overabundance of material worth reviving. The greatest difficulty investigators of the period have, after selecting and editing the music, is ordering for concert performance in programmes and in halls far removed from the music's original social function and acoustic setting. Philip Pickett's imaginative selection of secular music from the time of Ferdinand and Isabella, *Cancionera Musical*, presented by his New London Consort at the Elizabeth Hall on Monday night, opted for variety and contrast, and made it work.

Each half of the concert was framed by noisy, concerted works using all the cornets and sackbuts at the Consort's disposal. Smaller groups of players were used to present the same dance or chamber pieces in varying instrumentalations, and each half included vocal and instrumental solos. The formula is a well-known one in early music circles, but it was employed with a welcome sense

of proportion and discrimination on this occasion.

One liability is that individual musicians are not afforded the opportunity to settle in and establish a continuity of mood, as they would in a traditional recital. Sharp shifts of instrumental colour and texture work against cumulative effects and each separate piece must consequently establish its interpretative content as quickly and precisely as possible. David Robilli's slow, laboured harpsichord playing of two Cabanon dances suffered within this context; one felt he was still playing himself in and would relax into better performances if given the chance. As it was, his continual shifting between four keyboards could hardly promote calm and concentration. By contrast, Tom Finucane's lute and vihuela playing grew in fluency and blossomed in his one solo, a subtly phrased and coloured account of Josquin's chanson "Mille Regrets," transcribed by Luis de Navas.

Finucane and harpist Frances Kelly were excellent in support of the solo singers, a very positive contribution to the success of Catherine Bott's and John Potter's performances. "Claro y frescos rios" by Alonso de Mudarra was marvelously sung by soprano Bott. The urgency of her delivery, heightened by well-supported chest tones easily integrated into her clear middle register, made one want to bear all thirteen verses of this bleak and compelling ballad, not just the five ventured on Monday. Potter's fluent and easy tenor, and his natural communicativeness made easy work of the "Romance de Abindarraez," a Moorish tale by Diego Písalor.

Most of The New London Consort's musicians are well known, experienced hands on the early music circuit. The success of this concert was due in no small part to Pickett's ability to encourage an overall unanimity of style and delivery in his forces.

RICHARD JOSEPH

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Wednesday April 23 1980

## When jobs are over-priced

THIS RISE in unemployment to a post-war April peak is sadly predictable, and on present trends is only the first of a series of records which could stretch out for many months to come. The combined effects of lagging productivity, runaway wage increases and a strong pound could have no other result. What is just as predictable is that this result should provoke attacks on the policies which are thought to have produced it. The Government, which has shown some single-mindedness in imposing these policies, is now facing its real test.

### Education

It is of course a gross oversimplification to say that monetary stringency has led to unemployment. As the Governor of the Bank of England reminded the House of Commons Treasury Committee on Monday, in a slightly different context, it takes two to tango. If wage bargainers had taken due note of monetary policy and its implications, especially for exchange rates, the outcome would have been very different. An initial cut in real wages would have led in due course to lower interest rates—themselves a considerable burden on living standards—as well as lower prices and greater competitiveness. The previous cycle showed that the virtuous circle set up by falling inflation stimulates activity and quickly restores real income. High unemployment, in other words, is the price of what is so far proving an expensive education in the realities of free wage bargaining under monetary constraint.

### Explosion

Those who argue that there is some other course open have to face two unpalatable facts. The first is that the very behaviour which has made monetary targets so restrictive in real terms is equally a guarantee that any relaxation of monetary discipline would result in higher inflation, not higher real activity. Trade unions press for every available penny, and can be persuaded to remember the long-term implications of vanishing profit margins only in concerns whose survival appears to be at risk. Simply making more money available would actually make matters worse.

Those who understand this dilemma argue instead for an incomes policy—yet another attempt to impose rational behaviour from the centre, in the face of all our past experience. This would indeed provide some help for as long as it lasted; but the subsequent explosion would no doubt wipe out all the benefit and more. Many of our present problems—notably the huge awards in the public sector—are due to the distortion and collapse of the last attempt at incomes policy.

This may be read as the logic of despair, but as the Governor reminded his hearers in the House of Commons, despair can easily be overcome. Some parts of industry seem able to compete despite the general pressures, which simply means that they are achieving an international rather than a British standard of efficiency. In some respects, too, the rise in unemployment is itself a healthy symptom. The sharp rise in redundancies—far more marked than in earlier recessions—is in some cases the result of a failure to compete, but in others the result of a determination to become competitive. When industry is overmanned, it is difficult to achieve an improvement without redundancies; in a depressed world and domestic market, it is near impossible.

### Balance

However, there is a much less healthy side to the picture. Manufacturing industry has been driven by competition to settle for lower than average wage increases as well as redundancies; but the higher settlements being seen in the public sector and in some services not only attract labour, but impose a burden on manufacturing through higher interest rates and charges. The Governor has conceded that he is "sad" at the likely prospect of very high settlements in the banks. The Government has still to find a way of making monetary pressures, which promise long-term good as well as immediate suffering, apply more generally across the economy. Through tighter control of the public sector's costs, lower borrowing, and more effective competition policy. But these are the steps needed to make the present policy more effective, not to change it. There remains no other practical course.

## Unease in India

THE unrealistically high growth rate that Mrs. Gandhi announced on Monday would be India's target for the next five years will only confirm the unease in India about the lack of direction under her new administration. National output fell during fiscal 1979-80. On coming to power in January Mrs. Gandhi sharply criticised the economic legacy she had inherited from the outgoing Janata administration. The new planning commission has only just been appointed and Mrs. Gandhi was addressing its first meeting on Monday when she apparently pulled out of the air an annual growth target for the next five years of 5 per cent or possibly more—higher than India's historic rate and higher than the target set by the Janata Government.

### Juggling

There was no explanation of how this was to be achieved. But rather like Mrs. Gandhi's recent nationalisation of six of India's private banks the new goal smacks of a political juggling designed to achieve short-term popular gain without much concern of how to meet in the long run the popular expectations that have been aroused.

During her previous Premiership Mrs. Gandhi was prone to substitute eye-catching slogans such as *garibi hatao* (remove poverty) for well conceived measures. In many ways her domestic problems are far greater than she had anticipated when she returned to office. Assam and the north east are in a state of simmering insurgency; price rises which were temporarily slowed after she came back to power are now moving ahead at an annual rate of 23 per cent; power shortages have brought key industries in the south to a halt; caste violence and industrial unrest remain widespread, and last year's drought is taking its inevitable toll in food shortages in the north.

### Cabinet

The continuing deterioration is by no means Mrs. Gandhi's fault alone. But she has certainly failed to inject any sense of urgency in decision taking

whether it be in giving the go-ahead for new private investment or in trying to eliminate the more glaring infrastructural bottlenecks. It is this feeling of drift of allowing problems to pile up, that is worrying an increasingly wide spectrum of businessmen and officials.

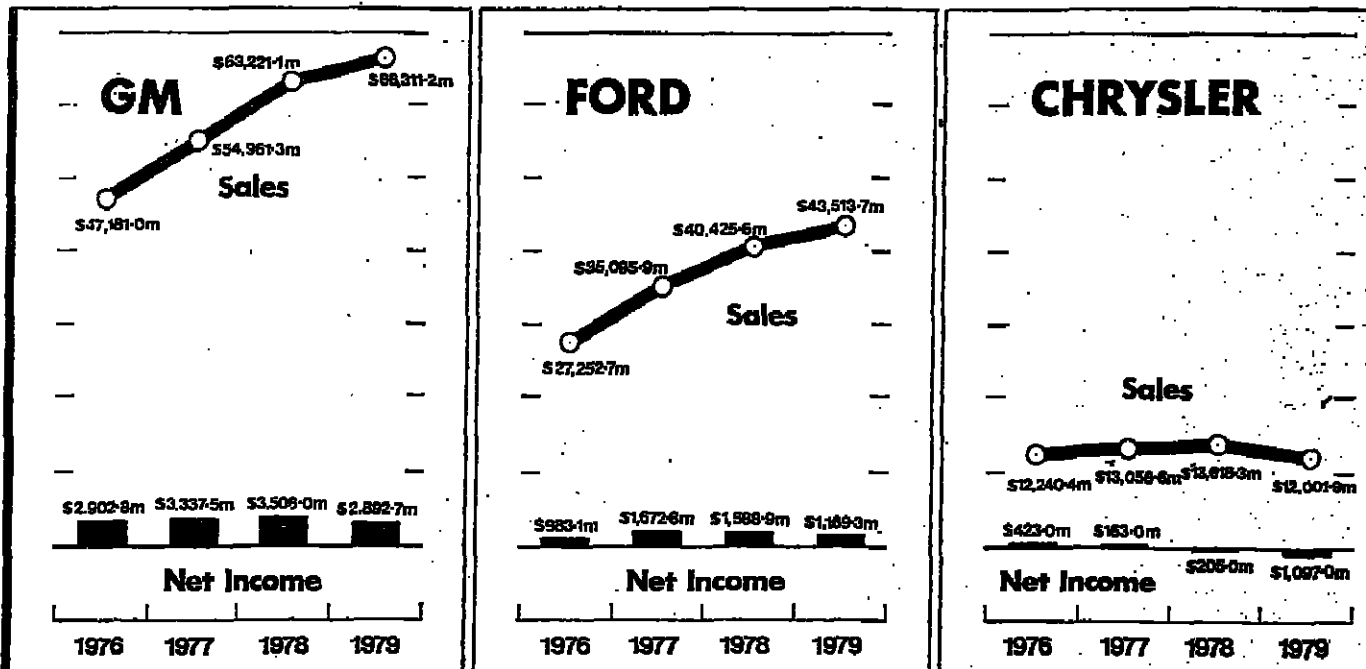
A further worrying factor is that Mrs. Gandhi seems as unable as she was in the past to tolerate advisers around her of stature or of independence of view—thus depriving her Administration of an additional perspective that is much needed in so diverse a country. She has still to fill five important Cabinet posts. But so far personal loyalty has been the main criterion of key appointments and seems increasingly to be felt to be the criterion of advancement in the civil service. The judiciary, which was ready to challenge her during the Emergency, now seems to have lost some of its independence. In this vacuum, her son Sanjay occupies a position of increasing prominence as her most trusted adviser, but with unknown powers. This is another cause for concern.

It is arguable that Mrs. Gandhi is biding her time before tackling major economic and domestic problems until she has won the State elections out the way. These are due in nine States at the end of next month and should result in Mrs. Gandhi consolidating her grip on key State administrations. Continuing unrest enforces her argument for the need for strong government.

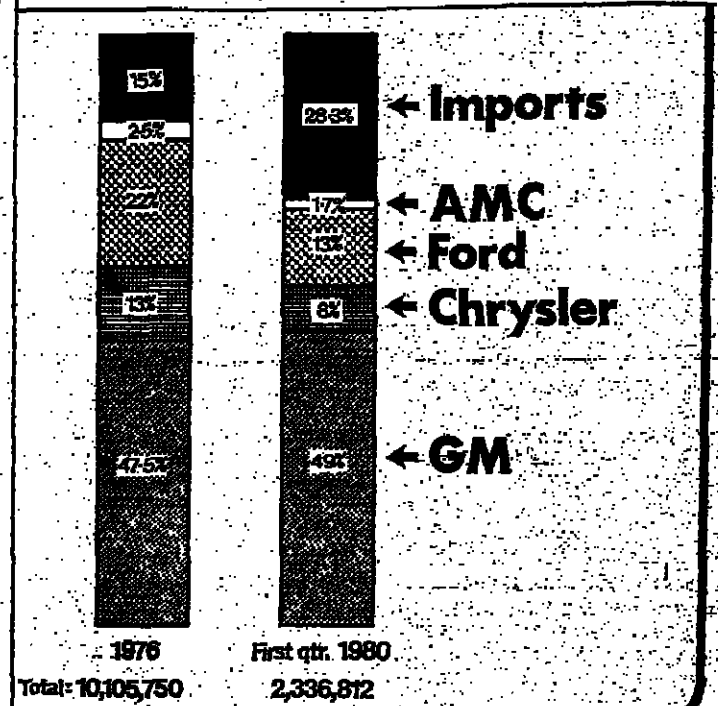
### Discipline

With the additional power she should then have she will be in a more impregnable position to take whatever tough measures she might think necessary. But discipline enforced through the type of iron glove she displayed during the Emergency will not ensure the image of a united India that Mrs. Gandhi wants to project abroad. The basis of the strong foreign policy to which she aspires must be confidence at home in the way her Administration tackles the difficult economic and social challenges ahead.

## THE FINANCIAL FORTUNES



## MARKET SHARES



# Where Detroit got it wrong

BY IAN HARGREAVES IN NEW YORK

THIS week, three employees of the Foremost Insurance Group of Grand Rapids, Michigan, bought new cars.

One of the inducements for them to do so was a \$200 contribution towards the cost of each vehicle made by the company on one condition—that the new cars should be made in America.

This was good publicity for Foremost, which in a country which prefers high wages to perks, promptly claimed a "first". The move was also presented as a straightforward piece of flag waving for Michigan and America's most important manufacturing industry, an industry which contributes one-sixth of the country's gross national product. Moreover, it is an industry which some people, other than those with a vested interest in its prosperity, are beginning to argue shows signs of permanent dislocation rather than mere cyclical depression at the hands of Japanese competition.

Noting that this year the Detroit motor manufacturers would well surpass almost a third of the U.S. market, imports, a recent cover story for Business Week concluded: "What may be at stake is Detroit itself—at least in its present form."

A few days later the motor analyst team at Merrill Lynch, New York's biggest securities firm, commented drily that the appearance of such an apocalyptic publication would normally be the right time to think about buying motor stocks. But in this case, Merrill withheld its "buy" signal and a good job too, because a few days later Ford announced plans to shut four plants and shed 1,500 people, causing Merrill to conclude that Ford will probably clock up a worldwide loss of \$800m this year, against a \$1.2bn profit last year.

Early this week Ford's share price was trading in New York at its lowest point since 1958. It was also lower, without taking account of inflation but allowing for the effects of stock splits,

than the day when the Ford family first offered the public a chance to buy Ford Motor shares in 1956.

For the car makers, the picture is as grim as it could be. Over 200,000 hourly paid people are indefinitely laid off—more than a quarter of the industry's workforce. In the city of Detroit, the unemployment rate is pushing towards 15 per cent (against the national figure of 6.2 per cent). And the Labour Department fund used to pay workers put out of a job by imports is about to run out of money, mainly because of the cost of paying displaced car workers.

The history of what went wrong is a painfully worn theme for Detroit, but that did not stop President Carter reiterating it at his Press conference last week. He recalled the day in



1977 when he had sat in the Cabinet Room with the top executives of the industry and begged them to build smaller cars "to help the country save energy". Their unanimous reply was that this was an inappropriate thing for them to do—that "the market was not there for the small and efficient automobiles."

But in the year to April 10, 31 per cent of all the cars Detroit sold were in the compact and subcompact classes (a year ago the share was 42 per cent). Imports which are almost entirely subcompacts, took over 28 per cent of the U.S. car market in the first quarter of this year. A typical subcompact, by the American definition, would be a Ford Fiesta, and a compact is the European size range above this.

This miscalculation about the cost of petrol and its effects upon the American public's taste in cars—a change stimulated early on by tough federal standards on improving fuel efficiency—was what sent Detroit plunging into recession last September when the rest of the U.S. economy was still kicking strongly, if with inflationary

consequences. The inflation drove up interest rates, which caused major problems for car dealers and would-be buyers as well as for the motor companies, which are staggering under the burden of a more than \$12bn a year capital investment budget, needed to rip out the old production lines and replace them with machinery to produce cars the public is prepared to buy.

The worry is the familiar one of cyclical recession, which is already driving down real personal disposable incomes and which Ford now expects will cut total retail car sales this year to 9.9m units, 7 per cent lower than last year. The forecast looks optimistic, but assuming it to be accurate, it means that after allowing for imports, the four U.S. companies will be fighting over a market of around 7m cars, compared with the 8.2m they sold last year or the 9.3m the year before.

In the motor industry lower volume means lower profits, as Detroit has amply demonstrated in the last six months. Chrysler, the third largest company, has been financially crippled, losing \$1.1bn last year and ending the year with negative working capital and is now dependent upon the graces of the Government for its survival. Ford, the number two company, lost money in the final quarter of last year, will lose a lot more in the first half of this year and would be losing even more but for its profitable non-motor operations and its successful motor subsidiaries outside North America. It saw its working capital drop from \$3.1bn to \$2.3bn last year and has as a result seen its credit rating cut this year, a development which means it will have to pay more for the money it borrows to finance its re-tooling.

General Motors remains the industry's Titan, holding its market share because it does have one successful small car line, and its problems are structural at this stage. Even so GM will probably not be able, as is its custom, to meet its capital spending bill without recourse

to outside funds this year. As a result, there are fears of a cut in what is normally considered one of the most reliable dividends in corporate America.

It is already evident that the industry's production rate will be slightly below that of the same period in 1975—the year of the industry's last slump. Indeed the output looks certain to strike a 17-year low, which makes this a very severe recession indeed even without further blows.

But that does not mean the end of Detroit as we know it, however much it may feel that way to the lines of people outside the welfare agencies in that city.

The conclusion that irreversible changes have occurred is based first on an impression and second on an analysis.

The impression is that Americans cars are no longer as good as Japanese cars (which account for over three-quarters of the imports). The radio chat shows and the local paper letters columns disgorge a stream of disgruntled customers' comments about the inferior treatment of warranty claims by U.S. manufacturers compared with the Japanese firms' dealers. The Japanese product is said to be more reliable, the range more varied and the performance superior. This self flagellation, which goes hand in glove with



associated comments about declining U.S. labour productivity (which is a fact rather than a feeling) is gruesomely familiar to British ears.

The analysis is that although in the 1981 model year, which starts in October, the U.S. manufacturers will be producing 3m units of smaller front wheel drive cars, this will not be enough to prevent another bonanza year for the imports—even if, and it could be a big if, the Public likes Detroit's new products as much as it likes the foreign cars. By 1985, at the end of one of the biggest capital investment efforts in peace time

by any U.S. industry, only 40 per cent of the engine capacity of the U.S. companies will be the smaller four cylinder type. Even allowing for some imports from engine plants in South America and elsewhere, this indicates the period during which Detroit will be struggling to fill its small car gap. It also indicates the huge scale of the plant owned by the U.S. companies which is now rapidly passing into obsolescence. Without doubt the three assembly plant closures announced so far this year (two Ford, one Chrysler) will be added to in the next two years. And if the economy does not turn sharply upwards by the middle of next year (the most pessimistic assumption in Detroit) the financial pressures could become very severe indeed.

A bigger problem is that Detroit has to learn how to make money from small cars. As recently as last autumn Mr. Lee Iacocca, chairman of Chrysler, was telling Congress that this was impossible, or at least that margins would be too slender to support the overheads of a major U.S. company engaged in a large spending programme. Now Mr. Iacocca is apparently ready to make Chrysler the first "European style" motor manufacturer, with just two basic model ranges, both of them small vehicles.

The comparison with Europe is one being studied hard by Detroit. Ford knows it at first hand and it is no accident that the men recently shuffled to the top of Ford's executive tree, all have experience of running Ford Europe. GM is less well placed in this respect, although now rapidly expanding overseas. For Chrysler, if it can survive, there is the hope of a growing relationship with Peugeot-Citroen. For American Motors there is its proposed joint assembly plant with Renault, and Volkswagen the prospect of expanding its U.S. base and broadening its attack on the market.

There have been other European type developments too. Chrysler now has a labour union boss on its board and some feel the company is drifting towards

state ownership to stave off bankruptcy. The U.S. Government is becoming more pre-occupied with helping its motor companies than with attacking through the anti-trust laws those polices. There is an inclination in more and more quarters to think of some form of protectionism.

From the European point of view, the assumption is that Renault, Peugeot-Citroen and Volkswagen have nothing to lose by pursuing their U.S. ambitions. Whatever the problems of U.S. labour costs compared with those of Japan, there



is no significant differential with Europe. The U.S. continues to offer the largest and most sophisticated car buying public in the world and so far at least the investment by European companies has not been enormous.

These perceptions, however, will change if Detroit does succeed in matching the foreigners' small cars in price, quantity and quality (only the last point is in doubt). Then it will be a question of which manufacturer builds small cars most efficiently and most cheaply: the much discussed battle for supremacy in the "world car."

It is too early to tell who will come to the top in that struggle. But, if one accepts the argument that only the biggest will survive, the leading contenders look like being Ford, General Motors, Toyota, Nissan and the Euro-American companies still in the process of formation—Volkswagen-VW of America, Peugeot-Citroen and Renault-American Motors.

Detroit may not be finding much pleasure in the education it is receiving about fuel economy in cars, but if it can bear the pain of the beating it looks like suffering in the home market in the next two or three years, the two leading companies at least should emerge as stronger contenders as a result.

## MEN AND MATTERS

### Delving in the DoT dustbin

As jumble sales regularly prove, there is always someone prepared to give a home to other people's junk. Further proof, if it were needed, comes from debt collectors to the world, Dun and Bradstreet, which has launched a short, sharp campaign to rescue the Registry of Business Names from the dustbins of the Department of Trade.

As I revealed earlier this month, the Government has decided that it can do without the 2.5m index cards which have accumulated in the registry's files since 1918, and that the 65 staff who tend this white elephant will be better employed elsewhere in the Civil Service. Dun and Bradstreet, however, the 139-year-old U.S. based "business information" company with a strong sense of history and a daily need for the facts stored in the registry, wants it saved and taken over by a consortium of companies and trade associations.

"People like the Law Society and credit reference agencies like ourselves find it invaluable," says public affairs officer John Dawson, who has until June 30 to rally support. Proof of its value, he claims, stems from the records which show that 130,000 to 140,000 new names are registered yearly, 30,000 changes are made and 180,000 visitors call in for information and willingly pay the search fee of 3p which has been unchanged since 1916. His own company makes up in 40,000 searches a year in the files.

"Without the RBN," he tells me, "it would be extremely difficult to ascertain the real owners of a business. It would be much easier, for example, for disreputable businessmen to mislead their creditors and others by providing false information. This could bring a serious element of doubt into business dealings at a time when business risks are already on the increase."

The commercial world may do



"I've just come to tell you I won't be back until 1985."

well to pay heed. Dun and Bradstreet has a reputation for perspicacity. In 1972, for instance, it warned with pinpoint accuracy that British Leyland would find itself in bad trouble some time after 1974 and would eventually have to join forces with a Japanese company.

### First move

"It might be worth a slight increase in salary to keep me here so we can win some more," said Len Jolley. "But I doubt it." Basking briefly in the office spotlight yesterday, Jolley was reflecting on his victory in a crucial match on Monday night which enabled his employers, Simon and Coates, to carry off the Stock Exchange chess trophy. With five boards drawn, his win over Michael Brooks scooped the prize from under the nose of favourite firm Phillips and Drew.

Winning captain Eric Leynes now takes possession of the Castello Parsons Trophy which has not left the offices of Grieve-Simon. Grant since the annual journey was started five years ago. It should strike a nicely cerebral contrast in his firm's

display case which to date has been filled with cups from victories in the less genteel art of football.

### Fidelity's reward

Len Murray and other big wheels in the union movement may care to reflect for a moment on the benefits which can stem from intimate relations with government. A prime example is provided by Mexico's veteran trade union leader Fidel Velazquez. Eighty tomorrow, he will today be re-elected head of the Mexican Confederation of Workers for his eighth successive six-year term.

Don Fidel, as he is respectfully known, has ruled Mexico's union movement virtually unchanged for more than 40 years and says he has every intention of staying put until he dies.

In the Byzantine world of Mexican politics, holders of high office come and go every six years and are not allowed to stand for re-election. But Don Fidel has survived seven presidents and shows every sign of carrying on under the next one.

The key to his remarkable election record seems to lie with the knack of getting on the right side of political leaders.

In 1976, for example, called on his massive following to support the presidential candidacy of Jose Lopez Portillo. Duly grateful, President Lopez is now reciprocating with staunch support for the re-election of the durable Velazquez, who, no doubt, will shortly be looking for a new back to scratch in time for the next presidential poll in 1982.

### Disney rival

"If you cannot make something work on half a million quid," Lew Cartier once said, "then the chances are that it's not going to work at all." A for-givable exercise in hyperbole, I suppose, coming from the man who started selling meat from a van 11 years ago with £500 and last year sold a chain of super-

markets to Tesco for almost £20m.

But the 34-year-old lad from Margate plans to find vastly more than £500,000 on his latest venture: one like £200m to be exact. That is the projected cost of a grandiose "theme park" scheme Cartier will announce later this week. Far from his native beaches of Margate, the young entrepreneur is bent on establishing "Little England" on a 1,300-acre site in Florida.

According to documents filed with the Florida planning council, the first part of Little England will open in 1983 and will pander to the Americans' insatiable hunger for things historic. Although the main attractions will have a medieval character, Cartier seems intent on painting his picture of Olde England with a broad brush. Prominent among the castles and jousting displays will be Stonehenge (it has been around for some time, after all), 500 modern luxury homes, shops specialising in all things English, and a golf course.

Sole suppliers

So far behind the rest of the world in most fields, I am happy to report that the Chinese are one step ahead in the area of insecticidal, fungicidal and pharmacological footwear. Yesterday's Canton Daily boasts that so far this year the People's Republic has exported more than 40,000 pairs of special shoes.

A perfumed, herb-based powder is laminated into the soles, the paper says, "which protects against insects and moul and stops feet sweating. If worn for long periods, they are also useful in curing beriberi."

Down to earth

Spotted on the wall of a men's washroom in a Coventry factory: "Shop stewards are requested not to walk on the water."

# It's a fact

## Most Industrialists came to Skelmersdale through recommendation by fellow Industrialists

**Skelmersdale**

Skelmersdale Development Corporation  
Pennylands, Skelmersdale Lancashire WN8 8AR  
Tel: Skelmersdale 24242 STD Code (0695)  
Telex: 628259



# Monetarism: inflation slow to respond

SO FAR, the Government's attempt to cut the inflation rate through a tight monetary squeeze is not working according to plan. Admittedly, it was never expected to be painless or to produce rapid results. But to date the level of wage increases has accelerated, not slackened, and the 12-month rate of increase of retail prices has doubled to nearly 20 per cent.

Some of the upsurge can be blamed on the policies of the last Government. The sharp increase in oil and other commodity prices is also part of the explanation. But this is not the whole story, nor is it any help in trying to lower inflationary expectations ahead of the next pay round. Indeed, the big unions are already talking about next winter's claims at their annual conferences which are now starting.

This accounts for the series of nervous Ministerial statements over the last week. The money supply, which at last appears to be coming under control but the headline news from the official prices and earnings statistics is still bad and is likely to get worse for at least a few more months.

Critics of the Government are therefore not short of facts and figures on which to base the argument that "monetarism" has failed and that something else "generally an incomes policy" should be tried. If by "monetarism" is meant the belief that the rate of growth of the money supply—cash and bank deposits—is a crucial influence on the rate of inflation in the medium-term, then the epitaphs are premature.

There is little doubt, however, that the Government had a bad start, partly because of the

legacy from Labour and partly because of its own actions in the June 1979 Budget. The single-figure rate of retail price inflation between early 1978 and spring 1979 always looked slightly artificial.

The Labour pay policy had started to break down in the private sector during the 1977-1978 winter. This was a foreboding sign of what was to happen in the public sector during the following "winter of discontent".

## The single-figure rate of inflation... looked slightly artificial

The coincidence of strong economic activity and the Iranian revolution led to a very rapid rise in oil and other commodity prices.

Thus by election time in May the pressures on inflation were strongly upwards. This was not fully apparent then, partly because of the delay before cost increases worked through to the indicator was still just, in single figures, 12 per cent. The 12-month rate of increase in retail prices, was still, just, in single figures. Moreover, there was the usual pre-election tendency for increases in public sector prices and charges to be deferred or held down. As a final twist Labour had bought off some of the winter's inflationary pressures in the public sector by the creation of the Clegg Comparability Commission.

The new Tory Government immediately added to the pressures with its bold, most would say reckless, switch from direct to indirect taxation. "At a stroke" this added nearly 4 per cent to the retail prices index.

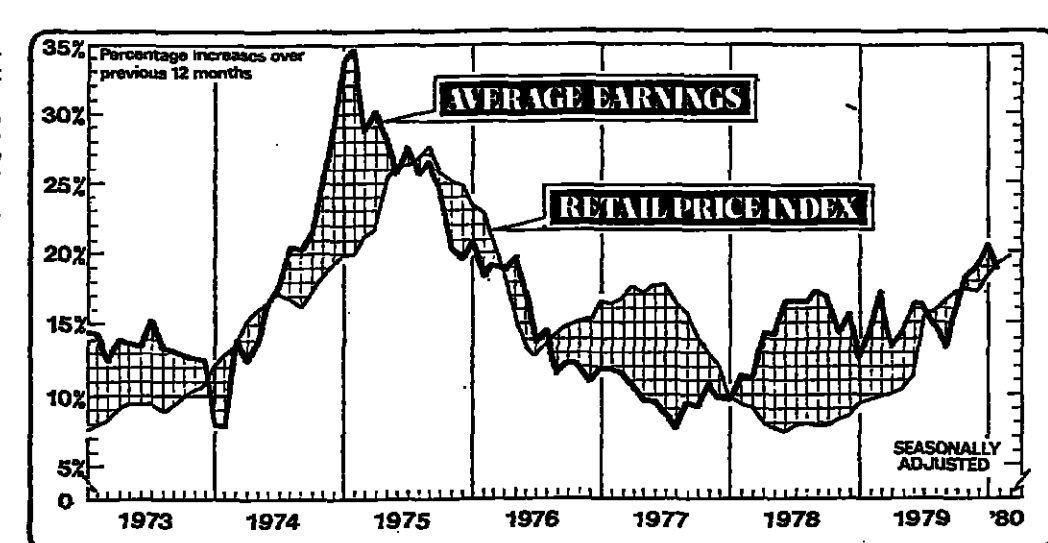
At a time of leapfrogging oil price increases economic forecasters were then able to predict correctly that the 12-month rate of retail price inflation was likely to accelerate into the upper-teens by the end of 1979 and up to 20 per cent by spring 1980. These forecasts were quickly translated into pay claims of well over 20 per cent.

The critics of the Treasury team, of which there is no shortage inside as well as outside Whitehall, argue that all this shows the irrelevance of relying on a monetary squeeze to influence pay bargaining. The impact of the actual or expected rate of price rises is, they say, more powerful. This mistakes the role of monetary policy.

For monetary policy has had an influence, even though it has so far been a patchy and uneven one.

The direct impact of a monetary squeeze is to raise domestic interest rates relative to those abroad. Last year the pound was anyway becoming a "petrocurrency" at a time of rising oil prices and increasing North Sea oil production, so the additional attraction of high relative interest rates fuelled the demand for sterling. The consequent rise in the exchange rate of the pound reduced the cost of imported materials to British companies.

The indirect impact of a tight monetary squeeze is less clear-cut and more controversial. A rise in the sterling exchange rate not only reduces the relative cost of imported raw materials but it also cuts the prices of imported manufactured goods and increases the prices of British exports compared with goods produced overseas. The theory is that this competitive pressure on prices and profit margins will force companies to be tougher



in resisting big pay claims.

The snag is that only part of the economy is exposed to international competitive pressure in this way. The public sector and much of the service and distribution sectors are not directly subject to these disciplines. Many have the additional advantage of being monopolies and are able to pass on higher costs to their customers.

The monetary squeeze and the strength of sterling are undoubtedly having an impact on manufacturing.

This is supported by the results of the Confederation of British Industry's monitoring of manufacturing settlements. Although the size of increases has varied between 1.5 and 22.2 per cent. The latest survey, on last week, showed that an increasing proportion of companies were mentioning the level of profits as a "very important" downward pressure on the level of settlements.

Overall, the CBI survey indicated that half of manufacturing settlements since last summer have provided for pay rises of 15 per cent or less. This compares with the disclosure last week by Sir Geoffrey Howe, the Chancellor, that the average level of private sector settlements since the summer had been 18.5 per cent.

The difference can be explained by what has been happening in the non-manufacturing part of the private sector. The pressures from a strong pound are much less there and the consumer boom has boosted profits. There have been some very large pay rises in the financial sector which has so far been more a beneficiary than a victim of high interest rates.

The position is more complicated in the public sector. Many of the pay deals last year have been implemented in stages, as have the awards of the Clegg Commission. This has meant that there has been a

delayed impact on the earnings received and on the public sector's pay bill. This led to some confusion last week when the Chancellor and his officials told the cash required to finance central Government pay would rise by a quarter between 1979-80 and 1980-81.

Sir Geoffrey subsequently explained that a third of this increase in the expected central Government pay bill represented the full year cost of the later stages of catching-up settlements in the last pay round. He stressed that only 14 per cent more was being provided for new pay settlements in the current round and that the deals so far were consistent with this limit.

But however much can be explained away in the public sector, the overall impression is still damaging to the Government's counter-inflation strategy. After all, some people in monopoly nationalised industries will be receiving 40 per

cent more in their pay packets than a year ago and others in private manufacturing will be receiving less than a tenth more, hardly the best way of attracting skilled engineers.

The end result is that the average growth of earnings in the current pay round looks like being over 20 per cent. But comfort can be drawn from the limited amount of leapfrogging in the level of wage increases during the round. Moreover, the CBI survey showed that a third of settlements so far contain elements designed to raise productivity. If genuine, these should help to hold down unit costs and to improve competitiveness.

Nevertheless, given both these pay rises and the pressures from higher oil and raw material costs, the 12-month rate of increase of retail prices is likely to climb from the present 19.5 per cent to between 22 and 24 per cent by the mid-summer.

For purely statistical reasons the 12-month rate is likely to show a decline when the mid-July index is published in August. This is because the rise in prices caused by last June's Budget will drop out of the 12-month comparison then. The underlying rate of increase—currently at least 16 per cent—may still continue to rise for a few months.

Yet there are several straws to clutch at: we may not be condemned to a repetition of the 1974-75 pay and prices explosion. First, once the hump of public sector catching-up is out of the way the pressures from higher Government pay could fall, provided the cash limits stick. Second, the squeeze on manufacturing industry is likely to intensify rather than to decrease as the recession deepens and unemployment rises even higher than

the new post-war peak announced yesterday. Third, there are already signs of an easing in world commodity prices, notably metals.

These factors coupled with a tighter and more explicit monetary squeeze than in the mid-1970s could mean that the worst is almost over. This is certainly the view of most academic and City economists. They believe that both the 12-month and underlying rates of inflation will decline after the autumn, though the Government's public spending plans imply continuing large increases in public sector charges and prices.

There is much less agreement about the pace of any slowdown in 1981 and 1982. The publication of Government monetary targets for each year up to 1983-84 in the new medium-term financial strategy indicates the direction of Government policy.

The view of most economists—even of P. Wynne Godley's gloomsters from Cambridge—is that present policies will curbing the inflation rate. But the "success" may only be relative to earlier fears since the 12-month rate could still be in the low-teens in 1982. Moreover, the Government's critics argue that this would be at the cost of sluggish output, much higher unemployment and a smaller manufacturing base. The Government's view, as strongly expressed to the Treasury Committee by Mr. Gordon Richardson, the Governor of the Bank, on Monday is that only by lowering inflation through monetary restraint is there any hope of a recovery in output and jobs. The "monetarist" approach is thus still very much on trial—thus still very much on trial—but not that many supporters but plenty of sceptics.

## Letters to the Editor

### Soviet oil production

From Dr. D. Wilson

Sir—Mr. Walbeoffe-Wilson's opinion (April 18) on the future of the Soviet oil industry joins a long list of other forecasts in similar vein, all of which have proved wrong. Observers have been predicting the imminent peaking of Soviet oil production for the last 20 years, and yet it still continues to grow.

Perhaps he has read the thoroughly discredited CIA report on Soviet oil which was published in 1977, and which based its forecasts on the belief that output from Western Siberia would peak at 5.2m barrels a day. In February 1980, it reached a record 5.9m b/d and has been growing very rapidly during the last six months. With the commissioning of the world's largest pipeline later this year, Siberian output should hit the 6.3m b/d mark by the end of this year.

There is no evidence that Soviet oil production will peak in 1981, still less that it will decline by 10 per cent a year thereafter. On the contrary, it will continue to grow, albeit at slower rates, to 14m b/d by 1985 and 15m b/d in 1990. The CIA has already back-tracked to the tune of several hundred million tons a year by 1985, and has implicitly acknowledged that it was hopelessly wrong.

(Dr.) David Wilson,  
(Lecturer in Soviet Geography),  
Leeds University,  
Leeds 2.

### Local authority pay

From the General Secretary,  
National and Local Government  
Officers' Association

Sir—While Mr. Murphy (April 17) may hope to earn £12,500 by next July, most of his fellow local government officers will not be so lucky. The average wage is now £4,850, which includes the increases negotiated last July of 9.4 per cent, and a further 13 per cent, the average comparability payment, from January.

It is certainly a new departure to take increased not yet agreed to calculate the percentage over a given period. Mr. Murphy seems to pluck figures out of the air to suit himself. Take a long enough period and you could justify any figure. Perhaps Mr. Murphy has some kind of crystal ball and knows the outcome of this year's wage claim without it even having been submitted.

There are many points on which we must take issue with Mr. Murphy. He seems to accept without question the fallacious arguments that are at present masquerading as economic writ. A sustained increase in public expenditure is essential to produce economic growth and a reduction in unemployment. Treasury estimates show clearly that an increase in public spending of £1bn generates nearly six times as much employment after a year as a similar amount released in tax cuts. An expansion of the public sector is the only way for Britain to create economic growth and create conditions for growth. In a buoyant economy there would be no question of someone having to pick up the price-tag, or of Mr. Murphy being locked into local government.

The comparability study to which Mr. Murphy refers is the

which Mr. Murphy refers and which produced on average, increases of 13 per cent was not "phony". It was based clearly on the comparison of wages in local government with those in private industry. No matter what Mr. Murphy may think, there is no innate virtue in artificially depressing local government wages. Or is he suggesting that our public servants should be run to subsidise private industry? Geoffrey Drain.

National and Local Government Officers' Association,  
1, Mabledon Place, W.C1.

### Depressed by a 42% increase

From Mr. H. Thornton

Sir—Your local government correspondent from Stockport, Mr. Murphy (April 17), should not be too worried at becoming 42 per cent better off over a 12-month period. He will find out that the 42 per cent will have to last him until June 30, 1981, by which time his wife may be pressing him for a little more for the housekeeping.

Mr. Murphy should also console himself with the thought that his comparability rise was to compensate him for his losses over a three-year period of pay policy which was strictly applied in local government and may not have been too well applied elsewhere. It is quite likely that by 1984, or sooner, we shall have another pay policy in which Mr. Murphy and his fellow public servants can be expected to suffer, as all good public servants should.

In my 40 years in local government, I have always suspected that we were the most admirable public servants of all. Have we ever seen a letter in your paper from a repentant civil servant, coal miner, teacher, or policeman, about the levels of their pay increases, which, in my experience, have inevitably been somewhat higher than the amount payable to a public relations officer at Stockport.

H. Thornton,  
132 Oxford Road,  
Middlesbrough, Cleveland.

### Nuclear power

From Mr. R. Mitchell

Sir—I applaud your publication (April 15) of Sir Alan Cottrell's article. He has not glossed over the difficulties and disappointments of the present advance gas-cooled reactor power stations but has pointed out the future benefits to be gained from experience in their design and construction.

While I support AGR's on safety grounds, financially it also appears that the potential arising from improvement in AGR design is greater than that associated with the pressurised water reactor (as this has already had the benefits of experience arising from a much longer construction programme).

R. G. Mitchell,  
45, Knighton Drive,  
Woodford Green,  
Essex.

### Imports of leather

From the Joint Managing  
Director, Spartan Luggage Co.

Sir—I have read the letter from Mr. Arthur O. Lyman

(April 19, with very great interest, as, being in the same industry, I agree one hundred per cent with what he has said. I feel however, that he has not explained sufficiently the extent of the damage being done to British industry as a whole. The leather industry, which includes the shoe trade, the luggage trade, the small leathergoods trade, the handbags trade, and the clothing trade, did employ large numbers of people in actual manufacturing, but, in addition, the leather trade itself supported a large number of workers in other industries. Therefore the damage being done to the leather industry by unfair competition referred to by Mr. Lyman is not confined to the members of the leather industry and the various leather users' industries, but actually hits at all parts of British industry.

I personally know ten to twenty experts in this industry, on the manufacturing side, who have realised that they cannot possibly survive as manufacturers in this present climate, and have now turned their expertise to importation, from subsidised overseas markets, of those very goods which are helping to kill the rest of the small percentage of this industry which still remains. I am now being forced to believe that we are fast coming to the stage where there will be the complete decline and collapse of these industries in Britain, and, as Mr. Lyman mentioned, when the oil runs out, or the price falls, there will be no recovery.

H. F. Palmer,  
Spartan Luggage Co.,  
Ridley Works,  
Pembury Place,  
Wandsworth Road, E.W.8.

### The levels of fair rents

From Mr. R. Jensen

Sir—Mr. Kitzinger (April 17) recommends a further dose of "reverse Rationing" which would do credit to a spokesman for any of the innumerable housing/tenant pressure groups. The hundreds of thousands of would-be tenants who are denied access to privately rented accommodation at rents mutually acceptable to tenant and landlord alike must feel eternally ungrateful that such myopic perception is the foundation for much which has been embodied in successive Rent Acts. Equally ungrateful should be those of us who subsidise, but do not personally benefit from, the alternative public sector provisioning of new building adding an extra £60 weekly per dwelling to the housing revenue account for renting out at less than £10 weekly. I would contend that it is maintenance of parity with these levels of rent, rather than any notion of fairness to the private landlord, that is the prime determinant of "fair" rents and, as such, is contrary to both the letter and the spirit of the fair rent concept.

Mr. Kitzinger's first improvement to the fair rent concept would be to index the repairs and maintenance element, restoring the remainder to some pre-1973 level. The fraction of rent implicitly attributable to repairs and maintenance is about one-quarter of the total figure. The remaining three-quarters, by Mr. Kitzinger's standard of fairness, would be left to erode at the going rate (being halved every four years at the current rate). But why does he ask for so little? Why not revert to 1957 rent levels which is all that the landlords of some 300,000 rent-controlled properties still receive today?

The second improvement, according to Mr. Kitzinger, is that any change to the present triennial rent review should be such as to extend this review period. Perhaps he has in mind a repeat of the situation whereby, some time into the 1980s, following decontrol under the 1980 Housing Act, the rent officer service and rent assessment committees might just be completing the first rent review since 1957 of such of those 300,000 properties which have not by then died from rent starvation. The fatuous observation that a reduction in the present three-year review

### In place of war

From Mr. J. Hobbs

Sir—The Olympic Games were instituted so that tensions between rivals could be worked off and relieved on the playing fields rather than on the battle grounds. Were the ancients wiser than we today? John H. Hobbs,  
26, Boulevard des Moulins,  
MC Monte-Carlo.

### GENERAL

UK: Mr. Gordon Richardson, Governor of the Bank of England, speaks at Industrial Society conference on facts of British economy, Whitbread Centre, London.

Mr. Patrick Jenkin, Social Services Secretary, speaks at Croydon.

Dr. Rhodes Boyson, Education Parliamentary Secretary, speaks at Harrow.

Scottish Trades Union Congress meeting continues, Perth.

Amalgamated Union of Engineering Workers conference continues, Blackpool.

British Rail publishes annual report and accounts.

Royal Society of Health annual

congress opens, Folkestone (until April 25).

Steel Castings Research and Trade Association conference opens, Harrogate (until April 25).

Sir Peter Gadsden, Lord Mayor of London, lunches with National Federation of Building Trades Employers, Fishmongers' Hall, EC4; dines with Leathersellers' Company, Leathersellers' Hall, EC3.

Overseas: EEC Agriculture Ministers meet in Brussels.

Greek presidential election.

PARLIAMENTARY BUSINESS

House of Commons: Employ-

## Today's Events

Bill, remaining stages.

House of Lords: Debate on overseas sale of defence equipment. Debate on nuclear weapons. Concessionary Travel for Handicapped Persons Bill, second reading. Debate on time persons on remand are kept in prison.

Select Committees: Education (Room 6, 10.30 am); Scottish (Room 10, 10.30 am); Foreign Affairs (Room 15, 10.45 am); Industry and Trade (Room 15, 10.45 am); Public Accounts (Room 16, 4 pm); Transport (Room 8, 4.15 pm); Employment; Social Services (Room 15, 4.30 pm). Welsh

(Room 18, 4.30 pm): Treasury and Civil Service (Room 21, 4.45 pm).

OFFICIAL STATISTICS

Construction—new orders (February). New vehicle registrations (March).

COMPANY MEETINGS

Anglia TV, Anglia House, Norwich, 2.30. Martin Ford, Winchester House, London Wall, EC.

12. Friedland Doggart, Midland Hotel, Peter Street, Manchester.

12. Huwood, Team Valley, Gateshead, 9.30. Molins, London Press Centre, Shoe Lane, EC. 12.15.

Rea Brothers, 100 Old Broad Street, EC. 12. Sale Tilney, 28 Queen Anne's Gate, SW. 12.

Squirrel Horn, Alma Lodge Hotel, Buxton Road, Stockport, 10.30.

## 1979 · A year of Substantial Achievement for The British National Oil Corporation

In 1979 BNOC moved out of its initial development phase and began to contribute substantially to the nation's wealth.

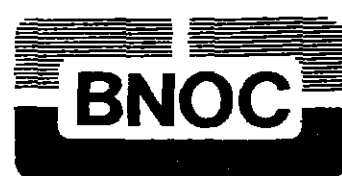
### In 1979 BNOC:

Made a profit before tax of	£75 million
Produced and sold oil and gas worth	£265 million
Made total sales including participation oil of	£3,245 million
Increased its offshore exploration and development expenditure to	£221 million

Since it was established in 1976 BNOC has spent over £1,000m in exploring for and developing Britain's oil reserves. By the end of 1979 it was no longer drawing Government funds to finance its development, and it is now a large and growing net contributor to the Exchequer.

BNOC now employs over 1,400 people—85% of them in Scotland. The growing scale of its activities—production from the Thistle field, construction of Beatrice, including a shore terminal at Nigg Bay, investment as partner in 7 other fields, and increasing exploration and appraisal—ensures continuing challenge and opportunity in Britain's national oil company.

Copies of the Corporation's Annual Report and Accounts are available from: The Secretary, The British National Oil Corporation, 150 St. Vincent Street, Glasgow G2 5LJ.



The British National Oil Corporation







## Bodycote holding on despite textile losses

LOSSES INCURRED by certain textile subsidiaries in the final quarter meant that second-half 1979 pre-tax profits of Bodycote International dropped to £0.92m against £1.21m last time. This left the full year figure up slightly from £2.06m to £2.14m, on turnover ahead by £5.51m to £23.65m.

The Board is confident that correct measures have been taken to prepare the group for a deepening recession with the confidence of an increasing liquidity.

Mr. J. C. Dwyer, the chairman, says overseas earnings are likely to continue at their present level in 1980 and projections for the other main business activities do not indicate a disappointing full year result. The final outcome, however, will depend on trading conditions and the extent the recession affects margins.

The group is in good shape, poised to take advantage of any upturn in trade and should have available funds during the year to undertake further expansion, he adds.

After a tax of £467,000 (£418,000), yearly earnings rose from £20.7p to £21.03p. A final dividend of 2p lifts the net total from 3.0323p to 4p.

The industrial protective clothing and safety products division continues to be the main corporate activity of the group, but the Board intends to develop a specialist engineering division, centred around Blandburgh, as part of an aggressive profit replacement programme.

Sir Monty Fimiston has been appointed a non-executive director.

### comment

Bodycote tasters on the brink of a decision to close its Denby textile processing subsidiary. The outcome is important for it was not so very long ago that assets of £2m and more were tied up in Denby, despite a flood of problems, the operation has not been very far short of profitability. But a wave of cheap U.S. imports has recently upset all recovery projections and, without further surgery, in

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of approving dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

**Interim—British Assets Trust, Long and Hambly, North British Properties.**

**Final—Amalgamated Metal, B.S.G. International, S & Q (Retail), A & C Black, Blue Circle Industries, Coryco, Corin Holdings, Delta Metal, Ebar Industrial, E. F. Fawcett, Gifford Industrial, Norman Hay, Laing Properties, Lapsore Industries, London and European, John Martin, James Nott, Office and Electronic Machines, Spear and Jackson, Thompson T-Line Caravans, Wirth Holdings.**

### FUTURE DATES

Develco (J. A.)	May 7
Kwik Save Discount	Apr. 26
Lawrence (Walter)	Apr. 24
Uster Television	May 9
Vaux Breweries	May 9
Wemyss Investment	May 1
Whitson, D. & Dudley Brews	May 30
<b>Final—</b>	
Allied Plant	Apr. 26
Anchor Chemical	Apr. 24
Francis Industries	May 1
Brammer	Apr. 25
Brown Estate	May 7
Macdonald (F. & W.)	Apr. 24
Debenhams	May 22
Easton and Gen. Invest.	Apr. 28
Francis Industries	Apr. 25
Gerrard and National Discount	Apr. 20
Gerrard and National Discount	Apr. 20
Grattan Warehouses	Apr. 24
Lazard Bros. Sterling Res. Fd.	Apr. 25
Macdonald (F. & W.)	Apr. 24
Mohrrears	May 6
Nathan (B. & I.)	Apr. 28
Stylo Shoes	Apr. 25
Walker (J. O.)	May 1

the next few months, the outlook is grim. It comes as no surprise to learn that many of the textile businesses were hurt badly in the final quarter and it took further growth in protective clothing and the first fruits of diversification into the engineering sector to maintain a semblance of overall growth. Bodycote is clearly about to change its spots again, after a year of significant change, as Blandburgh spearheads a drive further into specialist engineering while the cash realised from the disposal of Polar will provide

a useful liquidity cushion. A fully taxed p/e of 5.8 at 77p down 3p yesterday, is possibly influenced more by the obvious problems in what are now peripheral operations and ignores the strength inherent in safety workwear but, on a yield of 7.6 per cent, income is very much a secondary consideration.

## Rediffusion Television tumbles

AFTER associated losses of £1.77m compared with a profit of £1.84m, pre-tax profits of Rediffusion Television for the six months to January 29, 1980 slumped from £3.11m to £400,076.

In previous years Thames Television, of which Rediffusion Television holds marginally over 50 per cent has been treated as a subsidiary. It was now being accounted for as an associate, and comparative figures have been adjusted.

In the second half of 1979, Thames sustained losses through industrial action. It is estimated that substantial pre-tax profits were made in the first three months of 1980 but it is likely the company will sustain a small loss for the nine months to March 31, 1980.

Rediffusion Television has decided to change its accounting date to March 31 and the directors forecast a profit of some £2.75m for the nine months to March 31, 1980, compared with £2.22m for the previous year. The company is held 62.6 per cent by BET and 37.4 per cent by Rediffusion Ltd. No interim ordinary dividend has been declared.

Turnover of Rediffusion Television totalled £17m (£19m) for the six months. Tax for the period took £295,000 against £1.68m and the attributable balance fell from £1.43m to £105,000.

REFLECTING improved trading margins, 1979 taxable profits of Travis and Arnold, timber and building materials group, rose from £4.69m to £7.25 after being 20.25m ahead at £2.41m midway. The dividend is stepped up from 4.2586p to 7.61p net with a final of 6p, and the directors are planning a one-for-one scrip issue.

The first quarter of 1980 has produced sales and profits considerably ahead of the depressed first three months of last year, say the directors. But they add that the outlook for the remainder of this year is for more difficult trading conditions.

After a poor start, activity in the building industry remained at a reasonable level during 1979, especially in the repair, maintenance and improvement sector. Turnover expanded from £73.42m to £96.83m, including £25.55m from 12 months' sales of Ellis and Everard, compared with £9.2m for four months in 1978.

Trading profit from these sales improved considerably from earlier years, say the directors, and made a significant contribution after adjusting for interest on the cost of acquisition.

The profit this time is struck after sharply increased interest charges of £615,000 (£277,000) and includes a surplus from the sale of properties of £236,000 (£26,000).

Tax takes £3.02m (£1.99m) and dividends absorb £609,000 (£279,000), leaving a retained profit of £3.59m (£2.38m).

Earnings per 25p share are shown at 84.7p (56.5p) before tax, and 49.2p (32.3p) after.

### comment

Travis and Arnold's profit is at least 11m better than the most optimistic City estimates, and the share climbed 30p yesterday to 77p. Ellis and Everard, acquired in August, 1978, has become a

big profit maker more quickly than expected. Also, the group as a whole gained from timber price increases and buoyant repair and improvement markets. A strong start in 1980 will be difficult to sustain as the outlook for new housing, which takes 40 per cent of the company's output by volume, is poor. With 1979 earnings of 40.5p a share fully taxed, the 7.6p dividend seems miserly—the yield is only 3.9 per cent. But the group wants to live with Ellis another year before passing some of its benefits on to shareholders.

## EDITH ahead and pays more

PROFITS OF Estate Duties Investment Trust (EDITH) rose from £2.55m to £2.98m in the year to March 31, 1980, before tax of £0.98m against £0.91m. A final of 1.5p lifts the net dividend to 2.5p compared with an equivalent 1.908091p, and, following the pattern of previous years, the directors are proposing a scrip issue of one-for-10.

Earnings per 25p share are shown as 2.49p (2.12p).

## Charles Hill loss reduced—no dividend

TURNOVER WAS down from £15m to £12.75m but Charles Hill of Bristol, civil engineering, building property group, finished 1979 with reduced pre-tax losses of

£184,875, compared with £740,286. However, there is no ordinary dividend for the period.

At halfway, losses had been cut from £500,000 to £6,000, and although the interim had been omitted as in 1978, the directors said the possibility of a final would be considered when full-year results were known—last year a final of 2p was paid, against a total of 7.26p in 1977.

There was a £283,686 loss from continuing businesses, compared with a £7,379 profit—last year there was a £787,855 loss from businesses sold.

Interest charge was £50,565 (£29,511 credit) and there was an exceptional credit of £191,655 (nil). Associates' contribution was a £42,267 loss against a £10,129 profit previously, leaving the pre-tax figure.

Tax credit was higher for 1979, at £37,796 and there was an extraordinary credit of £26,065 (nil).

Loss per £1 share is given as 13.1p against 62p.

## Chesterfield Props. nears £2.9m

With second-half pre-tax profits improving from £1.14m to £1.56m, Chesterfield Properties reports an increase of £692,000 to £2.56m for 1979, on turnover of £4.68m, against £4.18m.

The pre-tax figure is arrived at after interest down from £376,000 to £782,000, but this excludes development outgoings of £465,000 (£67,000) net of tax.

After tax up from £1.06m to £1.32m, stated earnings per 25p share are 7.77p, against 5.83p, and the dividend total is effectively raised from 4p to 5p net, with a final of 5p.

THE STRONGER pound, the increasing inflation rate and industrial disruption severely hit pre-tax profits of Wadkin which slumped from a best-ever £2.05m to £0.37m for 1979, on increased turnover of £25.32m against £23.65m. In the second half of the year, the woodworking and metalworking machinery group incurred a loss of £0.25m, compared with profits of £1.04m last time.

In the first quarter of the current year, order intake has materially improved over the same period of 1979. However, some models are being sold at reduced margins overseas until the effects of cost reduction exercises work through. This and the investment necessary to carry through the programme lead the board to expect only a partial recovery in profitability this year and a fuller recovery in 1981.

The company is responding to the challenge of a strong pound by reducing manufacturing costs. A major programme to restructure and simplify the product ranges manufactured at each production unit is being carried out.

Last year, stock rationalisation costs reduced taxable profits by £392,000 (nil), while interest charges increased from £130,000 to £175,000. Tax was down from £394,000 to £186,000 and after an extraordinary credit this time of £104,000, attributable profits emerged at £285,000, against £1.66m.

Stated earnings per 50p share plunged from 34.45p to 3.77p, but the dividend total is kept at 6.47p net with a final of 1.22p (same).

### comment

Investors who bought Wadkin for capital growth are back where they started three years ago.

Down 1p yesterday to 76p, the shares are now within a whisker of the 1977 low point. Although the group warned as to the effect of a disrupted labour relations and adverse currency movements, the second half loss is still something of a surprise and the maintained distribution, yielding 12.6 per cent, is the only immediate share price support. After an indifferent four-year track record it had become clear that the decision by the new management to grasp a painful nettle was somewhat overdue. While the downside now looks limited, a swift re-rating will depend on the success of the stock pruning and plant reorganisation effort. That may take up to three years but in the meantime Wadkin's strong assets and powerful market share might be sufficient to attract a bid should profits stumble once more amid the first of many new hurdles.

## M. F. North £68,000 downturn

DESPITE an increase in interest received from £44,633 to £118,588, taxable profits of M. F. North, hotel concern, were down to £674,181 for 1979, compared with £742,506. Turnover was also behind at £3.95m against £4.35m.

After much lower tax, however, of £134,541 (£269,689), net profit came out ahead at £539,540 compared with £472,517, giving earnings of 2.07p (1.51p) per 10p share. And the dividend is effectively raised to 0.8p (0.466p) net with a final of 0.875p.

## United Carriers £1m advance: confident for current year

A STEADY advance throughout the period has left taxable profits of United Carriers, express parcel service concern, at a record £3.66m for the year ended January 28, 1980, compared with £2.35m. Turnover expanded from £21.58m to £27.3m.

Yearly earnings per 10p share are shown as 20.5p, against 16.2p, and the dividend is boosted to 5p (£2.9148p) net with a final payment of 3.5p.

Mr. Graham Millard, chairman, states that the company is confident of future prospects despite the difficult trading conditions. At the interim stage profits had risen to £2.02m (£1.52m) and directors looked forward to another satisfactory year.

After tax of £1.34m (£860,000)

for the full period, and dividends of £617,496 (£393,515), the amount retained was £1.91m compared with £1.63m.

Progressive investment in new property, vehicles, plant and machinery, continued, the chairman says, amounting to £3.92m, with the group maintaining a cash balance of £1.19m.

### comment

United Carriers has had a good year. Pre-tax earnings are up 35.6 per cent on turnover about a quarter higher. After stripping out £185,000 of investment income, £19,500 from the newly acquired Abel Systems and leasing profits of £50,000, the group's organic growth comes to nearly £750,000. This stemmed partly

from a 3 per cent increase in the amount of traffic carried by United's fleet and also from a 174 per cent rise last year. The company says that traffic has declined by 10 per cent so far in 1980, but is hoping that this represents the bottom of the trough. Even if consumer spending slumps (70 per cent of the business is carrying for the retail trade) there is some flexibility in that 15 per cent of United's labour force is casual and can be adjusted according to demand. The total dividend is up 70 per cent, for a gold of 5.2p net at 13.5p, up 8p. The p/e on fully taxed earnings comes to 8.8, which may be a trifle high because of speculation over a future bid from Lex Services, a leading competitor.

## Oxley Printing slides to £0.67m

A SEVERE downturn from £645,000 to £27,000 in the second half, resulted in pre-tax profits of Oxley Printing Group for 1979 being substantially lower, at £674,000 against £1.55m.

Problems encountered in commissioning a new £1.2m Web Offset press, and a sharp and sudden fall-off in orders in several market areas gave rise to substantial losses in the first quarter. The transport and engineering strikes also had a very damaging effect on business. At the interim stage business was said to be buoyant in most divisions, and the board was confident for the future.

Mr. P. Brabrook, the new chairman, says that because of the unfavourable trading climate in the company's industries, it would not be prudent to make a forecast for the current year, but he is confident that the substantial capital investment of recent years will enable it to take full advantage of an improvement in trading conditions.

The pre-tax figure was arrived at after interest up from £419,000 to £617,000. After tax £103,000 (£104,000), stated earnings per 25p share are down from 20.42p to 7.04p, but the final dividend is raised from 1.5661p to 1.6p, making the total 3.1p, which, when grossed up, represents an increase of 7.4 pence on the previous year's 2.7537p.

## MY Dart halftime decline

HIGHER interest charges and depreciation reduced pre-tax profits of M.Y. Dart from £810,000 to £755,000 in the 26 weeks to December 29, 1979. The rise of £82,000 to £189,000 in interest reflects higher rates and increased borrowings which were not reduced until the

proceeds of the rights issue were received in November. Depreciation amounted to £298,000 against £260,000.

The interim dividend is unchanged at 1p—last year's total was 2.8p from pre-tax profits of £1.75m.

Group sales advanced 23 per cent to £11.2m in the first six months, all three divisions—sports equipment, packaging materials and pyrotechnics—achieving increases. The sales turnover would have been greater but for a serious downturn in the closing weeks of 1979.

The chairman says some of the group's companies are likely to do appreciably better in the second half; for others, the outlook is less clear. For the medium and longer term, he is confident that new products and improved production methods now being developed, will ensure the continuance of a satisfactory growth in the performance of the group.

# S. PEARSON & SON

Pearson Longman

Royal Doulton

Lazard Brothers

Midhurst (USA)

Madame Tussaud's

## Group results for 1979

Preliminary announcement by Lord Gibson

1979 1978

Profit of the group before taxation

£53.73m £51.43m

Profit before taxation attributable to S. Pearson & Son

£40.36m £39.17m

Profit after taxation (excluding extraordinary items)

£26.51m £24.59m

Earnings per ordinary share

38.7p 35.9p

Dividends per ordinary share

10.0p 8.0p

Turnover (excluding banking and investment income)

£483.8m £401.3m

In the second half of the year under review the Pearson group more than recovered the ground lost in the first half. The transport strike seriously disrupted the activities of several of our companies early in 1979 and total profits for the first six months fell by 7 per cent. In the second half, in spite of the engineering strike, the improvement over the previous year was such that total profits for the whole year increased by 4 per cent to £53.7 million. Earnings per share rose by 8 per cent to 38.7p helped by a proportionately lower tax charge than in the previous year.

The results of the five major divisions will be described in full in the 1979 report and accounts which will be posted to shareholders on 7th May 1980. The profits of Pearson Longman and Madame Tussaud's were both slightly higher. Doulton just missed maintaining its profits, while those of

Whitehall Trust increased satisfactorily due to a higher contribution from Lizards. The star performer was Midhurst Corporation (USA) where profits were substantially increased.

The ending of dividend controls allows the payment of a materially higher dividend. We are recommending a final ordinary dividend of 6.25p per share (payable on 2nd June 1980 to shareholders on the register at 9th May 1980) which will increase the net total for 1979 by 25 per cent over 1978. This, on top of last year's 17 per cent increase, will go some way to compensate shareholders for real income lost during the period of dividend restraint.

The annual general meeting will be held in London on 30th May 1980.

A copy of the full announcement is available from the Secretary  
S. Pearson & Son Limited, Millbank Tower, Millbank, London SW1P 4QZ. Telephone 01-828 9020

# CANNING

The EEC's largest manufacturer of plant and materials for metal finishing

Summary of group results for year ended 31st December

	1979	1978
Turnover	£55,105	£40,059
Profit before tax	1,439	1,051
Profit attributable to shareholders	1,020	588
Earnings per share	8.98p	6.60p
Dividend per share (paid and proposed)	3.978p	3.904p

\* Final dividend proposed of 2.254p making a total for the year of 3.978p.

\* Profit before tax for 1979 after interest costs of £928,000 and redundancy costs of £154,000 (1978 £283,000 and £102,000 respectively).

\* Traditional business of supply of materials and plant for metal finishing seriously affected by national transport and engineering industrial disputes. Substantial losses incurred by Canning Engineering our major plant manufacturing subsidiary, and by our Australian subsidiary.

\* Good performances were achieved by the group's smaller subsidiaries which operate in environmental control, plant and components for electronic industries, aluminium casting and metal recovery.

\* At 31st December 1979 net assets 94p per share. Borrowing represents 56% of shareholders' funds before allowing for surplus of £886,000 on property values.

A copy of the Report and Accounts may be obtained from the Secretary, W. Canning Limited, Five Broadway, Broad Street, Birmingham, B15 1BH.



# Steels

(INTERNATIONAL TRADERS AND MANUFACTURERS)

## 1979 Preliminary Profit Announcement

	1979 £'000	1978 £'000
Group turnover	100,780	96,882
Group profit before items listed below	7,457	6,983
Interest payable	2,245	2,188
	5,212	4,795
Profits of associated companies	596	1,675
Group profit	5,808	6,470
Taxation U.K.	809	1,224
Taxation overseas	1,845	1,693
	2,654	2,917
Profit after taxation	3,154	3,553
Extraordinary items	492	(49)
Profit after all charges	3,646	3,504
Minorities	494	384
Profit attributable to members	3,152	3,120
Preference dividends	36	36
Ordinary dividends	893	786
	919	822
Profit retained	2,233	2,298
Earnings per Ordinary Share based on 11,033,308 shares (1978-10,990,305)	23.78p	28.51p

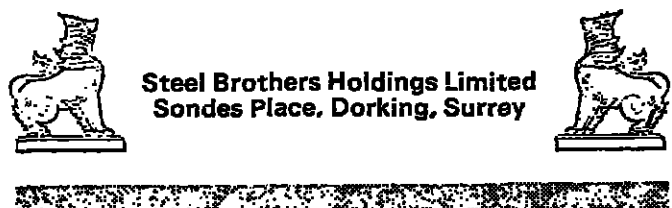
Fall in group profits from £6.47m to £5.81m in spite of excellent results from Canadian operations where profits measured in local currency more than doubled was due to:-

- adverse effect of exchange rate fluctuations on profits earned overseas
- lower level of profits earned in the Middle East
- unexpected level of losses from rice milling and trading in the second half of the year.

Subject to world trading conditions good scope exists for improvement in 1980.

### DIVIDEND

The recommended final ordinary dividend per share is 4.85p (£535,115) and dividend warrants will be posted on 2nd July to shareholders registered on 3rd June 1980. The total dividend for 1979 will therefore be 8p (gross 11.43p) which compares with 7.15p (gross 10.67p) for 1978.



## MINING NEWS

### Call for Canada mineral policy

BY KENNETH MARSTON, MINING EDITOR

A CALL for a comprehensive minerals policy to protect Canada's economic future has been made by Mr. William D. Mulholland, president and chief executive officer of the Bank of Montreal, in a speech to the Canadian Institute of Mining and Metallurgy at the latter's annual meeting in Toronto.

He said that such a policy should be a marriage of national mineral policy and industrial strategy based on co-operative, rather than competitive, relationships between government and business.

It should also ensure that "we have the fullest possible knowledge of the extent of our resources and that we have the private sector companies who can bring them on stream with minimal lead times at competitive prices."

"On any reading of Canada's prospects, the capacity of our mining industry to locate and develop orebodies will remain fundamental to our economic strength. In my view this point has tended to be ignored outside the industry."

"On the one hand we have governments eager to raise revenue and please other vocal constituencies—I need only mention British Columbia's recent moratorium on uranium exploration—on the other hand we have analysts rushing headlong after energy and the manufacture of high technology end products."

"Sometimes we seem to forget that a healthy, vigorous and productive resource sector would be one of Canada's highest cards in the international economic game yet Canada has too often neglected its mining industry."

He concluded that great care was needed to see that taxes and costs of doing business did not reduce profits to levels that could discourage investment.

"Without confidence in a reasonable rate of return, we would see a withering away of investment, exploration, research and development and eventually the industry itself."

● Denison Mines reports a first quarter net profit of C\$ 16.4m (£8.2m), equal to earnings of 88 cents (33.7p) per share, which compares with C\$ 15.6m in the first quarter of last year and the 1979 total of C\$ 56.1m. The modest improvement in the latest earnings is attributed to higher revenue from oil and gas plus a substantial increase in other income—including C\$ 6.2m arising from the Reserve Oil and Getty Oil termination agreement—but it was partly offset by higher uranium production costs and slightly reduced sales of the material.

### BAGUIO RECORDS ANOTHER LOSS

Despite favourable markets, Baguio Mines Inc. has now made a copper producer, in the Philippines, made a loss in 1979 for the third consecutive year, reports Leo Gonzaga from Manila.

The net loss was Pesos 370,000 (£22,900), compared with Pesos 2,03m in 1978 and Pesos 3,29m in 1977. Interest charges of Pesos 5.2m and higher production costs more than offset a 59 per cent rise in copper sales and a 9 per cent rise in gold sales.

By contrast, CDEP Mining started commercial production last June and in its first six months of commercial operation earned a net Pesos 27.1m (£1.68m) from sales of copper, gold, silver and molybdenum.

Encouraged by this early success, CDEP has announced plans to expand capacity to 22,500 tonnes of ore a day from 15,000 tonnes at its mine on Negros Island in the central Philippines.

### Black Mountain set to clear debt

BLACK MOUNTAIN, the base metals joint venture of Phelps Dodge and Gold Fields of South Africa in the north west Cape, will become "financially self-sufficient" this year, Mr. Ian Mackenzie, chairman of Standard Bank of South Africa, said at the official opening of the mine yesterday, reports Bernard Simons from Johannesburg.

Mr. Mackenzie said that the mine's net revenue should reach R100m (£55.8m) a year on the basis of the average prices for its products prevailing over the past nine months. Capital outlays have totalled R170m, compared with an original estimate of R131m. Production started late last year.

Black Mountain's annual output will include 132,000 tonnes of lead concentrates, 35,000 tonnes of zinc concentrates and 22,000 tonnes of copper concen-

trates. Some 113,000 KG of silver will be extracted as a by-product. The sharp rise in silver price is a major reason for Black Mountain's start payback period.

Besides proven economic ore reserves of 38m tonnes, drilling has indicated an additional 300m tonnes of lead, zinc, copper and silver-bearing material.

Mr. Mackenzie said the mine's milling rate is expected to reach the designed capacity of 94,000 tonnes a month by mid-year.

### PROFITS CLIMB AT WIT. NIGEL

The soaring bullion price during the early weeks of this year has made a strong impact on fortunes of Witwatersrand, Nigel, the small independent gold producer in South Africa.

Net profits for the quarter to end-March reached R1.3m (£725,000), nearly double those of the previous quarter, and over four times greater than in the full year to June 30, 1979.

The company says that the downward trend in gold output, which reached a low of 69 kilograms in January has been arrested and that production should now be maintained at a monthly average of some 100 kg.

If current levels of revenue are maintained and capital expenditure is incurred as projected, it is unlikely that any liability for tax on mining will arise in the current year to June 30, the company concludes. Wit. Nigel paid a single dividend of 1½ cents for the year to end-June 1979.

### ROUND-UP

Australia hopes that the EEC will help in developing its vast deposits of uranium, coal and gas, Mr. Douglas Anthony, the Trade and Resources Minister, told the EEC delegation in Canberra. But Australia became concerned when there was no opportunity to redress trade balances, he added.

Broken Hill Proprietary, leader of an international consortium, expects to start development of the Ok Tedi copper-gold deposit in Papua New Guinea next February. A financial scheme will be submitted to the Government by the end of October. Mining of the deposit's gold cap will start in 1984 and copper and gold operations in 1986.

Compagnie Royale Asturienne des Mines, the Belgian lead and zinc producer, had a 1979 net loss of Bfr 2.6m (£39.1m), of which Bfr 2.4m was attributable to losses on its Spanish operations.

## BIDS AND DEALS

### Mr. Narby's companies to accept offer for Furness

MR. FRANK NARBY'S Dolphin Investments and Helix Investments, which together own 15.7 per cent of Furness Withy, have announced that they will accept the offer made by C. Y. Tung's Orient Overseas Containers (Holdings) for Furness Withy shares, valued at 285p yesterday against the offer price of 420p.

Mr. Narby understands that his associate, Canadian National Railways, also intends to accept in respect of its 3.3 per cent holding. This means that another obstacle in the way of the Tung group's £113m bid for Furness has been removed.

However, the bid still has to cross the hurdle of a possible referral to the Monopolies Commission. The offer closes on Friday and normally the Government makes up its mind about referring cases to the Monopolies Commission before the first closing date.

In a written answer to a written Parliamentary question yesterday, Mr. Sally Oppenheim, Minister of State for Consumer Affairs, said that a decision on the Tung bid would be made as soon as possible. It is understood that this could be announced on Thursday.

Mr. Narby and Mr. C. H. Tung have had extensive discussions over the last couple of months on the subject of Eurocanadian's 37.6 per cent stake in Manchester Liners, which is majority controlled by Furness Withy.

Although no specific agreements have been reached, Mr. Tung has told Mr. Narby that once the offer for Furness becomes unconditional he intends to give "urgent attention" to Manchester Liners and in this respect will "pay due regard" to the interests of all Manchester Liners shareholders.

Manchester Liners operate on the North Atlantic as does Cast Containers (owned by Eurocanadian) and Dart Containerline (one-third owned by Orient). There is considerable overcapacity on this route and considerable scope for rationalisation.

According to the latest Commission investigation, Yearbook 1980, Dart operated four container ships with a total carrying capacity of 6,285 teu. Manchester Liners controlled 10 container ships (5,142 teu) and Cast has six vessels (4,528 teu).

These include properties surplus to trading activities which are valued at £1.2m and, owing to past losses from the development in Tottenham Court Road, London, tax relief on future trading, it might reasonably be assumed that the present value of these tax losses is approximately £2m, says Mr. Keys.

"If this discounted value and the value of the surplus properties are deducted from the cash offer of £5.2m, the value of the Maples trading activities at only some £3.2m, he adds.

Mr. Keys discloses that a valuation of the group's main freehold and leasehold properties at March 31, 1980 revealed a surplus over the written-down book value at February 2, 1980, of some £3.2m. The written down book value of the stores not revalued was £0.42m.

If the properties had been included at the valuation of £3.2m and the £2m discounted value of the tax losses, net tangible assets attributable would be some £10m or about 35p per share, he states.

To this should be added a substantial sum to reflect the current costs of fully fitting out the stores—an amount Mr. Keys estimates at some £1.5m for the UK alone, in addition to the cost of sites and buildings.

Mr. David Keys, the chairman, says that the Waring and Gillow offer places a "wholly unacceptable value" on Maples shares. He points out that there are factors which do not relate directly to current trading operations and which also have considerable

Maple and Co. (Holdings), the furniture retailer, yesterday backed its rejection of the £5.8m bid from Waring and Gillow (Holdings) with the announcement of record profits for 1979-80 and a doubled dividend.

Pre-tax profits for the year ended February 2, 1980, increased by more than a third to £1.4m and the net dividend is being raised to 1.5p, with a final 1.25p. The directors are forecasting at least a similar payout for 1980-81.

Mr. David Keys, the chairman, says that the Waring and Gillow offer places a "wholly unacceptable value" on Maples shares. He points out that there are factors which do not relate directly to current trading operations and which also have considerable

Warner Holidays, Britain's only independent holiday camp operator with a Stock Exchange quotation, is expanding its UK interests into South Wales.

Warner is to pay £347,000 for Greenway Holiday Park, a self-catering caravan and camping site at Oxwich Bay on the Gower Peninsula.

The new site—which will strengthen the company's self-catering division—will be managed by Mr. Henry Warner, a nephew of the chairman, and the first of the third generation of Warners to enter the family business. Mr. Warner said that there were several other young members available to join the business at the appropriate time.

Mr. Bill Warner, the chairman, said yesterday that the 30-acre site was capable of further development. But he is going to wait and see how "the market" develops before deciding on any further expansion there.

Mr. Warner said that there had been no progress on the East Coast development but the self-catering apartment complex at Arenal in Majorca was fully booked.

Warner's holiday centres are concentrated in the Isle of Wight, Hayling Island (Hampshire), Devon, Essex, Kent and Suffolk. It also operates in Majorca.

With little change in bookings, profits in the first half were virtually static at £358,000 against £354,000. Since July, however, bookings had recovered sharply and profits for the full year are expected to exceed £1m, against £818,000.

### Lilleshall earns and pays more

THE 1979 improvement in pre-tax profits forecast by Lilleshall Company at halfway, when an advance from £126,000 was reported, turns out to be from £273,000 to £404,000.

Earnings per 10p share gained 3.1p at 15.5p and the final dividend is 2.5p for a 3.5p (1.93p) net total.

Mr. Allan Pike, chairman of this steel and engineering group, says the current year started amid industrial strife and operations have had to be conducted in a trading environment which in many areas remains difficult.

However, all divisions have traded profitably with the exception of steel rolling. The steel strike has caused trading losses in this division.

	1979	1978
Turnover	11,306	10,364
Pre-tax profits	4,387	5,688
Earnings per Ordinary Share	2.148	4.727
Dividend	488	335
Interest	2,082	1,719
Profit before tax	251	312
Profit after tax	176	83
Stockholding	81	138
Steel Rolling	81	138
Engineering	81	138
Interest	103	29
Profit before tax	47	39
Profit after tax	48	27
Extraordinary profit	39	12
Net profit	87	39
Retained	303	242

## Stag Furniture Holdings Ltd.

	1979	1978
Turnover	£'000	£'000
Pre-tax Profits	29,495	20,730
Earnings per Ordinary Share	69.6p	37.1p
Total Net Dividend per Ordinary Share	10.0p	6.5p

Proposed bonus issue of five Ordinary plus two 10% Cumulative Preference Shares for every five Ordinary Shares.

Points from the statement by Mr. P. V. Radford, Chairman

- Stag Cabinet, Avalon and Meredew all contributed to record year.
- Group in strong financial position with bank balances of £1.25 million.
- Sales in first quarter of 1980 have been maintained in competitive trading conditions.

Copies of the Report & Accounts may be obtained from the Secretary, Stag Furniture Holdings Limited, Haydon Road, Nottingham NG5 1DU.

## 15TH MAY 1980 REDEMPTION PROVINCE OF NOVA SCOTIA (CANADA) U.S. \$15,000,000 9% Bonds 1985

### REDEMPTION OF BONDS

The Province of Nova Scotia announces that for the redemption period ending on 15th May 1980 it has purchased bonds of the above loan for U.S. \$344,000 nominal capital which have been duly cancelled.

The nominal amount of bonds to be drawn for redemption at par on 15th May 1980 to satisfy the current redemption obligation is accordingly U.S. \$656,000 and the nominal amount of this loan remaining outstanding after 15th May 1980 will be U.S. \$2,000,000.

### DRAWING OF BONDS

Notice is accordingly hereby given that a drawing of bonds of the above loan took place on 3rd April 1980 attended by Mr. Keith Francis Croft Baker of the firm of John Yeann & Sons, Notary Public, when 656 bonds for the total of U.S. \$656,000 nominal capital were drawn for redemption at par on 15th May 1980, from which date all interest thereon will cease.

4	7	13	36	67	101	185	212	240	276	305	338	362	383	371	382	386
402	438	451	487	497	509	511	518	526	562	661	707	748	759	781	788	806
847	857	864	880	901	927	929	937	947	967	989	1006	1016	1048	1149	1178	1280
1289	1324	1336	1353	1355	1365	1404	1413	1431	1437	1458	1474	1474	1474	1474	1474	1474
1640	1645	1689	1690	1696	1754	1758	1800	1830	1833	1836	1840	1848	1850	1872	1914	1922
1972	1985	2002	2005	2006	2032	2063	2066	2074	2080	2111	2222	2240	2240	2240	2240	2240
2400	2402	2414	2419	2455	2457	2458	2461	2461	2461	2461	2461	2461	2461	2461	2461	2461
2642	2646	2653	2657	2665	2690	2697	2747	2800	3033	3063	3067	3112	3124	3147	3187	3188
3243	3275	3288	3304	3310	3331	3342	3345	3419	3433	3436	3455	3456	3456	3456	3456	3456
3719	3767	3800	3836	3876	3887	3907	3921	4039	4082	4086	4086	4100	4118	4227	4244	4286
4294	4298	4315	4342	4371	4422	4422	4422	4422	4422	4422	4422	4422	4422	4422	4422	4422
4568	4648	4653	4727	4738	4739	4771	4772	4828	4917	4940	4969	5023	5025	5062	5062	5103
5218	5235	5263	5276	5298	5311	5326	5348	5387	5459	5460	5476	5501	5513	5518	5585	5586
5609	5665	5685	5717	5738	5801	5801	5801	5801	5801	5801	5801	5801	5801	5801	5801	5801
6032	6036	6077	6081	6083	6083	6083	6083	6083	6083	6083	6083	6083	6083	6083	6083	6083
6084	6089	6094	6099	6107	6108	6108	6108	6108	6108	6108	6108	6108	6108	6108	6108	6108
6297	6478	6478	6478	6478	6478	6478	6478	6478	6478	6478	6478	6478	6478	6478	6478	6478
7730	7733	7812	7821	7822	7843	7857	7860	7861	7875	7894	8005	8008	8013	8047	8067	8123
8222	8239	8321	8323	8341	8373	8407	8411	8412	8462	8465	8474	8494	8507	8516	8523	8528
8537	8562	8563	8563	8563	8563	8563	8563	8563	8563	8563	8563	8563	8563	8563	8563	8563
8623	8624	8633	8634	8634	8634	8634	8634	8634	8634	8634	8634	8634	8634	8634	8634	8634
9473	9487	9540	9581	9611	9624	9648	9663	9705	9715	9723	9723	9723	9723	9723	9723	9723
10031	10043	10052	10058	10074	10077	10080	10086	10102	10104	10105	10105	10105	10105	10105	10105	10105
10231	10243	10252	10258	10274	10277	10280	10286	10302	10304	10305	10305	10305	10305	10305	10305	10305
10262	10268	10272	10278	10288	10291	10294	10298	10304	10307	10307	10307	10307	10307	10307	10307	10307
11012	11018	11028	11038	11048	11056	11061	11066	11072	11078	11078	11078	11078	11078	11078	11078	11078



## Brown Boveri Kent dips as exchange losses bite

PRE-TAX profits of Brown Boveri Kent (Holdings), industrial instrument manufacturer, dropped from £1.42m to £0.79m in 1979, with the second half showing a fall of £1.16m to £0.72m. These figures were struck after interest charges, up from £1.17m to £1.93m.

Exchange losses accounted for £1.13m against £245,000, with minorities lower at £300,000 (£736,000). There were expenses last time of £76,000.

After tax of £1.95m (£1.98m), net profit was down from £4.51m to £2.44m, and £1.26m (£2.52m) was credited to reserves. Stated earnings per 50p share are lower at 6.38p (9.47p), and the final dividend of 1.3p (same) leaves the total unchanged at 2.2p.

Directors say the disappointing performance reflected both the continuing recession in the main industries which the company serves and the non-familiar adverse effect on turnover caused by the rise of sterling.

Despite these problems, UK exports increased by 17 per cent, and for the first time provided more than 50 per cent of the turnover achieved by the UK-based companies. The reduction in profitability was partially caused by increased pressure on margins in a generally depressed market, and also significantly increased interest charges.

British manufacturing industry is going through a difficult period, they add, and while prospects in industrial measures and meters remain encouraging, the low level of capital investment in process plant for established markets gives cause for some concern.

The broad international nature of the company, with several markets outside the UK continuing to be strong, should provide the opportunity for satisfactory

performance. New manufacturing facilities and products provide a sound foundation for progress in the future, they conclude.

Turnover during 1979 was up from £81.12m to £86.4m.

### comment

Overcapacity in chemical and steel plant has depressed new project starts internationally, with a corresponding effect on Brown Boveri Kent's process control division. The business was also hit by Italian and UK strikes and high sterling in the face of U.S. competition. The group's trading profit shortfall looks to have been solely due to a slide in the 30 per cent or so contribution from controls. Capital expenditure has increased bank borrowings to perhaps £12m, which will probably hold steady this year. Substantial recovery should come with an upturn in the capital investment cycle, but countries like Pakistan and Korea will by then probably be adding their weight to the competition. For the current year, perhaps £8m pre-tax is in sight, indicating a prospective fully-tax p/e of 6.3 at 31p, up 2p, on an historic 10.5 per cent yield.

## £1.1m fall at J. B. Holdings

A £1.09m decline in pre-tax profits is reported by J. B. Holdings, construction and mechanical engineering, for 1979. The full year figure turned in at £1.73m, after a fall from £2.82m to £0.86m at

performance. New manufacturing facilities and products provide a sound foundation for progress in the future, they conclude.

The directors say that the cut-back in Government spending, which has so far resulted in a substantial reduction in spending on capital projects and on supplies of goods and services rather than in any curtailment of public sector overheads, reduced demand for the group's UK civil engineering and civil engineering supply activities.

Also inflation and the increased value of sterling affected the profitability of exports of overseas activities.

However, they now state that the current year should show a return towards better results achieved in earlier years.

Earnings per 10p share for 1979 are shown to have fallen from 17.42p to 7.54p, but the total dividend payment is stepped up from 1.47p to 3p with a final payment of 1.5p net.

On turnover of £30.57m (£25.4m), civil engineering, building and road maintenance accounted for 28.1 (26.2) per cent, civil engineering supplies 18.9 (21.5) per cent and engineering and hydraulics 52 (52.3) per cent.

A breakdown of pre-tax profits shows: civil engineering, etc. at £273,000 (£243,000), including £235,000 on final settlement of contract to construct an airport in the Falkland Islands; civil engineering supplies at £482,000 (£717,000) and engineering and hydraulics at £591,000 (£1,253,000).

	1979	1978
Turnover	30,572	25,401
Profit before tax	1,726	2,813
Tax	572	1,042
Profit after tax	854	1,771
Extraordinary debit	49	—
Available	155	50
Interim div.	150	97
Final	100	25
Preference div.	100	25
Retained	405	1,395

## Wilson Connolly profits up 54%

On turnover up by 11.4 per cent from £28.54m to £31.8m, Wilson (Connolly) Holdings has boosted profits from £3.53m to a record £5.45m for 1979, a 54.4 per cent increase.

And the dividend has jumped to 7.25p, against 3.11p, with a final payment of 3.75p net per 25p share. Also proposed is a one-for-one scrip issue.

At halfway, there had been a 21m advance to £2.53m.

The year's tax charge took £2.86m against £1.76m, and after the dividend cost, the amount retained came through at £2.15m (£1.36m).

Basic earnings per share are shown as 48p (33.6p) and 47.4p (32.1p) fully diluted.

Mr. J. A. Levey, chairman, says that in spite of bad weather at the beginning of the year, 1979 was good for house-building, with this division contributing, as previously, about 75 per cent of group profits—over 1,000 units were sold at an average price of £17,800 from some 50 sites.

Taking trading, costs, interest and capital profits together, profits of the property sector were up by 90 per cent to £1.4m for the year.

The land bank of 7,000 plots would be valued at about £25m more than book value, Mr. Levey states.

The property portfolio has been assessed at some £10m, which compares with a book value of £8m.

The contracts side of the business was less profitable than in 1978, but the chairman feels it did well to obtain 32 separate contracts and build 580,000 sq ft of factories, warehouses and offices. Currently, jobs for completion in 1980 amount to about 600,000 sq ft.

In the group's services division, which comprises plant hire, plastering and electrical contracting, "1979 was a year of hard decisions," the chairman says.

Plant hire did well with higher profits, "but in plastering and electrical we had to grasp the nettle and effectively wind-up these operations and to provide for closure costs of £216,000."

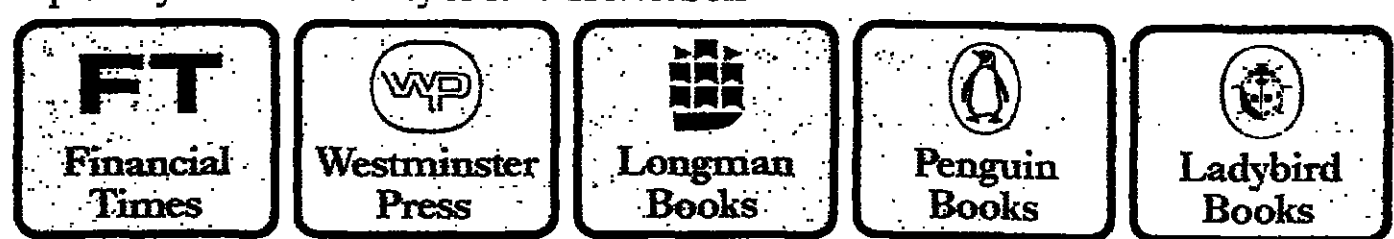
### BURNDEPT/CYFAS

The Kent-based Burndept Electronics, which is 51 per cent owned by the NEB and 49 per cent by the Berec Group, has acquired Cyfas, a private company of Crawley, Sussex.

Burndept is one of the foremost UK companies in the field of mobile and hand-portable radios and related control systems. Cyfas is a leading supplier to the similar markets of computer-based communications and data systems.

# PEARSON LONGMAN

A publicly listed subsidiary of S. Pearson & Son



## Results for 1979

	1979	1978
Turnover	£200.26m	£175.87m
Profit of the group before taxation	£25.67m	£25.50m
Profit after taxation	£14.96m	£12.72m
Earnings per ordinary share	36.39p	30.06p
Dividends per ordinary share	8.355p	6.684p

Pearson Longman did well to raise earnings per share and profit before tax in a very difficult year for the United Kingdom publishing industry.

The 1979 results demonstrated one of the advantages of our broad base of newspaper and book publishing interests. The newspapers were able to take advantage of buoyant demand for advertising to make satisfactory profits and to maintain their level of development expenditure. They also benefited from the lower cost of newsprint. The book companies were faced with a difficult United Kingdom market, particularly in the educational field, and a strengthening pound made them less competitive in overseas markets.

This is the first time for several years in which the board has not been restricted by limits on dividends imposed by legislation. Taking this into account, but also bearing in mind the difficult economic times that lie ahead, the board recommend a final ordinary dividend of 4.605 pence per share (payable on 2nd June 1980 to shareholders on the register on 9th May 1980), bringing the net total for 1979 to 8.355 pence per share compared with 6.684 pence per share for 1978, an increase of 25 per cent.

Detailed results for 1979 will be included in the annual report to be sent to shareholders on 7th May 1980. The annual general meeting will be held in London on 30th May 1980.

A copy of the full announcement is available from the Secretary

Pearson Longman Limited, Millbank Tower, Millbank, London SW1P 4QZ. Telephone 01-828 9020

## Steel Brothers declines but sees scope for improvement

DESPITE PROFITS from Canadian operations, which were more than doubled in local currency terms, Steel Brothers Holdings, international trading and manufacturing group, saw its pre-tax surplus slip from £6.47m to £5.31m in 1979.

But the dividend is increased from 7.15p to 8p net with a final of 4.85p and the directors say that, subject to world trading conditions, good scope exists for improvement in the current year.

The surplus is struck after interest of £2.25m (£2.19m) and includes associates' profits of £9.6m (£1.65m). The downturn was due to adverse exchange rates, lower profits from the Middle East and unexpected losses from rice-milling and trading in the second half.

Turnover was £100.78m (£94.85m) and after tax of £2.95m (£2.92m), net profit was £1.15m (£2.35m). Stated earnings per 25p share are 23.78p (28.51p).

There is an extraordinary credit this time of £492,000 (£49,000 debit) and minorities take £494,000 (£384,000), leaving the attributable surplus slightly higher at £2.15m (£2.12m). Dividends absorb £919,000 (£822,000).

### comment

A shortfall in associate income provides the clue to Steel's problems in 1979 and a swift pre-tax recovery depends on the fortunes of rice-milling and more stringent control of stock and debtors in Middle Eastern food operations. The Middle East contributed 48 per cent of last year's profits but Canada (41 per cent)

offers earnings of a somewhat higher quality. Prospects in North America look encouraging, particularly since the Utah lime plant will be on stream in the summer. But Weiner, in Holland, is a persistent headache although the order book is substantially better than the comparable period of last year and recent diversification may be enough to tilt the balance between success and failure. Over the longer term, Steel is confident that the recipe for its

Middle East food businesses can be switched to North America and the Far East (where a start has already been made) and airline catering is another avenue for useful expansion. Adverse exchange rates probably trimmed profits by a tenth last year and, until the currency hedge argument for overseas traders is restored, the market's very recent verdict—marked by a near double digit yield and a fully taxed p/e of under 5—is about right.

## Mercantile Investment

title Investment Trust gave their directors an easier time at yesterday's annual meeting, than they did no the same occasion 12 months ago. Several, however, again expressed disquiet about the size of the discount between the company's net asset value and its share price.

Mercantile hit the headlines exactly a year ago when more than 100 rebel shareholders put forward a special resolution calling effectively for the company's liquidation. The resolution was easily defeated.

Yesterday, Mr. John Manser, investment director of Save and Prosper, which through its unit trusts holds 6.5 per cent of Mercantile and which last year gave the directors two years to come up with a solution, questioned the board's dismissal of unitisation in the annual report.

Unitisation expenses, he believed, could not be so onerous

as suggested while the advantages of gearing would in any case be partly lost since half the prior charge capital and all foreign currency loans were repayable by October 1983. Mr. Manser added that if the board thought redemptions would be high after unitisation and lead to management problems of the assets remaining in the portfolio, their fears should lead them to redouble their efforts "in searching for a means whereby the discount can be eliminated."

Mr. Manser said the board's one "positive suggestion" was repaying part of the capital but instead, he asked, could the company not be split into two—an investment trust holding gearing, unquoted securities and special situation; and a conventional unit trust.

Mr. Jerry Jamieson, Mercantile's chairman, said the company's lawyers were looking at this sort of proposal.

## Carron Company

### 1979 RESULTS

"A pre-tax profit of £1,609,560 (31% increase on previous year) must be considered against the background of the engineering strike which lasted for almost three months during the late summer and hampered production until the year end. Home improvements and the 'DIY' market continued to provide the Company with the major portion of its demand. New house building continued to decline over the period.

"There was again a substantial increase in turnover, which rose by over £6m (20% increase on previous year) and production in all spheres of the business ran at a satisfactory level except where disrupted by the industrial action to which I have already referred.

"During the course of the year the Company acquired Associated Metal Works (Glasgow) Limited. This Company manufactures stainless steel fabrications and will I hope prove to be a most useful addition to our business in an area where we already have wide experience.

"The Directors arranged to have the Company's properties re-valued and this has produced a re-valuation surplus of £2.8m. It is our intention to propose to shareholders at the forthcoming annual general meeting that a one for one bonus issue be made.

"The first three months of 1980 have not been without problems, caused in part by the steelworkers' strike. I am, however, pleased to say that the Company has operated at a reasonable profit throughout this period and has entered the 1980s with the widest range of products it has had to offer during the last fifteen years."

Colin Stroyan  
Chairman

### THE RESULTS

	Year to December	
	1979	1978
Turnover	38,410,000	32,022,000
Profit before taxation	1,609,560	1,225,567
Profit after taxation	1,443,960	1,028,635
Dividend for year (per share net)	4.60p	3.968p
Earnings per share	17.19p	12.24p

Carron manufactures baths, sanitaryware, cookers, sinks, radiators and other building components, and general engineering products.

CARRON COMPANY (HOLDINGS) LIMITED  
FALKIRK FK2 8DW

# Thomas Tilling

## 1979-Profit before tax up by 25% to a record £81 million

RESULTS	1979 £ million	1978 £ million	Increase %
Sales	1416	1026	38
Profit before Interest	104	75	39
Profit before Tax	81	65	25
PER ORDINARY SHARE			
Earnings	29.4p	24.6p	20
Dividend	7p	4.818p	45
Net Assets	146p	120p	22
NEW INVESTMENTS			
Fixed Assets	66	43	53
Acquisitions	76	32	137

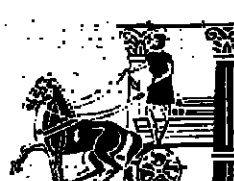
### Principal Companies



Builders' Merchants  
Graham Building  
Services



Engineering  
Cimex  
Clarkson  
DCE Vokes  
Gascoigne  
Hansen  
Hobourn  
Ramteck



Industrial Equipment  
Distribution  
Newey & Eyre  
NWS Supply



Insurance  
Comhill



Construction Materials  
and Services  
CleCon  
Palmer  
Selwood  
Tilcon



Furniture  
Rest Assured



Tiles and Pottery  
Piddington's



Medical Supplies  
InterMed



Publishing  
Heinemann



Textiles  
Pretty Polly



Vehicle Distribution  
Stratstone

For the 1979 Annual Report please write to: The Secretary (1), Thomas Tilling Ltd., Crewe House, Curzon Street, London W1Y 6AX. Tel: 01-499 4151.



# Doubled income at Texaco

is in millions of currency where it is in billions. Price a weak carrier.

and in dollars unless otherwise minimum. Ctds=Rate ... Spread=margin above one-month; \$ above mean.

tion=The current condi-

d. in dollars unless otherwise on day. Div. data=to shares. Div. prices=one share expressed in dollars fixed in leader; the current effective price over the most recent



Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

هفتاد و نهم

## Akzo results continue recovery in first quarter

BY CHARLES BATCHELOR IN AMSTERDAM

AKZO, THE Dutch chemicals and fibres group, reported a "satisfactory result" in 1980 on the basis of business levels in the first few months. This follows a sharp recovery in profits last year.

The company said it intended to "invest heavily" in its dividend payment to its shareholders. This could lead to greater fluctuations in the annual payout, Akzo warned. It proposes paying Fl 2.40 per share for 1979 having last paid Fl 4 in 1978.

The "new" element in last year's net profit of Fl 230m (\$115m) was Fl 80m with the balance from stock profits and other incidental items, the company points out. Akzo will relate dividends to these "hard" profits.

The company describes the

recovery in profits last years as "satisfactory" in its annual report. Turnover rose 13 per cent to Fl 1.2bn. Higher volume of sales accounted for 5 per cent of the rise and price increases the rest.

The increase in volume sales allowed a better use of capacity. Sales were favourably influenced by stock building by customers. Increased oil prices led to a rise of Fl 100m in the valuation of stocks.

Akzo believes it is in a "much stronger" position after its restructuring of the past five years. If it had not cut its workforce by 21,000 to 83,000 it would have incurred a loss of Fl 900m last year.

It has restricted its activities to selected markets in Western Europe, North America, Japan

and Brazil. It expects to increase fixed asset investment by at least Fl 100m to Fl 500m this year. Projects worth Fl 800m were approved last year compared with Fl 449m in 1978.

Volker Stevin, the dredging and construction group, proposes to maintain its dividend for 1979 despite a fall in profit. Volker will pay a cash dividend of Fl 6 per share out of net profits, which fell 6 per cent to Fl 80.5m (\$39m). Sales were down 7 per cent to Fl 2.5bn.

The results were adversely affected by the losses of Netherlands Offshore Company (NOC) in which it held a 40 per cent stake with two other construction groups, Bos-Kalis Westminister and Houtlandsche Beton Group. NOC has been wound up and its assets sold.

## New model leads Ford Australia upsurge

By James Forth in Sydney

FORD AUSTRALIA boosted profit sharply, from A\$4m to A\$16.2m (U.S.\$17.7m) in the year to December, but the directors consider that the return on assets was still far from satisfactory. The result was achieved on an 8 per cent sales gain from A\$812m to a record A\$851m (U.S.\$1.1bn).

The introduction of a new model XD-Falcon was a major reason for the big jump in earnings. Ford is the last of the "big three" vehicle manufacturers to report a solid earnings recovery in the latest year. Chrysler Australia staged a turnaround, from A\$20.5m to a profit of A\$12.5m, while General Motors-Holden converted a deficit of A\$18.4m to a A\$4.6m profit.

A dividend of A\$3.3m was paid to Ford's U.S. parent during the year, out of 1978 profits, but no dividend has been declared for the 1979 earnings. Ford's total unit sales rose from 123,544 vehicles to 133,227 despite a slight easing in Australian vehicle sales in 1979.

The company boosted export sales from A\$19.9m to A\$30.5m, which was the best export performance since 1973. Ford recently announced plans for an A\$300m expansion programme, including a new plant to produce four cylinder engines.

## APM plans further expansion

By Our Sydney Correspondent

AUSTRALIAN PAPER Manufacturers (APM) is studying the feasibility of a A\$130m (U.S.\$143m) expansion of its big pulp and paper mill at Maryvale in Victoria. The proposed expansion would be in addition to a new A\$200m plant, consideration of which is already under way with the large base metals mining group, MIM (Holdings).

The Maryvale study continues APM's major expansion thrust of the past 12 months, which has included the acquisition of several companies. The proposed Maryvale expansion of the pulp mill would increase production by 80,000 tonnes of softwood kraft pulp, to replace grades of pulp currently imported. The plant would also produce 60,000 tonnes a year of bleached eucalypt kraft pulp, a substantial proportion of which might be sold on the export market. The softwood would be drawn largely from APM's own plantations.

If it goes ahead the development would consolidate the Maryvale complex as one of the major decentralised industries in Victoria.

In another move in the timber industry, H. C. Sleight has made a A\$7.1m takeover bid for Tasmanian Board Mills (TBM).

Sleight is offering A\$1.60 a share in cash, which compares with the last sharemarket price of 73 cents. TBM directors have recommended the bid. Last August, Sleight made a A\$15m bid for Tasmanian Pulp and Forest Holdings (TPFH) but was topped by Associated Pulp and Paper Mills (APPM). After several bids, APPM won the day with an offer valuing TPFH at A\$30.6m. Sleight directors said that the activities of TBM complemented those of Northern Woodchips, a division of H. C. Sleight Resources, and added that TBM would be co-ordinated with Northern Woodchips.

The additional facilities and resources would provide increased opportunities for a broad range of forest products.

TNT to raise A\$11.26m by rights issue

By Our Sydney Correspondent

THOMAS NATIONWIDE Transport, the international transport group, plans to raise A\$11.26m (U.S.\$12.5m) through a rights issue.

The new shares will be issued on a one-for-five basis to shareholders, optionholders and holders of 1985 convertible notes, and on a one-for-15 basis to holders of 1983 convertible notes. The issue price is only 50 cents a share, compared with the current sharemarket price in Sydney of A\$2.40. On this basis the rights have a theoretical value of A\$1.53.

TNT this week reported an 87 per cent jump in profit for the nine months to March of A\$27.88m, well ahead of the A\$23.25 earned for the full year to June, 1979.

TNT declared a quarterly dividend of 3 cents, and it is maintained in the final quarter it will give an annual dividend payout of 12 cents, compared with 11 cents in 1978-79.

ESTIMATES OF the capital cost of the Alumar aluminium smelting project in the Hunter Valley, New South Wales, has been sharply revised to A\$41m (U.S.\$70m) from earlier estimates of A\$55m, agencies report.

The venture will be 45 per cent owned by Alumar of Australia, 35 per cent by the BHP offshoot Damper Mining Company and 20 per cent by the Mitsui-owned Alfari.

## JAPANESE SUPERMARKETS.

## Upward trend in earnings continues

BY YOKO SHIBATA IN TOKYO

JAPAN'S six major supermarket chain store operators continued their upward earnings trend in the fiscal year ended February, 1980.

Dai-ichi achieved annual sales of Y1,000bn (\$4bn) the first company to do so in Japan's retail industry. The strong sales performance was largely accounted for by an increase in floor space resulting from the opening of eight new sales outlets. Brisk sales of profitable products such as leisure related goods and household utensils also boosted turnover. Earnings improved by 29 per cent to Y3,170m (\$36.7m). This was due chiefly to a reduction of interest payments following the repayment of bank borrowing and the switching to low cost funds in the capital market.

Dai-ichi plans to continue its policy of expanding sales outlets in the current fiscal year. Capital spending for the opening of 10 or 11 new sales outlets is planned at Y30bn, of which Y20bn is intended to be raised in the domestic capital market and in the overseas convertible issue market. The rest is to be financed partly from internal reserves.

The four increases in the official discount rate during 1979-80 are expected to take full effect in the current fiscal year, but by sales expansion and

saving energy, Dai-ichi is forecasting double figure growth in operating profits in the current fiscal year.

Ito-Yokado lifted turnover by 17 per cent to Y573.5bn (\$2.35bn) helped by active sales of household utensils (up 22 per cent) and foods (up 33 per cent). The company opened eight new outlets during the year.

The company's 37 per cent advance in earnings to Y10.8bn

terest burden was relieved by a reduction of Y5bn of borrowing in 1979-80, which largely accounted for the 17 per cent improvement in operating profits to Y12.6bn (\$50.4m).

For the current fiscal year, interest payments are expected to increase by Y2bn and the company plans to compensate by stringent inventory control and by expanding sales of more profitable goods. With the help of 12 or 13 new outlets, sales

intended to raise through public subscription. Interest payments are likely to increase by Y2.5bn however and utility price rises will also hurt profits.

By strengthening inventory controls and rationalisation, Nichii expects sales of Y46bn (up 24 per cent) and operating profits of Y13bn (up 14 per cent) for the current fiscal year.

Umy enjoyed overall sales improvements in food, household utensils, and clothing (up 10 per cent each). A reduction in interest payments, achieved by cutting down both long-term and short-term borrowings by Y11.8bn, contributed to a 20 per cent improvement in operating profits to Y9.9bn (\$39.6m). For the current fiscal year the company expects operating profits of Y10bn.

Nagasakiya alone suffered an earning setback, of 5 per cent to Y6.5bn (\$27.2m), in 1979-80. Heavy interest payments resulted from high borrowings and because of the warm winter, the company's clothing sales, its main line, were sluggish. Nagasakiya plans to improve earnings by stressing sales of the more profitable goods, by holding down sales costs, and by renovating existing stores. Sales are expected to increase by 7 per cent and operating profits by 18 per cent in the current fiscal year.

	Ybn	% change	Operating profits Ybn	% change	Net profits Ybn	% change
Dai-ichi	1,025.2	+9	18.12	+19	9.17	+29
Ito-Yokado	573.5	+17	20.6	+27	10.8	+37
JUSCO	502.4	+13	12.4	+17	7.4	+19
Nichii	396.9	+14	11.4	+12	6.3	+11
Umy	291.2	+12	9.9	+20	4.7	+26
Nagasakiya	237.5	+5	6.5	-5	3.7	+12

(A\$4.2m) came with steps to streamline distribution. Ten new sales outlets are planned for the current fiscal year with capital spending of Y35bn. Ito-Yokado's sales are forecast to reach Y650bn, up 20 per cent, and operating profits are expected to increase by 12 per cent in the current fiscal year.

Jusco's sluggish clothing sales were offset by increased turnover in food and household utensils. The company's in-

for the current year are forecast to increase by 11 per cent, and operating profits by 15 per cent.

With active expansion of its sales floors, Nichii's turnover increased by 14 per cent to Y396.9bn (\$1.59bn). However, a 25bn increase in interest payments and the impact of the yen's depreciation on loans held back operating profits. Nichii plans an increase of 26 per cent in capital investment to Y40bn this year, funds for which it is

## Exchange rate lifts Tan Chong

BY WONG SULONG IN KUALA LUMPUR

TAN CHONG, the Malaysian and Singapore distributor of Datsun cars, has reported a near three-fold increase in earnings for the year to December, to 65.5m ringgit (U.S.\$28.8m) before tax. The half-year pre-tax profit was 26m ringgit.

Although the company maintained its position as the leading car distributor in Malaysia and Singapore, the profits resulted largely from foreign exchange gains, with the Malaysia ringgit

rising by 24 per cent against the Japanese yen in 1979.

The group's turnover rose by 27 per cent to 430m ringgit, compared with 20 per cent on the previous capital of 36m ringgit.

Last week, the Malaysian Trade Ministry directed Tan Chong and other distributors of Japanese cars to reduce prices because of the strength of the ringgit. Datsun car prices are cut by some 8 per cent.

cent final dividend, making 25 per cent for 1979 on the enlarged capital of 48m ringgit, compared with 20 per cent on the previous capital of 36m ringgit.

## Group results at Canon

By Our Financial Staff

CANON, the Japanese manufacturer of cameras and business machines, raised its consolidated net income by 4 per cent in the year to December 31, to Y5.67bn (\$34.7b), from Y5.34bn in the previous year.

Sales increased by 40.9 per cent to Y214.98bn (\$1.3bn), from Y233.59bn. Earnings a share were Y40.03, against Y39.17.

## Heavier losses for Kleber

BY TERRY DODSWORTH IN PARIS

THE RECOVERY hopes at Kleber-Colombes, the French tyre company which severed its connections with Semperit of Austria early last year, took a sharp knock from raw material price increases during 1979.

Consolidated losses rose to Ffr 103.5m (\$42m) compared with Ffr 98m in 1978, while turnover rose 15.2 per cent to Ffr 2.59bn. Depreciation amounted to Ffr 701.2m.

The results follow signs in the first half of 1979 that Kleber's restructuring plan was paying off, with losses reduced from Ffr 49.6m to Ffr 44.7m. Kleber says, however, that it has since been unable to recoup the increase in its material costs by higher prices on its tyres, and this has been aggravated by the expenses on restructuring.

About 50 per cent of the

shares in Kleber are believed to be owned by Michelin, the highly profitable giant of the French tyre industry, which interferes very little in the running of Kleber.

Michelin helped in the rescue plan for Kleber after the ending of its co-operation agreement with Semperit by putting up a Ffr 200m loan. This aid was backed by a Ffr 100m bank facility and the sale of the company's research centre and Paris head office.

In a further effort to reduce costs, Kleber also cut its labour force and closed down one of its factories to try to get back into profits by 1981.

Sales have risen 17 per cent in the first three months of this year. But a substantial part of this can be attributed to inflation and Kleber has not given a

forecast of the profit and loss account.

The company has received a boost, however, from the recent decision of the safety authorities in favour of its V-10 and V-12 tyres, which have been under serious attack for several months from the Federation of Consumers' Associations.

While the federation has questioned the safety of these tyres, safety officials said that they would not be withdrawn from the market. Tests have shown no evidence of a manufacturing defect in the tyres, the authorities said.

Kleber's parent company losses last year amounted to Ffr 93.6m after a depreciation charge of Ffr 54m. Exports of Ffr 2.13bn accounted for 38.4 per cent of sales, an increase of 12 per cent.

## Sandoz posts first quarter gains

BY JOHN WICKS IN BASEL

SALES AND profits of Sandoz, the Swiss chemical company, improved in the first three months of this year. All product sectors increased from a year earlier, with earnings rising at least as fast as turnover.

Dr. Yves Duman, chairman of the Basel-based parent, Sandoz AG, said:

"Last year, business was satisfactory in the light of economic conditions," he added. Turnover rose 3.4 per cent to Sfr 4.44bn (\$2.56bn) despite a 4 per cent average currency appreciation.

Group cash flow rose 5.4 per cent in 1979 to Sfr 452m and group profits 10.9 per cent to Sfr 178m. From parent company net earnings of Sfr 80.8m, up 2.1 per cent, the board has already announced

that it will recommend payment of an unchanged 26 per cent dividend.

After a 3.6 per cent improvement in pharmaceutical sales in 1979 to Sfr 2.14bn, Sandoz expects to consolidate its strong market position with new products.

Growth potential for dyestuffs, sales of which recovered last year rising 8.5 per cent to Sfr 1.17bn, is limited due to probable stagnation in the textile industry. However, further expansion of the dyestuffs plant in Martin, South Carolina, will be the biggest single capacity investment in 1980.

Sales of the group's seeds division, whose operations are concentrated in the U.S., are developing well after a slight decrease—due to exchange rate

changes—of 2.1 per cent to Sfr 376m last year.

In the agricultural chemicals sector, the group anticipates that growth will continue at existing rates: turnover rose 9.9 per cent to Sfr 289m last year.

In the foods division, where turnover fell 7.4 per cent last year to Sfr 484m because of the removal from consolidated totals of the Nigerian-Ovaltine subsidiary, Sandoz expects an acceleration in sales of Ovaltine and similar products and a strengthening of its market position in dietetic foods.

Dr. Duman said the Sandoz bid of 307 per share for McCormick, the U.S. spices company, remained the basis for any further acquisition negotiations.

## Nokia tops up dividend as profits improve

BY LANCE KEYWORTH IN HELSINKI

NOKIA, ONE of the largest privately-owned industrial conglomerates in Finland, is raising its dividend to 10 per cent from 8 per cent following increased profits.

Consolidated turnover rose 24 per cent to Fm 3.2bn (\$539m), of which the parent company accounted for Fm 2.5bn. Exports were worth Fm 1.2bn, and if the sales of overseas subsidiaries are added, the total for international activities was Fm 1.8bn, or 46 per cent of total sales.

Mr. Kari Kairamo, president and chief executive, stressed in the annual report that the

strong growth of exports "is highly significant for the future development of the group."

Net earnings of Fm 1.88m (\$36.1m) compared with Fm 29.38m in 1978, after taxes and full permissible depreciation. Depreciation is booked at Fm 107m, while depreciation computed on current cost principles would have been about Fm 183m. Long-term debt at the end of 1979 was Fm 721m.

Nokia's prospects in 1980 are described as "satisfactory." Investment expenditure will rise to Fm 300m, compared with the previous peak of Fm 275m in 1975 and Fm 144m in 1978.

## Rinascente moves back to profit

BY RUPERT CORNWELL IN ROME

RINASCENTE, one of Italy's largest store groups, returned to profit last year, for the first time since 1974. It is planning to pay a dividend of 1,800 per share, the first such distribution for six years.

The company, in which the financial group Sogefi, the Agnelli controlled Istituto Finanziario Industriale (IFI) and the Mediobanca merchant

bank each have substantial interests, reported 1979 net earnings of almost 1,120m (\$13.8m) compared with a loss of 1,274m in 1978, and one of 1,5bn in 1977.

Sales climbed by a fifth to L910bn from L759bn, and the signs are that the buoyant trend continued into early 1980. In January and February turnover rose to L145bn, despite the traditional seasonal slackness.

Net assets of Rorento's stable companion, Robeco, fell in the first quarter of this year. Despite continued net purchases of its own shares, asset value per share fell slightly.

Total net assets fell 3.5 per cent to Fl 3.78bn during the quarter. Robeco bought 750,000 shares reducing the number issued to 24m while value per share eased by Fl 1 to Fl 157.

## New Rorento payout policy

BY OUR AMSTERDAM CORRESPONDENT

RORENTO, THE Dutch fund which invests in fixed interest securities, is to scrap cash dividends in favour of capital dividends in an attempt to improve the attractiveness of its shares.

The fund will pay profits into a general reserve and to increase the intrinsic value of its shares. Shareholders who wish to take a dividend can do so by selling a percentage of their holding.

The six-year-old fund, which is based in Curacao, proposes this change in order to avoid modifications to the tax treatment of offshore funds in the Netherlands. The Dutch Government plans of raise, retroactively from January, the tax on offshore fund dividends. The

absence of capital gains tax in the Netherlands makes the proposed new system of dividends fiscally more advantageous to investors.

The announcement of the proposed increase in tax and the decline in bond prices led to a sharp fall in the number of Rorento shares on issue in the year ended February. This led to a net decline of 7.4m issued shares to 21m, while assets fell from Fl 3.8bn (\$1.6bn) to Fl 2.2bn.

An "assessment of energy developments" led Rorento to make a fundamental change in investment policies, moving out of energy-poor to energy-rich countries. This persuaded Rorento to put 24 per cent of

its assets into sterling securities having previously held no sterling bonds at all. It sold its entire 10 per cent holding in yen bonds and reduced its German holding to 16 from 27 per cent, and its dollar holdings to 2 from 4 per cent.

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Total net assets fell 3.5 per cent to Fl 3.78bn during the quarter. Robeco bought 750,000 shares reducing the number issued to 24m while value per share eased by Fl 1 to Fl 157.

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## THE PHILIPPINE INVESTMENT COMPANY S.A.

Net Asset Value as of March 31, 1980 U.S.\$12.82  
Listed Luxembourg Stock Exchange  
Agent: Banque Générale du Luxembourg Investment Bankers Manila Pacific Securities, SA

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بنك بومبوترا ماليزيا بيرهاد

**BANK BUMIPUTRA MALAYSIA BERHAD**  
U.S. \$30,000,000  
FLOATING RATE NOTES 1984

For the six months  
23rd April, 1980 to 23rd October 1980

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest payable on the relevant interest payment date, 23rd October, 1980 against Coupon No. 3 will be U.S. \$84.19.

Agent Bank: Morgan Guaranty Trust Company of New York, London







## APPOINTMENTS

## Sir Monty Finniston joins Bodycote

Sir Monty Finniston has been appointed a non-executive director of BODYCOTE INTERNATIONAL and has also joined the Board of its engineering subsidiary, Blandburgh.

Mr. Edward Rose, chairman of BARNRO CONSOLIDATED INDUSTRIES, has been appointed to the additional post of chief executive. Mr. John Slooper, finance director of Barnro, has become chairman of EDWARD ROSE (FRANCE), a company formed to control the group's acquisition of a majority shareholding in Farnier and Penin, of France. Other members of the Board of the new concern are Mr. Edward Rose, Mr. A. V. Eicher, Mr. R. N. Pignat, Mr. Pierre Balleffet and Mr. J. C. Hilaire. Mr. Balleffet is president, director general of Farnier and Penin SA.

Mr. R. Whitelaw has been appointed company secretary of LITGOWS (HOLDINGS) in succession to Mr. Werner Weiss, who becomes full-time executive director in charge of group expansion.

Mr. Gordon A. Cumming has joined GRINDLAY BRANDTS INSURANCE BROKERS as a director and has become deputy chairman of its subsidiary Grindlay Brandts Life and Pensions.

Mr. Peter Strutt is to relinquish the managing directorship of TOLLEMACHE AND COBOLD BREWERIES from January 1, 1981, but will remain chairman of that concern and a director of Ellerman Lines. Mr. Graham Falconer, at present director of distribution, will be managing director of that

company. Mr. Maurice Lloyd, the head brewer, is to succeed Mr. Falconer as production and distribution director and will join the Board of Tolly Cobbold.

Mrs. Janet P. Chamberlain has been appointed a director of CHARTERHOUSE JAPHET EXPORT FINANCE and



Mrs. Janet Chamberlain

CHARTERHOUSE JAPHET DISTRIBUTION FINANCE. Mrs. Chamberlain joined Charterhouse Japhet Export Finance in 1976 as assistant manager.

Mr. Peter Goode has been made marketing director-Europe, responsible for HOOVER sales in the UK, Continental Europe and Scandinavia. Mr. Richard Tatschner has been appointed

director of operations. He is also responsible for the operations in Australia and South Africa.

Mr. R. Ross, previously marketing director of Brush Power Equipment, has been appointed managing director of Hawker Siddeley Electric Zambia and director, administration, on the Board of South Wales Electric Zambia. Mr. Ross succeeds Mr. J. Simmet. The responsibility for the supervision of Hawker Siddeley Electric Zambia has been transferred from Hawker Siddeley International to Brook Crompton Parkinson Motors, at Huddersfield, and the Board of Hawker Siddeley Electric Zambia has been reconstituted as follows: Mr. J. C. Mansfield, chairman; Mr. R. Ross, managing director; Mr. A. M. McGhie; Mr. W. J. Denness and Mr. C. Stacey. Mr. R. D. Vaughan has joined the Board of Crompton Instruments Inc U.S. The parent concern is HAWKER SIDDELEY.

Mr. Ron Bartlett has become senior director on the Board of AMEY ROADSTONE CORPORATION in succession to the late Mr. Bill Tokley. Mr. Eric Hope has been appointed a director. Mr. Bartlett joined the group in 1940 and has been on the main ARC Board since 1970. Mr. Hope came to ARC last year and is chairman and managing director of ARC Construction.

Mr. Peter Doring has been appointed assistant managing director of RANSOMES SIMS AND JEFFERIES. He joined the company as chief buyer in 1958.

Mr. Barrie Heads and Joyce Wooler have been appointed to

the Board of GRANADA TELEVISION. Both joined Granada in 1956. Mr. Heads became an executive director of Granada Television in 1967 and managing director of Granada Television International in 1968. Joyce Wooler is director of programme services.

Mr. Michael R. Edwards has joined the COMPAIR GROUP as director of organisation development.

Mr. H. M. Scopes has been appointed to the board of ICI petrochemicals division as raw materials and purchasing director.

Mr. Graham Willett, on reaching his retirement age, will be leaving his present position of general manager and aviation underwriter of the ORION INSURANCE GROUP from September 5. Mr. Stuart P. at present deputy aviation underwriter to Mr. Willett, has been appointed to succeed him as aviation underwriter.

Mr. Kurt W. Ziesler, based in WELLS FARGO BANK'S Frankfurt Germany representative office, has been elected a vice president of the bank.

Mr. Raymond J. Davies has joined the Board of ABBEY LIMITED. He is managing director of Abbey Homesteads (Group), the parent company for UK operations.

Mr. John D. Milne, general manager—corporate banking, of ANZ BANKING GROUP, has been appointed a director of the bank.

Mr. D. C. Lindsay, group managing director of WHATLINGS, has been appointed chairman. Mr. Ian Robertson continues as deputy chairman. Mr. James Robertson has retired as chairman of the company and its subsidiaries but will continue as a non-executive director.

The BANK OF ENGLAND states that Mr. Eric Davey, at present second auditor, will become agent at the Newcastle Branch from May 21 to succeed Mr. H. J. Mason, who is retiring.

Mr. Robert Butler has retired as executive chairman of EUTECTIC COMPANY and remains chairman of the board. Mr. David D. Searle is managing director.

Mr. G. C. Castle, formerly manager, organisation planning, Ford of Europe, has been



Mr. G. C. Castle

appointed controller of personnel at MIDLAND BANK INTERNATIONAL.

Mr. Michael J. Bancroft has been appointed to the board of MEARS CONTRACTORS as deputy managing director. Mr. Bancroft has been a director of Amey Roadstone Construction since 1972.

Captain John Trechman has succeeded Mr. Ron Smith as chairman of the CORPORATE RESPONSIBILITY CENTRE and Mr. Peter Walker has become development director. Captain Trechman recently retired from IBM United Kingdom.

## THE LILLESHALL GROUP

Group Results—for the period ended 29th December 1979

	1979 £'000	1978 £'000
Sales	6,387	5,668
Profit	176	83
Steel rolling	4,997	4,227
Engineering	2,148	1,793
Estates	468	335
Housing	—	60
Intra Group sales	14,000	12,083
External sales	2,092	1,719
Unallocated interest	47	39
Profit before tax	404	273
Profit after tax	348	280
Extraordinary profit	39	12
Net profit	387	292
Retained surplus	303	242
Earnings per share	15.5p	12.4p
Ordinary dividend per share—Interim	1.0p	0.853p
Final	2.5p	1.25p

Subject to the confirmation of this shareholders at the Annual General Meeting to be held on 5th June, 1980 the final dividend will be payable on 6th June, 1980 to shareholders registered on 23rd May, 1980.

## Extracts from Chairman's Statement

**Stockholding**—The substantial rise in profit has been achieved not only from increased sales but also from improvement made in the organisational structure of our depots and the resultant reduction in overhead costs.

**Steel rolling**—Trading has remained difficult and whilst turnover has increased narrower margins together with the rise in costs of electric power, gas and oil have kept profits low.

**Engineering**—Demand for this division's products and metal finishing facilities increased considerably during the period under review. Turnover and profit would have risen to higher levels had there been no interruption due to the 10-week national engineering strike.

**Estates**—Income from further lettings of refurbished buildings surplus to our requirements has contributed to the overall increase in profit. The first five nursery-type units have proved very acceptable and the company is considering the erection of further units.

**Prospects**—The year started amidst industrial strife and our operations have had to be conducted in a trading environment which in many areas remains difficult.

By making our opportunities wherever possible we have so far traded profitably in all divisions with the exception of steel rolling. The mill was closed for five weeks from 27th January when the Iron & Steel Trades Confederation operatives went on strike and trading losses have been incurred in this division.

Our programme of capital expenditure continues and whilst I look forward with confidence to the future the speed at which this can be implemented must be dependent on the industrial climate during the 1980's.

Allen R. Pike, Chairman.

## THE LILLESHALL COMPANY LIMITED

ST. GEORGE'S, TELFORD, SHROPSHIRE TF2 9BQ

## Akzo nv

registered office at Arnhem

The annual general meeting of stockholders will be held on Tuesday 13 May, 1980 at 10.00 a.m. at the RAJ Congress Center, Europaplein, Amsterdam.

Facilities for simultaneous translation into English are available.

- Agenda**
- 1 Opening
  - 2 Report of the board of management for the financial year 1979
  - 3 Approval of the financial statements; consideration of the dividend proposal
  - 4 Proposal to amend the articles of association
  - 5 Appointment of members of the supervisory council
  - 6 Annual decision concerning issues as required by the London Stock Exchange
  - 7 Any other business

annually recurring agenda item in re compliance with the requirements of the London Stock Exchange concerning the listing of Akzo shares on that stock exchange.

The agenda, the signed financial statements, a copy of the proposal for amendment of the articles of association, as well as a list of personal data on the nominees for the supervisory council are available for inspection by stockholders at the Company's office, 82 Jusselaan, Arnhem.

There and through the undersigned bank stockholders may obtain free copies of the aforesaid documents, as well as a free copy of the annual report.

Stockholders who wish to attend the meeting should deposit their shares in order to establish their identity not later than Wednesday 7 May, 1980 at the Company's office, Arnhem, 82 Jusselaan, or with one of the following banks:

in the Netherlands with Amsterdam-Rotterdam Bank N.V., Algemene Bank Nederland N.V., Bank Mees & Hope N.V., Nederlandse Credietbank N.V., Nederlandsche Middenstands-

bank N.V. and Pierson, Heldring & Pierson N.V. in Amsterdam, Rotterdam, The Hague and Arnhem, insofar as said banks have branches in these cities, and with Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A. at Utrecht;

in the Federal Republic of Germany and in West Berlin with the Deutsche Bank AG, Deutsche Bank Berlin AG, Bank für Handel und Industrie AG, Berliner Handels- und Frankfurter Bank, Dresdner Bank AG and Sal. Oppenheim Jr. & Cie in Frankfurt a.M., West Berlin, Düsseldorf, Cologne, Hamburg and Wuppertal;

in Belgium with Generale Bankmaatschappij N.V., Bank van Parijs en de Nederlanden België N.V. and Kredietbank N.V. in Brussels and Antwerp;

in Luxembourg with Banque Générale du Luxembourg S.A. in Luxembourg;

in the United Kingdom with Barclays Bank Limited, 54 Lombard Street, London EC3P 3AH; in France with Lazard Frères & Cie and Banque Nationale de Paris in Paris;

in Austria with Creditanstalt-Bankverein in Vienna;

in Switzerland with Swiss Credit Bank, Swiss Bank Corporation, Union Bank of Switzerland in Zurich and Basel and their branches, and also with Pictet & Cie in Geneva;

in the United States of America with The Chase Manhattan Bank N.A. in New York, N.Y.

The supervisory council

Arnhem, 22 April 1980



مكتبة النور

All these Notes have been sold. This announcement appears as a matter of record only.

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(Swedish Export Credit Corporation)

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Société Générale

S. G. Warburg &amp; Co. Ltd.

Westdeutsche Landesbank Girozentrale

PKbanken Investments Limited

Skandinaviska Enskilda Banken

Svenska Handelsbanken

Chase Manhattan Limited

Manufacturers Hanover Limited

Akroyd &amp; Smithers

A. E. Ames &amp; Co.

Amsterdam-Rotterdam Bank N.V.

Bache Halsey Stuart Shields

Banca Commerciale Italiana

Banca del Gottardo

Bank of America International

Bank Julius Baer International

Bank Ciszewski, Kurz, Bunge

Bank Len International

Bank Mees &amp; Hope NV

Banque Bruxelles Lambert S.A.

Banque Française du Commerce Extérieur

Banque Générale du Luxembourg S.A.

Banque de l'Indochine et de Suez

Banque de Paris et des Pays-Bas (Suisse) S.A.

Banque Internationale à Luxembourg S.A.

Banque Nationale de Paris

Banque de Paris et des Pays-Bas (Suisse) S.A.

Banque de Paris et des Pays-Bas (Suisse) S.A.

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Berliner Handels- und Frankfurter Bank

Chemical Bank International Group

Christiania Bank og Kreditkasse

Commerzbank

County Bank

Crédit Lyonnais

Daiva Europe N.V.

Den norske Creditbank

Deutsche Bank

Cefina International

Goldman Sachs International Corp.

Göteborgs Bank

Hambro Pacific

Kidder, Peabody International

Kleinwort, Benson

Kreditbank S.A. Luxembourg

Kuhn Loeb Lehman Brothers

Kuwait Foreign Trading, Contracting &amp; Investment Co. (S.A.K.)

Kuwait International Investment Co. (S.A.K.)

Kuwait International Investment Co. (S.A.K.)

Kuwait International Investment Co. (S.A.K.)

Kuwait Investment Company (S.A.K.)

Lloyds Bank International

Marine Midland

Merrill Lynch International &amp; Co.

Mitsubishi Bank (Europe) S.A.

Mitsui Finance Europe

Samuel Montagu &amp; Co.

Morgan Grenfell &amp; Co.

Morgan Guaranty

Morgan Stanley International

National Bank of Abu Dhabi

Nesbitt, Thomson

The Nikko Securities Co., (Europe) Ltd.

Nomura Europe N.V.

Nordic Bank

Orion Bank

N. M. Rothschild &amp; Sons

Rothschild Bank AG

Rowe &amp; Pitman

Salomon Brothers International

Scandinavian Bank

J. Henry Schroder Wagg &amp; Co.

Smith Barney, Harris Upham &amp; Co.

Smedevallskanalen

Société Générale de Banque S.A.

Sparbankernas Bank

Strauss, Turnbull &amp; Co.

Wood Gundy

Swiss Bank Corporation (Overseas)

Verins- und Westbank

J. Vontobel &amp; Co.

Wood Gundy

Choosing electricity makes  
sound business sense

Derek Melven, managing director of Aylesbury-based TRW-United-Carr, doesn't take decisions without thoroughly analysing the relevant facts and alternatives.

So before deciding on the right energy source for a new plant installation, Derek took advice from his local Electricity Board's Industrial Sales Engineer. The company which manufactures fastening devices for the automotive industry, now uses electricity in four key areas.

A compressed air drying unit keeps pneumatic systems going, electric heat treatment furnaces have increased output by half, automatic electroplating gives closer quality control and electric

fork-lift trucks have greatly improved working conditions.

"Working experience is proving that we made the right choice. Increased output, better quality control and improvements in working environment are all coming out very close to forecast", he says.

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# GENERAL MINING GROUP THE GRIQUALAND EXPLORATION AND FINANCE COMPANY LIMITED

(Incorporated in the Republic of South Africa)

Issued Capital—R597,500 in 11,950,000 shares of 5 cents each

REPORT FOR THE QUARTER ENDED 31 MARCH 1980  
UNAUDITED CONSOLIDATED RESULTS OF THE GROUP

	Quarter ended 31.3.80	Quarter ended 31.12.79	Previous financial year to date
Operating results			
Development—metres	953	1,268	1,147
Ore milled—tons	100,000	111,000	90,000
Fibre produced—tons	13,115	13,087	12,972
Percentage fibre recovered	13.1	11.8	14.4
Cost per ton ore milled	R38.55	R37.09	R36.40
Revenue per ton fibre	R531.6	R521.1	R549.2
Production costs per ton fibre	R296.3	R214.6	R232.6
Selling costs per ton fibre	R112.8	R114.4	R109.1
Financial results			
Operating profit	R'000 1,348	R'000 1,836	R'000 2,059
Profit after tax from non-mining subsidiaries	20	52	45
Less: Interest and sundries	1,368	1,888	2,134
Profit before taxation	198	132	171
Provision for taxation	1,170	1,756	1,963
Net Profit after taxation	236	378	542
Capital expenditure	994	1,378	1,421
Prospecting expenditure	115	166	217
	82	29	94

- Notes
- Consolidated results are given, as information relating to the company only could be misleading.
  - Financial results are based on actual fibre shipments which vary from month to month and do not necessarily bear a pro-rata relationship to production and sales for the year. Because of a distinct seasonal pattern in asbestos sales, results for the quarter under review should, preferably, be compared with those of the corresponding quarter of the previous financial year.
  - Operating results relate to the activities of group mines only while financial results reflect sales of fibre from group mines as well as sales of other products.

On behalf of the Board  
L. K. JOOSTE } Directors  
W. T. P. MOSTERT }

London Office:  
85 Gresham Street,  
London EC2V 7EN.

Registered Office:  
6 Holland Street,  
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South Africa.  
Johannesburg,  
22nd April 1980

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The Multiple Sclerosis Society of G.B. and N.I.  
49 Munster Road  
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# Arms and the mandarins: the British way of selling defence equipment abroad

BY ROBERT COTTRELL

## THE UPS AND DOWNS OF THE BUSINESS

A STREAMLINED British Government sales structure for defence exports is being hammered out in Whitehall. At the heart of the debate is the future role of International Military Services (IMS), a limited company whose shares are wholly-owned by the Ministry of Defence (MOD).

IMS is one of the lesser-known elements of Her Majesty's Government. It receives, for instance, no mention in this month's statement on the Defence Estimates. It breaks cover in Sir Leo Pilatzky's January report on non-departmental government bodies "quangos", but with its £244m turnover in 1978 it is classified as "gross expenditure" alongside the regular administrative expenses of running military museums. IMS is, however, well enough known to the dozen or so foreign governments which have filled its current order book with some 40 contracts worth around £800m.

Past projects undertaken by IMS have included a military industrial complex at Isfahan, Iran, geared to the production of ammunition and spares for the Chieftain-type tanks ordered by Iran. Informed estimates put the projected cost of Isfahan, undertaken jointly with John Laing and George Wimpey, at some £770m, but work ceased with the Iranian revolution. The company does not discuss current orders; but these are understood to include a major military support equipment deal with Saudi Arabia.

### Strange beast

IMS is a strange beast, a governmental griffin combining two distinct persons. It is a limited company, bound by the Companies Act, owned by central government. It finances and accounts on commercial principles, but substitutes government guarantee for adequate capitalisation. It is bound by government policy guidelines, but has the obligations of commercial and proprietary confidence. It acts with the authority of the Government, but has the commercial attitudes and flexibility of a small, aggressive company.

IMS has grown during the last decade from a £4m contracting company within the Crown Agents to a £250m annual turnover defence lead contractor for MOD. Its special skills are in assembling complex defence packages comprising such

elements as weapons and spares supply, civil engineering, personnel training, insurance, and after-sales service.

There are commercial winds blowing through the MOD, and IMS looks well placed to benefit from them. Lord Strathcona, Minister of State at MOD, said in a recent interview that, in the past, British arms sales "did lose out to the French because we took a more moral point of view. I hope we give the French more of a run for their money." In a Parliamentary question last February, Mr. Francis Pym, the Defence Secretary, told Mr. Jack Straw, MP, that "an examination of alternative arrangements for the organisation of some defence sales work is in hand with a view to removing part of the activity from the defence votes and of developing a more commercial approach."

The formulation of a more commercial structure for defence sales would involve redefining the relationships between three parties all controlled by the MOD: the Defence Sales Organisation (DSO) comprises civil servants within the MOD, engaged in high-level sales negotiations; sales and supply; and associated contractual and financial supervision. Its total sales are probably in the region of £200m a year.

International Military Services was incorporated in 1967 as Millbank Technical Services, a subsidiary of the Crown Agents. Millbank was to act as a principal in overseas contracts, by no means all defence related. The Ministry of Defence found MTS's skills in assembling multi-disciplinary projects made it an attractive vehicle for the Iranian military contracts which began to be placed in the early 1970s. The nature of Millbank's business was such that, in 1977, control passed to the MOD, though the Crown Agents continued to hold the shares, and in June 1978 it adopted its rather more descriptive current name. The MOD took over the shares in January 1979, at a time when it was clear that Iranian business,

which made up 90 per cent of IMS's markets, was at an end. It was not until January this year that IMS could get a clear enough picture of its financial state to file accounts for 1978, into which were taken all matters contingent on the Iranian revolution. The effect was a £12m loss—roughly equal to 1977's pre-tax profit. Reserves slumped from £15.7m to £2.3m, though the company retained liquidity throughout the crisis. The 750 expatriate employees were successfully evacuated from Iran, stripping IMS down to 150 staff, now rising towards 200.

Within a year the company had built up its business in new markets, and is likely to show a profit of some £6m on a similar £240m-£250m turnover when 1979 accounts are filed.



Chieftain tank: there were large orders from Iran

abilities for the sales of surplus warships, naval supplies, military surplus stores within the UK, design sales and product licensing, and army-related technical advice, though these last two might be transferred in time.

The assumption of DSO functions would of necessity bring IMS into a direct relationship with ROFs. But one precondition for fully commercialising trading between the two parties which might be uncomfortable for a cash-conscious government would be the one-off capital injections required.

At present, as Mr. Pym observed, the defence vote effectively funds much arms exporting. ROFs are "paid at the gate" by DSO for their products out of the defence vote, while DSO waits an average of six months to be paid in turn by its customer. ROFs have a trading fund to cushion cashflow, but would probably require perhaps £100m to £150m to move working capital over to the requirements of potentially large and irregular export orders, with associated speculative stocking. IMS in turn would probably need some £30m to finance its expanded role as a principal.

During an administration committed to trimming the Civil Service and the resurgence

of commercial criteria, there are clear attractions in switching work out of DSO and into IMS. IMS, says its chairman Sir John Cuckney, "ought to be able to be more commercial in its marketing efforts under MOD broad guidelines, ought to be more effective than civil servants can ever be, by virtue of their experience and training, and by virtue of the limitations which must be imposed on civil servants engaged in commercial operations. One could well say that for them to engage in commercial operations and be in effect profit-motivated presents major contradictions, and perhaps not desirable ones."

transferred from the Crown Agents to MOD), says much for the sensitive nature of a package of issues combining arms, jobs and money.

The defence business, unlike say the building of schools or hospitals, is a highly sensitive area, in which a company like IMS can offer quite specific advantages. It can serve to insulate the British Government from periodic public concern about arms sales by placing it at one remove from the market place. Commercial and proprietary confidences held by IMS relating to its contracts are subject of company law, as are its legal obligations to third parties.

IMS has always operated within Government guidelines, accountable to the MOD, its owner. Any "devolution" of defence sales which might take place is therefore one of operations and not responsibilities. Nonetheless, IMS's commercial momentum—jobs and profits—may sometimes have to be set against political considerations.

Defence-related British exports will be worth around £1.2bn this year. Defence industries provide around 1m jobs and arms sales are one of the few areas which can expect undiminished demand in recession years.

Opportunities

The question now, says Sir John, is "whether we can maximise the role we play in the national interest. It is really a question of whether one can maximise and exploit a number of opportunities and developments which in my opinion can best be done through a more commercially structured and motivated organisation like IMS than through central government."

That such a question should apparently have been under debate since last spring (when the Iranian revolution deprived IMS of 90 per cent of its markets and ownership was

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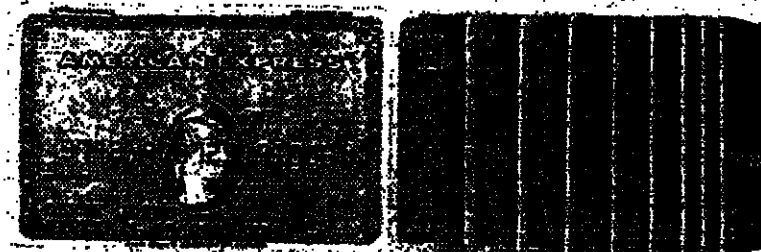
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## FINANCIAL TIMES SURVEY

Wednesday April 23 1980

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## European Machine Tools

Machine tools are at the core of most manufacturing industry and if recession becomes a serious fact of economic life, then the outlook could be bleak. This survey weighs the balance of pros and cons.

## Doubts about the future

By Hazel Duffy  
Industrial Correspondent

MACHINE TOOLS are a vital element in the development and advancement of industrial processes, which gives them in some ways a far greater significance than would be suggested by value and volume of output alone. Almost every product has, at some stage of its manufacture, been shaped or cut by a machine tool.

The variety of jobs performed by machine tools has been matched by the spread of types of machine tool, and this has been an important influence in shaping the structure of the industry. There are, of course, standard machine tools which can be turned out by the thousand, but at the other end of the scale is the highly sophisticated machine which is designed for a particular customer and manufactured in close co-operation with him.

This is not an industry, however, which lends itself to mass

production techniques, even for standard machine tools. Consequently, many of its member companies throughout the world are relatively small, and have retained a degree of flexibility which has been proved very necessary during periods of highly cyclical demand. The trouble is that smaller companies cannot always find the resources to spend sufficient money on developing their products. In most developed countries, the industry has gone through several bouts of rationalisation over the past 20 years as it has found itself having to adapt, often painfully, to the requirements of its customers.

The industry is currently in a state of extreme uncertainty about future demand. As the Western world teeters on the brink of a recession whose length and severity nobody can predict, there is understandable concern about levels of capital spending and the associated need for machine tools. Most countries have experienced surprisingly buoyant demand over the past couple of years, but few machine tool manufacturers could say that they look forward to the first years of the 1980s with real confidence.

## Unable

The U.S. market has been particularly good, partly as a result of increased industrial activity generally and more specifically thanks to the retooling programmes of the motor and aerospace industries. American machine tool manufacturers have been unable to meet this huge expansion in demand, and many companies

are quoting 18-months' delivery periods to prospective customers. The industry itself argues that this is because it has shrunk in the absence of Government incentives for capital spending—the Federal measures expected to come into force shortly have come far too late to preserve large parts of the industry, says its trade association.

American industry has traditionally tended to be by U.S.-made machine tools in the past, particularly for their sophisticated requirements. It has come as something of a shock, therefore, for it to find that it has been necessary to go overseas more and more, and that it can source advanced technology machine tools from outside the U.S. as well as within. Japan is the country which has benefited most from this expansion in the U.S., but many European companies have also done well.

Machine tools are a product which has tended to lead to a fairly high degree of international specialisation. Thus Britain has traditionally exported a large number of grinding machines, the German industry a number of sophisticated machine tool categories, and the Italians similarly have built up pockets of success. At the same time exports have been an important element in offsetting demand troughs in the home market, and the amount of international trade in this industry is considerable. In 1978 world machine tool production totalled \$18.6bn, and world trade in machine tools comprised \$8bn of exports and \$6.2bn of imports.

There are several factors which could alter the current

WORLD MACHINE TOOL PRODUCTION AND TRADE (estimated 1979 figures \$m)			
	Production	Exports	Imports
West Germany	4,100	2,490	541
U.S.	3,890	660	1,060
Soviet Union	2,892	350	800
Japan	2,698	1,114	155
Italy	1,386	699	265
UK	1,106	468	575
France	918	480	352
East Germany	896	662	244
Switzerland	797	678	140
Poland	685	191	518

Source: American Machinist, February, 1980.

pattern of international trade. These include the following.

First is the emergence of Japan as a big exporter of machine tools, particularly of the numerically controlled type, which is a growth area worldwide. Japan has already made big inroads into the U.S. and is starting to do so in Europe. In some products there is real concern that home-based manufacturers can ever make much of an impact.

Although Japanese industry, and the car industry in particular, have large spending programmes for new capital equipment, it is clear that machine tool capacity will produce a large surplus over home demand and that Japan will continue to exercise a considerable influence on the industry worldwide.

Second, the Comecon coun-

tries, including the USSR, have been very good markets for European machine tool companies in recent years. Orders have come frequently on the back of big projects carried out by Western companies, such as the motor-car factories built or expanded with the help of companies like Fiat, Peugeot-Citroen, etc., and the Massey Ferguson tractor factories in Poland which brought big orders to the U.K. machine tool industry.

## Emergence

The uncertainty over U.S. policy towards export of these products to the Soviet Union, and the expected slowdown in capital expansion projects in Comecon countries generally, could threaten this valuable trade. West Germany is the biggest exporter to Eastern Europe and the USSR, but all

the other major European producers have also done well.

Third, the emergence of machine tool industries in developing countries threatens to intrude on markets traditionally supplied by the developed world. Countries which already have sizeable machine tool industries include India and Spain, while others which intend expanding into international status include Korea, Taiwan, and probably China. For the moment, the equipping of these industries with machine tools is attractive to the developed countries, but they are aware that in time they will have helped to build up competitors.

These factors may not all be adverse as far as the Western countries are concerned. Japan is anxious to set up manufacturing facilities in Europe, as it has already done in the U.S. If this follows the pattern set by the American companies which have set up in Europe, and particularly in Britain, it may well make a welcome contribution to the health of the industry as a whole.

The growing acceptance of computer-controlled machine tools, however, poses some threat to the industry generally. The fact that these machines do the job of perhaps four ordinary machines immediately means that demand is reduced in terms of numbers. Furthermore, the pricing of NC machines is becoming increasingly competitive so that the value will in many cases be less than it would cost to re-equip with manually controlled machines.

Nevertheless, companies which are not making specialised types

of machine tools cannot ignore the challenge that has been posed by NC. Many of the machine tools on show at Mach 80 (which opened yesterday at the National Exhibition Centre, Birmingham) will be of this variety, and there will also be examples of automated machining processes whereby these machines are automatically linked up to carry out whole assembly tasks.

The advent of the micro-processor is having a very big impact on this traditionally somewhat conservative industry. It is certain that the technical achievements to date will be overtaken on a rapid scale in the future, making it imperative that the industry finds the resources to go along with the developments being made by electronics companies.

To some customers, the array of computer controlled machine tools is bewildering. There has almost certainly been a tendency for industry to buy machines which are more sophisticated than needed, or simply cannot be justified by the amount of work that is needed of them. It would not be surprising to find a growing business in consultancies offering to give impartial advice on expensive purchases.

## Programmes

The future of the machine tool industry, as in most other branches of engineering, lies very largely with the rate of industrial growth worldwide. The spending programmes of the motor industry is forecast to continue in the U.S., Europe and Japan for two or three more years yet, although there must be some doubts as to the

## CONTENTS

World trade .....	II
UK industry .....	II
Vehicle manufacturers .....	III
Technology .....	III
W. Germany .....	IV
U.S. ....	IV
France .....	V
Italy .....	V
Switzerland .....	V

ability of companies to fund this retooling if car sales go into decline as they have in the U.S.

Similarly, the aerospace industry can be expected to continue retooling for some while in the light of the new generation which is planned. Elsewhere, capital spending will depend very much on the length and severity of the recession.

As far as products are concerned, the shift to standard machine tools being produced in low-cost countries must continue. This will make all the more important the resourcefulness of the industry to come along with new developments. Some forecasters say that 50 per cent of the value of machine tools will be NC and computer-controlled by the mid-1980s, and there will be growing demand for developments in the area of inspection systems, robotics, and the movement towards automated systems generally. It would be surprising if there was not considerable rationalisation and reorganisation throughout the decade in order to meet these challenges.

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EARLIER this year Komatsu of Japan received inquiries from General Motors and Ford for the supply of a large number of presses needed as part of the U.S. industry's re-equipment programme. It was unusual for these two companies to look outside the U.S. for their machine tool requirements, but the domestic industry was too full of orders to meet the delivery times.

Cincinnati Milacron, the largest U.S. machine tool manufacturer, has been reporting spectacular increases in its order intake, mainly resulting from the huge capital spending programmes now under way in the American motor and aerospace industries. At the end of the third quarter of 1979 this company's order backlog reached \$665m, almost 50 per cent higher than at the same time in the previous year.

International trade in machine tools over the past two years has been dominated by the enormous demands placed on the world industry by the U.S. Airline re-equipment programmes have brought a surge of new business to the aircraft builders and their suppliers, with the result that they have been scouring the world for materials (such as titanium) and for machine tools and other capital equipment to increase their capacity. In the motor industry the headlong switch to small cars, imposed partly by high fuel prices and partly by Federal regulations, has had similar consequences.

## Dramatic

The effect on the U.S. machine tool companies has been dramatic. In 1978, for example, motor industry orders for Cincinnati Milacron's precision grinders rose by 81 per cent, while orders from the aircraft makers for computer-controlled profilers rose by 160 per cent.

These developments have created great opportunities for foreign suppliers of machine tools, especially but not exclusively the Japanese. As Table I indicates, the share of imports in U.S. machine tool consumption had been edging upwards in the 1960s and the early 1970s, but it is only recently that the proportion has climbed above 20 per cent. The most remarkable change took place between 1977 and 1978, when

Imports of machine tools rose from \$482m to \$832m and the U.S. became a net importer of machine tools for the first time.

Although West Germany had traditionally been the major supplier of imported machine tools to the U.S. and is certainly sharing in the re-equipment boom now under way, it was overtaken in 1977 by Japan. In 1978 Japan supplied machine tools to the value of \$291m, against West Germany's \$155m. The next largest supplier was the UK with \$75m. In 1979 the U.S. was again a large net importer of machine tools. According to American Machine Tool figures, the U.S. last year overtook the Soviet Union as the largest importer of machine tools.

## Protectionist

The impact of Japan on the U.S. machine tool market, though less obvious to the general public than in cars or TV sets, has reached the point where fears of a protectionist response have begun to influence commercial decisions. Several Japanese machine tool companies have decided to set up manufacturing operations in the U.S. Yamazaki was the first to take the plunge and other companies, including Ikegai, Hitachi Seiki and Makino Milling, are reported to be planning similar moves. There are, of course, marketing as well as a political advantages in being sited near to the major customers; some components and ancillary equipment can be bought more cheaply than in Japan.

The rise of Japan as a major force in world markets has been the major development in world machine tool industry over the past decade. As Table II shows, Japan's share of world machine tool exports has been advancing steadily over the past decade until it is now the second largest exporter after West Germany, ahead of Switzerland, Italy and the U.S.

In the past few years North America has accounted for about a third of Japan's machine tool exports, the Far East for about 22 per cent and the Comecon countries for about 15 per cent. Partly to reduce their dependence on the U.S., Japanese companies have been seeking to strengthen their position in Western Europe, sometimes in association with

local machine tool companies.

Another major source of business in recent years has been the Soviet bloc. Although the Soviet Union is a major producer of machine tools, it is also a very large importer. Non-Comecon countries, especially the West Germans and Japanese, have supplied large quantities of sophisticated machine tools for the motor industry and other consumers. In 1978, for example, the Soviet Union was easily the largest outlet for West German metal cutting machine tools, taking equipment to the value of \$212m; the next largest markets were the U.S. (\$96.4m) and the UK (\$86.3m).

The Soviet Union was the largest single market for Italian machine tools in that year, while France's biggest customers were Romania and the Soviet Union. The share of the U.S. industry in the Comecon market has tended to slip in recent years, partly because of political obstacles, the latest flare-up over Afghanistan will tend to strengthen this trend.

The world machine tool industry is characterised by a high degree of international specialisation. This is likely to be accentuated as developing countries like India become more significant exporters of standard machine tools; even China is beginning to participate actively in international trade. Manufacturers in the advanced countries have had to respond to this competition by making a bigger commitment to sophisticated equipment, including numerical control and computer control.

Yet a striking feature of this industry has been the ability of medium-sized and small companies, by specialising in a particular type of machine tool, to maintain a reputation for technical excellence. For the more advanced machine tools there are usually five or six (some times fewer) manufacturers which are known to be the

leaders in that particular market and it is extremely difficult for outsiders to dislodge them. There appear to be no great advantages in being able to offer a large portfolio of machine tools from a single source.

Thus the Italian industry, which has a particularly good record in exports, consists largely of smaller companies. Similarly in West Germany, which is overwhelmingly the largest exporter of machine tools, there is no strong move towards the creation of larger companies. In the U.S. there have been some structural changes in the last few years, apparently prompted by the need for larger resources to develop new technology. One example was the merger between Cross, a leading supplier of high-production equipment for the motor industry, and Kearney and Trecker, although this is being contested by the antitrust authorities. Last year another leading U.S. machine tool company, Warner and Swasey, was taken over by Bendix, a diversified engineering group with substantial machine tool interests.

## Located

Partly because of the structure of the industry, the trend towards multinational investment, in the sense of the leading companies having plants in all the major markets, is less marked than in concentrated industries like motor cars or farm machinery. It is true that some of the U.S. companies have manufacturing subsidiaries or associates in Western Europe—and there are a few cases of investment in the reverse direction—but for sophisticated and expensive equipment buyers are prepared to go to the supplier who has the best product wherever he may be located.

Geoffrey Owen

TABLE I: MACHINE TOOL IMPORTS AS PERCENTAGE OF DOMESTIC CONSUMPTION

	U.S.	Japan	West Germany	UK	France
1960	8.4	31.1	19.6	21.4	na
1965	4.2	17.7	17.3	25.7	na
1970	9.1	18.6	23.8	28.7	na
1975	13.8	14.2	27.3	37.1	45.0
1976	14.9	9.3	27.7	40.8	na
1977	15.6	8.0	30.0	45.0	47.0
1978	21.4	8.2	29.9	47.0	47.0

Source: NMTBA and national statistics.

TABLE II: SHARES OF WORLD MACHINE TOOL EXPORTS (per cent)

	West Germany	Japan	Switzerland	U.S.	Italy	UK	France
1973	39.8	7.2	10.4	12.0	8.0	7.3	6.3
1974	40.2	7.9	10.3	12.5	8.2	6.4	6.1
1975	37.8	6.7	9.5	12.5	9.2	7.8	6.9
1976	37.7	8.2	10.3	12.5	9.2	7.2	6.1
1977	36.5	12.6	10.2	9.4	9.0	6.7	5.5

Source: U.S. Commerce Department. The figures refer to shares of total exports from 14 major producing countries outside the Soviet Bloc.



One of two identical 8-station rotary transfer machines purpose-built by Mechanised Assembly (a member of the Derwent Group) for a Romanian customer

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THE UK machine tool industry enters the 1980s beset by a number of uncertainties, despite the confidence with which the Mach 80 exhibition is being launched. A recent report commissioned by the Machine Tools Trades Association, the industry's representative body, forecasts a probable decline in orders of around 20 per cent over the next four years. Furthermore, the forecast from the Henley Centre, expects the trend of export by the British machine tool industry to continue declining, while imports will continue to take a growing share of the British market.

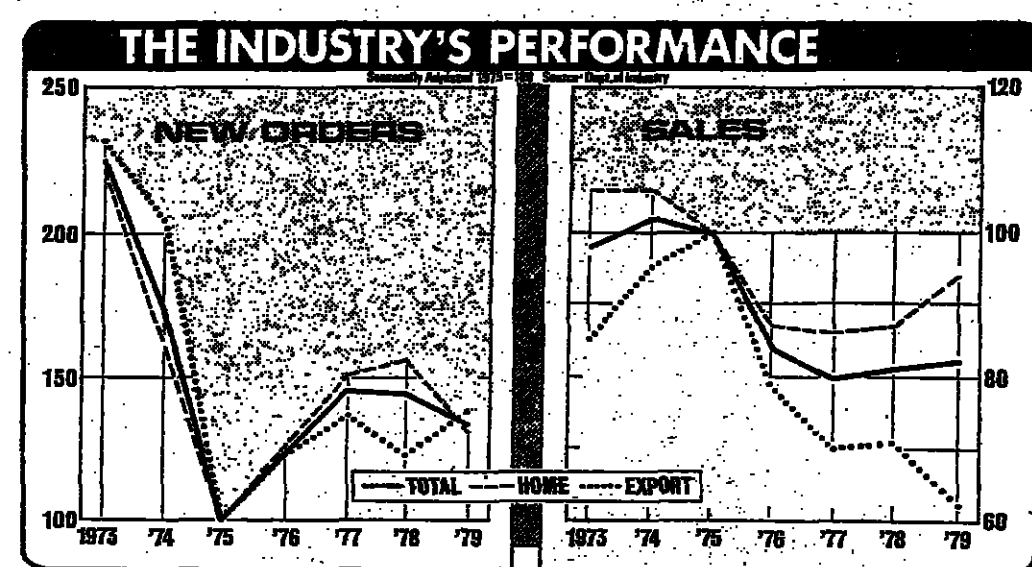
If this forecast sounds overwhelmingly gloomy, it must be said immediately that the industry has some very good companies which have the capability and resources to survive the changing demands being put on them. In fact the difficulties of the past five years have done much to stimulate the creation and re-organisation of groups of companies which have been strengthened as a result.

Into this category fall some of the largest manufacturers, including the machine tool interests of Tube Investments, John Brown (the Wickman group), Staveley and E. Elliott. The last has expanded through its acquisition of Newall, and more recently, the Herbert Churchill grinding interests. The perennial problem remains the jump in imports from Germany high level of imports in 1979. A and the U.S. was recorded, mostly in items such as transfer lines and hydraulic presses, for which there is limited production capability in the UK.

## Capacity

The American-owned sector of the industry is an important element. It includes Cincinnati Milacron, Cross, Warner and Swasey, Adecock-Shipley, Giddings and Lewis-Fraser, Landis Lund, Dean, Smith and Graco, which together probably account for around 30 per cent of UK output. In some cases they have provided valuable extra capacity for their U.S. parent companies which have been unable to meet all the requirements arising from the motor and aerospace industries' re-tooling programmes in the U.S. Most of their production, however, is geared to the UK and other European markets.

The British industry covers a wide range of standard and specialised machine tools. Sometimes these interests are represented by companies which are part of the same group. The 800 Group, for instance, the largest machine tool manufacturer in the UK, includes in Colchester, Latech, probably the world's largest manufacturer of standard lathes. Other companies in the group, such as Hydror, make machine tools which come into the advanced technology bracket. A large number of



smaller independent companies also continue to meet the needs of the industry's main customers, both for standard and specialised machinery.

The major theme of Mach 80 is product development, a vital aspect of today's machine tool industry. The complexity of machining requirements has led to growing international specialisation in their production. The investment programmes of the motor industry in the UK, for instance, are believed to have been an important factor in the jump in imports from Germany high level of imports in 1979. A and the U.S. was recorded, mostly in items such as transfer lines and hydraulic presses, for which there is limited production capability in the UK.

Motor industry investment is a key determinant in machine tool demand. In the past couple of years the UK has benefited in particular from the Ford engine plant at Bridgend, while BL has also been investing fairly heavily. But there is obvious concern about the future of the motor industry in the UK and the effect that this will have on the machine tool industry. At the same time, it is not always healthy for the latter to fall back on the argument that it cannot produce every type of machine tool requirement in this country, particularly for the specialised needs of the motor industry. A recent example of a venture designed to overcome a product gap in the British industry was the co-operation agreement between Willis and Mitchell and Hydraulic Engineering to build a large power press not previously available in the UK.

The National Economic Development Committee (NEDO) on the machine tool industry has done some valuable work in research, in assessing the inability of the industry to meet them. It noted recently that the import value of grinding machines, a product where the UK is strong, had reached £20m in the first seven months of 1979. An increasing

number of gaps in type, size and technological sophistication were identified, as well as pressure from low-cost imports.

Similarly, the UK has been slow to meet the rapidly growing demand for numerically controlled (NC) lathes and machining centres. Imports of NC lathes accounted for probably 10 per cent of total imports of machine tools last year, worth about £22m. Japan was the largest single supplier by volume, and is prominent in the production of smaller lathes retailing for a little over £30,000. West Germany exported NC lathes to the value of nearly £11m, slightly higher than Japan, but the machines are much more expensive and therefore fewer in number. U.S. exports were around £27m.

In the past couple of years several companies in the UK have started manufacturing NC lathes and the total is now 16. They include Alfred Herbert, T. Churchill, Warner and Swasey, Webster and Benet, and the 800 Group. The Japanese have built up a very strong position in this product, in the U.S. as well as in Europe, and it will be very difficult to dislodge them. The opportunities for UK companies must be more in the larger and more specialised NC lathes.

## Weaker

The situation with NC machining centres, another product which is enjoying considerable demand growth, is much weaker for British companies. The NEDO calculates that only 50 per cent of UK demand is being met by home suppliers, and that imports have risen from less than £5m to £29m in the past two years in spite of growth in the UK industry's own supply.

Kearney and Trecker Marwa (KTM) is an important UK producer of machining centres, as well as other specialised machine tools being sold to the automotive industry. KTM, one of the first companies to make

NC equipment, suffered from the classic problem of being ahead of its time technologically. But the company now seems to have settled down to a more stable existence under the ownership of Vickers. The Wickham group (part of John Brown) is another major manufacturer of NC turning machines and machining centres, while the Matrix introduced a new machining centre recently which was designed to offset the highly cyclical nature of its traditional grinding machines.

The growth in imports of machine tools is also being experienced in other developed countries which have well-established machine tool industries, notably in West Germany and the U.S. Many British companies have won orders recently from the U.S. and this is thought to be the main factor in the surprising resilience in the UK industry's exports in the latter half of 1979.

Investment in product development has received some encouragement from the aid scheme devised by the last Government, although it looks as though the final take-up will be a good bit lower than the £30m set aside by the Department of Industry (DoI). Besides advances in NC technology, visitors to Mach 80 will also be looking for developments in automated assembly and electro-discharge machinery, both areas which have received help from the DoI.

As well as products, the UK industry also has to demonstrate that it can match the pricing, delivery dates and after-service of its competitors. A prime improvement is in the area of productivity, where the industry has a poor showing in relation to other sectors of engineering. Investment in new machinery and buildings by the industry should also have increased as a result of the aid scheme, but many machine tool factories still have a long way to go if they are to survive through the 1980s.

Hazel Duffy



# Vehicle manufacturers the biggest users

THE MOTOR industry has for many years been the biggest user of machine tools and associated equipment. The investment programmes of the car and truck makers have a two-way impact on the machine tool industry—first, the assemblers themselves need new equipment, and secondly, their component suppliers often have to go out and buy new machine tools too.

Investment by the motor industry tended to be cyclical until the oil supply crisis gave it its first jolt in 1974 and another last year.

Five years ago the "average" American car was getting only 18 miles to the gallon of petrol. The Federal authorities decided that situation just had to change and introduced legislation that will force the U.S. car makers to make a dash to get fuel-efficient vehicles on the market. Cars are being regulated by CAFE, or Corporate Average Fuel Economy, which insists that a manufacturer's entire fleet must meet a fixed average fuel consumption figure. This started in 1978 at 18 miles to the U.S. gallon (there are 1.2 U.S. gallons to the Imperial gallon), moved to 19 mpg last year and is set at 20 mpg this year. It then goes up steeply in two miles-a-gallon jumps until by 1983 the law requires American manufacturers to reach a fleet average of 27.5 mpg (33 miles to the Imperial gallon).

## Confronted

The penalty for missing the target is \$5 for each tenth of a mile per gallon. Any manufacturer with a large fleet which misses the CAFE figure by very much is instantly confronted with fines totalling millions of dollars.

The American authorities did not want to take the risk that the lightweight cars the industry must produce to meet the CAFE regulations would be less safe than cars currently on the road.

So the manufacturers have also to meet stringent safety laws. And on top of all that anti-pollution regulations are gradually being tightened.

To cope with this task the American manufacturers are having to bring completely new ranges of cars to market. They have to invest some what may. This year may prove a recession year—it started with 125,000 lay-offs in the U.S. motor industry—but the spending goes on.

In all, the U.S. industry reckons it will have had to invest around \$50bn in the seven

years from 1978. That is three times what the U.S. space programme cost. As a result, these companies which supply the motor industry with machine tools and other equipment have been working flat out for some years.

The international nature of the machine tool industry means that it is not only the U.S. machine tool industry which has benefited. The American car makers have been buying from companies in other parts of the world with well-developed automotive industries—mainly Western Europe and Japan.

It is not only the U.S. which has felt the cold blast of the energy crisis. In Europe too car manufacturers are working hard to get lighter, safer, less-polluting and more fuel-efficient vehicles on the roads by the mid-1980s. They are investing heavily.

For example, Ford of Europe has a £2.5bn five-year investment programme to revamp its cars, trucks and engines. That does not include the cost of any new facilities, although it seems likely the group will go ahead with a new assembly plant before 1985.

General Motors, painfully aware that its record outside the U.S. cannot match Ford's, has already announced its expansion programme for Europe. GM will spend around \$13bn world-wide during the 1980s, which include a \$2bn European project to site an assembly plant and a components plant in Spain and an engine factory in Austria. On top of that five more component plants—three in Spain and one each in Northern Ireland and Austria—will cost a further \$500m.

Such is the competitive nature of the motor industry that even those companies which cannot on the face of it afford to be investing heavily at the moment are having to do so to make sure their rivals do not leave them too far behind.

In Italy Alfa Romeo is talking of expansion in association with Nissan, the Datsun group of Japan. In Britain BL has a capital expenditure programme of more than £200m a year. It is no coincidence that both companies are State-owned. Both the Italian and UK Governments hope to preserve and rebuild a vital industry.

The State-owned companies naturally enough prefer to buy machine tools from local manufacturers when that is possible.

So BL can claim it has managed to "buy British" machinery to a considerable extent—more than 80 per cent from UK-based suppliers. In 1979 BL

ordered 530 machines and nine out of ten of them were sourced in Britain. The purchase was worth £43m altogether.

The names on the list of BL's suppliers have a familiar ring. There is Kearney and Trecker, Marwin, Alfred Herbert, Wileman and Frederick Pollard. Among the U.S.-owned companies which set up UK subsidiaries to service the American car makers when they moved to Britain the list includes Ex-Cell-O, Cincinnati Cliacon and Cress International.

It is politically prudent for any motor manufacturer receiving a large grant towards a project—either from the Government or local authorities—to buy as much as possible from the country putting up the cash.

One obvious example is Ford's new engine plant at Bridgend in Wales. The group said that

about half the equipment needed for the plant would be bought in Britain, which seems fair enough given that the UK Government is contributing an estimated £70m towards the £250m cost. In 1978, for example, Ford spent £90m on Bridgend, of which orders worth £45m were placed in the UK, £24m in the U.S. and £15m in West Germany.

Ford has some rules about ordering equipment which have simply had to be bent because the industry is on such a gigantic spending spree. The usual policy is that Ford does not want to account for more than 30 to 40 per cent of any one supplier's total output because "that's not healthy for them, or for us."

Ford provides a typical example of the way the liaison between the motor industry and the machine tool manufacturers

operates.

Once any capital expenditure programme has been approved by the Board of the parent company in the U.S., Ford of Europe then feels free to inform potential suppliers about the plans. This is normally about three years ahead of the completion date for the project in question.

Within a few months of the decision to go ahead with a new model, for instance, the main suppliers likely to be involved are individually contacted, given fairly detailed information about the types of plant and equipment required, about the timetable and about what Ford is prepared to spend.

Potential suppliers in the UK, West Germany and the States all receive the same information about the same time.

Ford has organised itself as a European group rather than

one based in one particular country, so purchasing is co-ordinated on a European basis too. One office in the UK and another in Germany share the task.

When selecting a particular item of equipment Ford looks first to see if the technology is right—will it do the job reliably?—and then to make sure it can be delivered to suit the timetable of the project for which it is required. Only at that stage does price become important when comparing one competitor with another.

But the fact remains that some German and U.S. companies won contracts for Bridgend because their prices were lower than the UK competition. On the other hand, Ford says that £4m of orders were turned away by British companies which said they either lacked the capacity or

the special machinery or tooling required.

Ford claims that its experience has helped European machine tool companies win orders in the U.S. It encouraged some of its suppliers to compete for orders from Ford in the States, which is spending \$20bn over five years.

One result is that Newall Engineering of the UK won a \$2m contract to supply pin-grinding machines for Ford's Cleveland, Ohio, plant and this was followed with a \$5m order for similar machines for Ford's facility at Winslow, Canada.

To get these orders Newall had to guarantee that there would be adequate back-up facilities—and indeed has put people into Chicago for this purpose. Ford UK was able to give reassurance to its American parent that Newall would make good its guarantee.

Newall's sister company within the B. Elliot group, Keighley, has also won orders from Ford U.S., as has TI Churchill.

All this goes to show that the more intellectual the motor industry becomes the more the machine tool manufacturers must become international too—not necessarily to set up manufacturing plants in all major markets but certainly to have sales and technical offices there.

There is so much work to be shared that no matter how much the British buy British, the Americans buy American, the French buy French, the Germans buy German or the Japanese buy Japanese, each will nearly always have to look outside their own country to obtain some of their machine tool requirements.

Kenneth Gooding

## Technology reaches to the small man

ANYONE GOING to Mach 80 with cheque book in hand should compose his shopping list carefully, warns the Institution of Production Engineers in the current issue of its journal. This is not meant as a warning-off, however. It merely seeks to emphasise that there is more to buying machine tools than meets the eye—even in such a bewildering array as at Mach 80, a show where the machine tool industry is pulling out all the stops. Report has it that £10m is being spent to put £100m of hardware into the Birmingham shop-window.

There are several basic reasons for buying a new machine tool—to maintain capacity, add to capacity, reduce costs, or do profitably things that were not previously possible. Innovative technology can be an important factor in cutting costs. It is an essential factor to any manufacturer wishing to profit from the previously impossible.

One thing is certain—there will be "chips with everything." Microprocessors have taken over. With their aid CNC (computer numerical control) is becoming available to small companies as well as large. The Machine Tool Trades Association says that British manufacturers are particularly active on this cost-cutting front, aiming to halve prices from the £100,000 to the £50,000 level.

CNC machine tools should appeal to small users on technical as well as financial grounds. Unlike the NC (numerically controlled) tools of the pioneering days, CNC machines can be programmed on the shop floor. They have an understanding of ordinary language and they do not have to be addressed in the arcane codes of NC. Nor do the modern machines have to be accompanied by boxes of electronics, as NC tools used to be. The control gear all fits snugly inside the machine. The single entity can be moved about and installed with correspondingly greater ease, despatch and economy.

Although the rising CNC generation is so accessible to communication between it and shop-floor personnel, man-machine introduction has still to be effected. Conducted on production machines the formalities can be counter-productive. An interesting item to be shown at Mach 80 is therefore a micro-processed CNC training lathe, claimed by Denford Machine Tools to be the first of its kind. Priced at less than £20,000, and programmable for learning via a visual display unit, the Denford Micromaster could break into the thin-pursed education and training market. Because its price is so low, say the makers, they expect worldwide demand for it as a production machine too, despite its limited performance.

Nobody with experience of

new technology would expect its application to be restricted to the low end of the price range. For the customer with plenty of space on his cheque there is what the trade calls DNC—direct numerical control—in which one central computer directs a number of machine tools.

## Automated

DNC is not as far-reaching as the ill-starred Molins System 24, which ambitious engineers wanted to launch years ago when computers were still fairly new candidates for automotive duties in factories. The world was not yet ready then for totally enclosed machine tools, being loaded and unloaded automatically as well as doing their own tasks under automatic control inside an integrated manufacturing system. The spirit of the Molins system lives on in DNC and its variants, however.

Automated machine shops are already a reality in several European countries, in the U.S., Japan and the Comecon bloc. In Norway there is an experimental plant whose CNC machines work round the clock. Workpieces are palletised during the day so that nobody need work at night. The machine tools continue throughout the night unattended. If one of them breaks down during these "unsocial" hours a central computer redirects its work to another.

DNC systems will be exhibited by a number of firms at Mach 80. One of them, Kongsberg, will show its "programming centre" in action. This programming centre is a minicomputer equipped with interactive graphic facilities. Programs will be prepared on the Kongsberg stand while you watch the machine tools affected on closed-circuit television. They will be scattered among the stands of Alfred Herbert, Kearney and Trecker, Marwin and other machine tool makers. The programs will be transmitted along optical fibre cables demonstrating their immunity to the electrical interference being propagated round about.

In the jungle of esoteric initials (pronounceable acronyms seem to be less well favoured by the machine tool fraternity than others) it is as well to recognise the different species. So you should know that when a few batchwork machine tools share a conveyor or manipulator or two, and when the combination is controlled by one computer, that combination is known as an FMS (flexible manufacturing system). When it can do without a crew it becomes a UMS (unmanned manufacturing system).

When the machine tools have their own numerical controls and do not get their programs fed into them on tape but are "instructed" directly by a central computer, going behind the tape-reader's back as it were,

then the tape-reader is made redundant and the system proportionately more reliable. It therefore merits a new set of initials and is called a BTR (behind tape-reader) or RNC (remote numerical control) system.

The British Standard definition of a metalworking machine tool is as a power-driven machine, not portable by hand while in operation, which works metal by cutting, forming, physico-chemical processing or a combination of these techniques. On that basis, manipulators and the like are not machine tools and are therefore referred to as auxiliaries. But Mach 80 is far from disregarding them on that account. The spotlight will fall on auxiliaries, too.

## Robots

Among them will be the vitally important measuring devices. Even more dramatically illuminated, perhaps, will be the robots. But they will be seen in an appropriate environment. Thus one of the reduced-cost CNC machines on display, the TI Churchill 800 two-axis universal turning machine, will be found working in close collaboration with a robot.

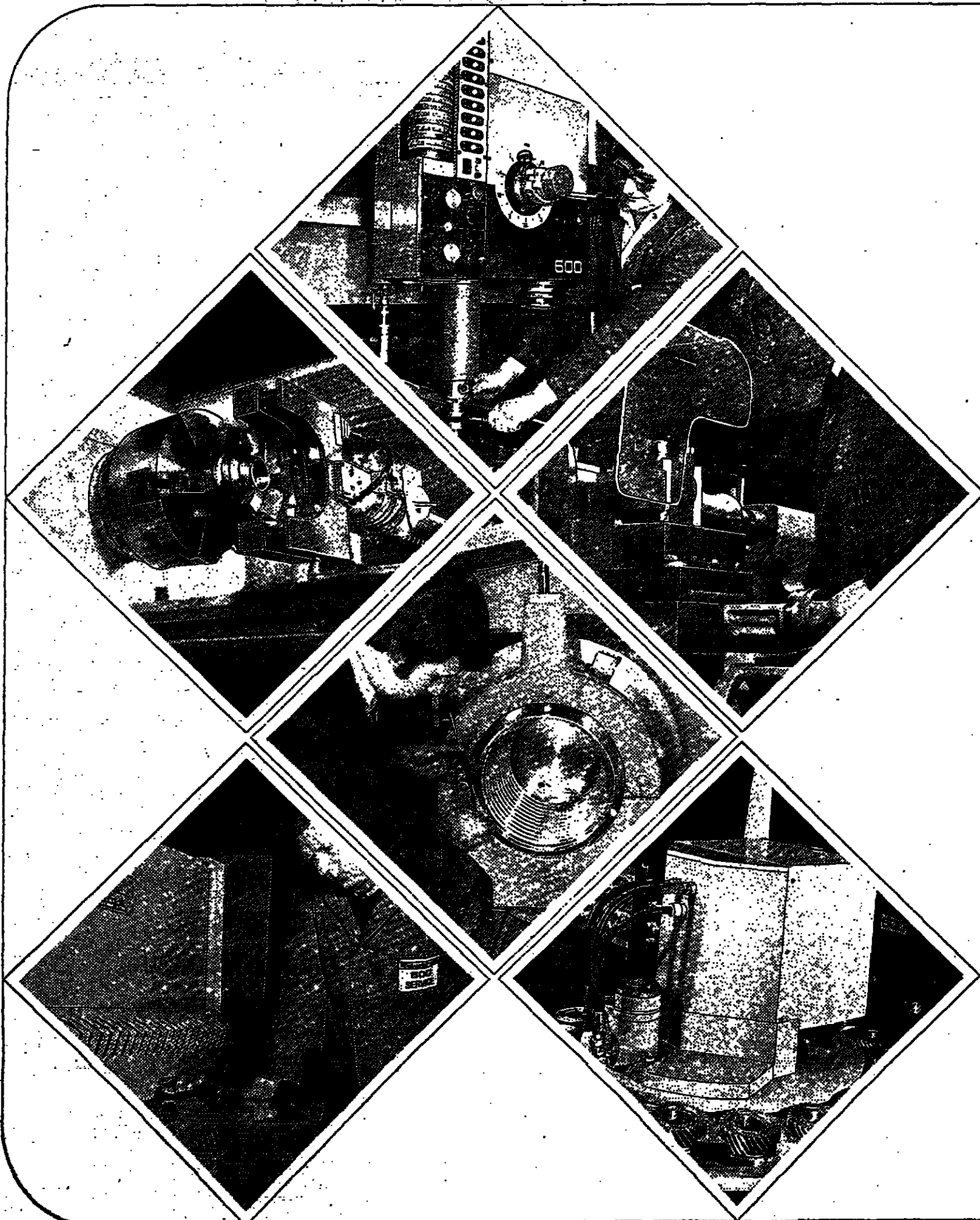
Industrial robots are not the humanoid artefacts of science fiction. Broadly speaking they are mechanical limbs. The most advanced of them are highly

articulated, with analogues of shoulders, elbows, wrists and finger-joints. While at bottom they are vegetable, being rooted to the spot, above that they have a range of motion far exceeding that of human limbs. They beat humans in other ways, too, working tirelessly, consistently and efficiently in conditions that flesh and blood could not tolerate or survive.

Robots are programmable manipulators. Some can be programmed push-button fashion. Others can be "taught." If a human operator guides the "hand" of the robot through all the motions it is required to perform in a working cycle, the robot "memorises" the tasks and thereafter repeats it endlessly on command.

In a typical machine shop working cycle a robot picks up a piece of metal, moves it into the right positions and attitudes for successful cutting, grinding or forming operations, and finally deposits the product where it is required. Such attainments notwithstanding, today's robots are rather senseless creatures. Research and development is expected to have changed this situation in a few years' time, when robots with tactile and visual sensors will have acquired enough artificial intelligence not only to handle component parts during manufacture but subsequently to assemble them as well.

Arthur Conway



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## EUROPEAN MACHINE TOOLS IV

# Fears of imbalance in W. Germany

THE WEST German machine tools industry—the largest in Europe—has entered the new decade with mixed feelings. There is clearly a sense of relief that the industry is out of the mid-1970s doldrums but at the same time there is considerable foreboding about long-term prospects.

On the face of it manufacturers have little to complain about. Sales turnover started to pick up in 1978 and last year showed an average 7.5 per cent increase to take it well above the DM 8bn level. Allowing for price rises, this represents a real increase of 3.5 per cent—still a significant jump. In many parts of the industry order books are full for the next few months and there is little reason to suppose that production will slacken dramatically this year.

These are perhaps not terribly significant generalities in an industry as diverse as machine tools—some segments such as metal saws have fallen on hard times (1.3 per cent growth in

1978) while others like wood saws and blades have reported 11 per cent growth in output for 1978. Production of wrenches and drilling and milling tools also saw a substantial increase while file output fell by 2 per cent. The figures for last year have not yet been released but manufacturers privately confirm that there are similar trends in 1979.

A mixed picture then, but—at least for this year—a healthy one. Yet this is precisely the industry's dilemma—the root of current growth is also the root of future problems. To be specific, domestic demand is continuing to sustain the industry but there is an imminent danger of a structural imbalance in which the sector becomes over dependent on vulnerable domestic customers. Export sales have been stagnating and year after year the industry has been driven back to the domestic stalwarts—the motor and construction industries, both of which have been enjoying a boom.

## Estimates

In 1978 export sales rose by 1 per cent to DM 4.9bn—in real terms a fall of 3 per cent. According to preliminary estimates of VDMA, the association of German machinery manufacturers, machine tool exports rose by 3.9 per cent in 1979—representing a drop in real terms of about 1 per cent.

The reasons for this are common to most of Germany's manufacturing industry. First, labour costs—which account for 45 per cent of machine tool manufacturers' total production costs—are extremely high compared to those in other West European countries. The metal workers' union has recently been awarded a 6.8 per cent wage increase; with other benefits, this will add an extra 7 per cent to machine tool manufacturers' wage bills and further erode profits.

At the same time little impetus was received—or can be expected this year—from the traditionally important customers in Comecon countries and the Arab oil-exporting countries. According to Commerzbank economic analysts, the Soviet Union (since 1973 the biggest customer

for West German machine tools) and other East European customers such as Poland are unlikely to step up their imports since they are approaching the end of their five-year plans and have considerable foreign exchange problems. The OPEC countries for their part are less willing to recycle funds the way of machine tool manufacturers than they were after the 1973 oil crisis.

The U.S., which takes 9 per cent of German exports, is also looking less from Germany, largely because of the dollar's recent weakness against the D-mark. While this phenomenon has hit every German sector active in the North American market—from chemicals to cars—the other concerns have been able to avoid some of the problems by investing directly in the U.S. and setting up their own production bases. This has the advantage not only of avoiding exchange problems and of saving on labour and production costs; it also ensures that their market niche is not eroded and that design requirements are constantly kept abreast of shifts in U.S. demand.

This option is naturally attractive to machine tool-makers—but most German manufacturers are simply too small to adopt the strategy. Of the 400 machine tool companies only about 20 employ more than 1,000 people. Of course, large concerns on the fringes of the machine tool business have not been slow to explore the possibilities of their use, if only to ensure that they do not fall behind in new techniques of numerical control. That at any rate was the logic underpinning AEG Telefunken's co-operation agreement two years ago with the McDonnell Douglas subsidiary Actron, which has been prominent in developing micro-electronic controls for machine tools.

That is the picture then for German machine tool exports—further stagnation, determined by high production and labour costs, by a strong currency and by shrinking demand on traditional markets. German machine tool makers have weathered worse times as far as exports are concerned—but rarely have

these problems been so closely linked to the uncertainties shrouding the market.

The major threat to the domestic reservoir of orders is in effect an offshoot of the problems afflicting export sales. Countries like Spain, Brazil and Poland are able to offer standard machines at much lower prices than the German market, thanks to their far cheaper labour costs. Imports rose by 11.5 per cent in real terms during the first three quarters of 1979 compared with the corresponding period in 1978 and now account for a third of the German market against only a sixth in 1965.

The most important supplier of high-quality plant is Switzerland, with 30 per cent of all imports. Next comes Italy with 11 per cent, followed by France and Japan with 9 per cent each. Japan has overtaken the U.S., which now has 6 per cent of the market.

Meanwhile, the strength of the Deutsche Mark against several other major trading currencies has further eroded the Germans' price competitiveness. The yen, for example, fell 30 per cent against the D-mark last year, sharpening Japan's competitive edge in world markets, especially in the field of numerically controlled machines.

## Inevitable

The fact of the matter is that there is not much standing in the way of further market penetration by imports. Smaller companies have tried their level best to keep prices down and stay competitive, but with rising fuel, raw material and labour costs, profit margins have been badly hit. Their only immediate hope is to rely heavily on the conservative purchasing habits of some major customers and to try and innovate as quickly as possible. In the long run it seems inevitable that imports will take an even greater share of the market and some of the medium-sized concerns will be forced to diversify or even go out of business.

Quite apart from the corroding effect of import growth at a time of export stagnation, there is concern among manu-

facturers that the industry is too dependent on too narrow a range of industries. Admittedly the motor and construction industries have served the machine tools sector well over the past four boom years. Indeed, orders from the motor industry are still growing at a relatively brisk pace and the repair sector is a stable bastion of demand. But all the signs are that production of cars—and to a lesser extent commercial vehicles—will drop quite sharply this year and stabilise at a relatively low level over the next two to three years. The boom is over—yet some of the smaller machine tool manufacturers are entirely dependent on the fortunes of the motor industry.

The construction boom looks like continuing a little while longer, but with higher interest rates and probable cuts in public works spending most analysts are reckoning with a serious slowdown towards the end of this year and the beginning of next. As with the motor industry, many companies cater solely for the machine tool needs of the building sector—and may thus have tough times ahead.

But all this paints perhaps too dark a picture of the machine tool industry. Agreed, there is strong import penetration, flagging export growth and an increasing vulnerability on the part of major domestic customers. But the domestic investment climate is healthy and Germany is still doing well even in difficult markets. It remains an efficient manufacturer, turning out reliable products and in many important spheres the world market leader.

But the key question is: how can the industry best retain its traditional advantages in a world of uncertain prices and sharp competition? There seem to be three main elements in the German strategy for the 1980s: rationalise and cut back on

First, they will continue to secure support jobs while retaining the skillset. For example, between 1973 and 1977 German manufacturers cut back their workforce by 13 per cent to about 970,000. With labour costs taking such a large slice of their budgets, it is seen as imperative to reduce the work-

forces to an effective minimum. This has proved difficult for some producers as they are mainly family concerns with traditions of taking care of their employees. But during the difficult years after 1974 the banks backed out a good deal of these family enterprises and it is clear that they can push their clients towards rationalisation measures.

The second prong of the German strategy is to gear up for innovation. This too is proving difficult for the smaller concerns, which feel they are often neglected by the Federal Research and Development Ministry when it comes to financing innovation. The banks, however, have generally proved co-operative about putting up cash.

## Modernise

Some 60 per cent of the machines installed in Germany are more than 10 years old, according to the machine tools association, while in Japan only 40 per cent of the machine tools are that old. It would require an estimated DM 13bn to modernise the German industry.

One major focus of R and D effort will have to be in new numerical control systems based on mini-computers. Greater use of micro-electronics would open the possibility of providing machine tools with an extended capability for switching from one product to the next with practically no downtime. In general the Government has been unable to invest any great amount in micro-electronics and Germany has certainly nothing like the U.S. "Silicon Valley." This places a considerable onus on the large electronics concerns—Siemens and AEG—to provide the necessary R and D and to assess the needs of the machine tool industry.

The third line of German thinking for the 1980s involves straight-forward market analysis. Some manufacturers, for example, are becoming extremely interested in the do-it-yourself market which, in Germany at any rate, offers an expanding demand for simple hand drills and other machines.

Roger Boyes



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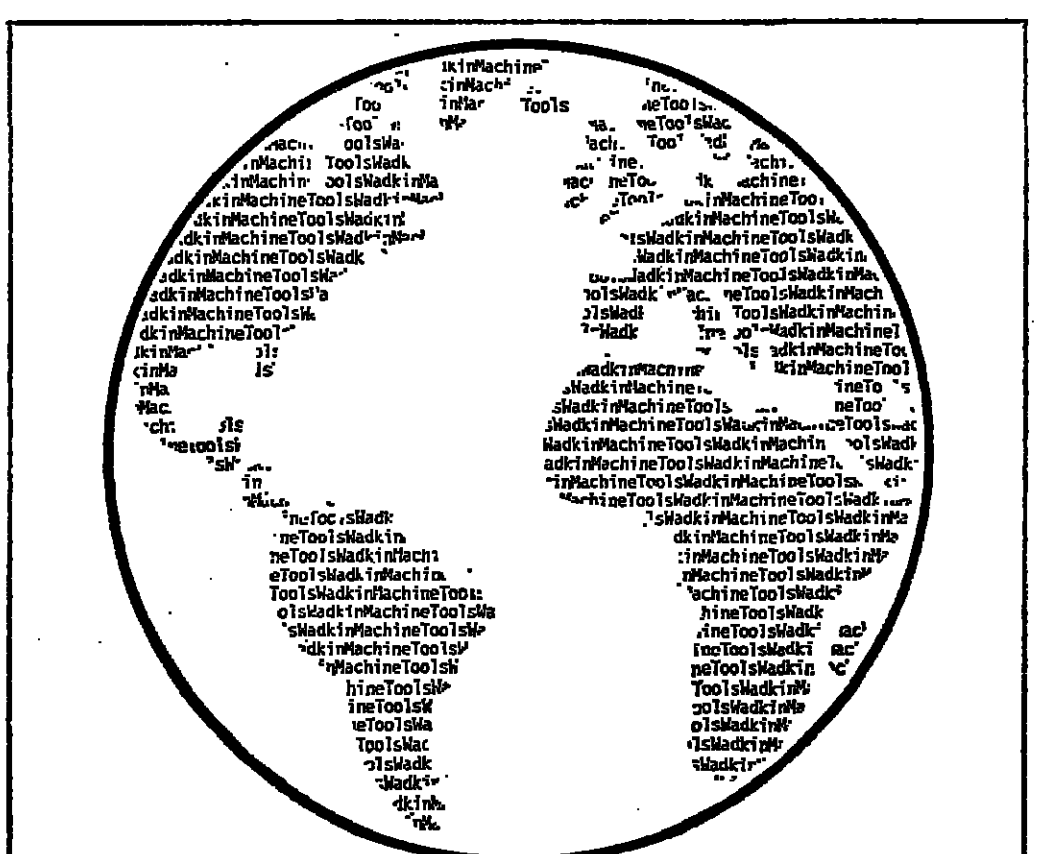
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# U.S. becomes heavy net importer

THE U.S. machine tool industry is currently going through one of its cyclical booms; order books are bulging and backlogs extend to 18 months or more. This might lead one to suppose that there is little room for foreigners, but the opposite is the case.

The market is so tight that U.S. purchasers welcome with open arms anyone who can supply a piece of equipment with the minimum delay. So nimble foreign suppliers have been able to grab a good share of the business. Furthermore, the technological gap between the outside world and the U.S. is narrowing, so quality differentials have ceased to be the obstacle they once were.

European and Far Eastern machine tool makers have in fact been increasing their market share for some time. In the early 1960s foreign companies had only about 5 per cent. But by dint of persistence and improved performance they built this up steadily over succeeding years. By 1966 their share had risen to 10 per cent and by the mid-1970s to 12 per cent. In the last four years the trend has accelerated. In 1977 it reached 16 per cent, and in the first nine months of last year it was just short of 20 per cent.

## Heading

The value of foreign supplies in those nine months was \$740m in a market whose annual value for some time has been the list of suppliers was Japan, followed by West Germany, Britain, Switzerland and Taiwan in that order.

The strength of the foreign assault on the U.S. market hardly comes as a surprise. The attractions are enormous. It is by far the biggest and most lucrative market in the world. It also offers the biggest technological challenges. And lately it has also shown an impressive resistance to economic recession which is likely to persist for some time to come. (An indication of this was the recent surge in the share prices of machine tool making companies. Shedding their somewhat prosaic image, they became the market's glamour issues for a while, matching the performance of the much-followed oil stocks).

The tightness of the U.S. market results from several factors. The main one is the massive retooling programme going on in the U.S. motor and airline industries, which account for

about half of all machine tool shipments in the country.

With Federally-mandated environmental and fuel-conservation targets to be met in the coming years, Detroit is scrambling to prepare production of smaller and more fuel-efficient cars. The deadlines here, and there has been one slippage. Even so, the motor industry is in the middle of what is probably the largest retooling operation ever witnessed in the U.S. This means that whatever happens to the economy as a whole (including car sales, which have slumped in the last few months), the motor industry will give a stimulus to demand for machine tools for at least a couple of years.

There is a similar story in the U.S. aircraft industry, where giants like Boeing are gearing up to produce the next generation of passenger jets. Again, this is a major exercise since it involves setting up a capacity to produce aircraft which will satisfy the market for the rest of the century.

The move to greater energy efficiency is not of course, confined to the motor and aircraft makers. Many other industries are going in the same direction, giving the trend a broad base.

A more recent bullish development is Washington's renewed emphasis on defence spending following the deterioration in relations with the Soviet Union. Although the impact will be less dramatic than that created by the motor and aircraft industries, the prospect of accelerated development and production of new weapons is good news for machine tool makers. Moreover, given the long lead times involved, defence may well add strength to the market just as the demands of the motor and aircraft makers start to tail off.

Proposals to reform the U.S. capital depreciation rules by accelerating write-offs should also spur industrial capital investment. Under new regulations all machinery would be depreciated in five years (20 per cent in the first, 32 per cent in the second, 24 per cent in the third, 16 per cent in the fourth, and 8 per cent in the last), compared to the somewhat arbitrary but longer periods now ruling.

If there are clouds on the horizon, they have to do with the likelihood that the U.S. economy will go into a steep recession which will damp down demand for machine tools from

the cycle-sensitive industries. The current high rate of U.S. inflation also poses a threat to the market.

## Inroads

The greatest inroads made into the U.S. by foreign companies have traditionally been in the lower technology goods, as shown by the relatively high level of shipments of lathes, drills and so on. The more sophisticated end of the market is still strongly controlled by the U.S. manufacturers. This applies particularly to electronically controlled machine tools, whose makers are able to draw on America's world lead in computers. Complex machine tools like machining centres are also dominated by the U.S. companies.

The machine tool market is highly segmented, however, and while the above may be true as generalisations, foreigners have

made some impressive inroads with particular types of high technology equipment. The Japanese have done well with numerically controlled small lathes and machining centres, the British with grinding machines for the automotive industry.

Mr. EH Lustgarten, machine tool industry analyst for Paine Webber Mitchell Hutchins, the Wall Street brokers, commented: "Foreign companies are producing more advanced machine tools now, and the percentage of the market going to them is increasing because the technology gap is not so wide. There is no question that this is something for the American companies to worry about."

Quite how worried probably depends on how well placed they are. For industry giants like Cincinnati Milciron the threat is there but not considered to be serious.

Mr. Clifford Meyer, the group's executive vice-president of operations, commented that in today's market there seemed to be room for everyone. But he added: "It is a temporary phenomenon brought on by what is happening now, or will it do so? It depends on how well the foreign companies can service their clients." Some companies and countries, he concedes, have done "extremely well," but it is too early to judge the success of all of them.

Observers of the industry seem to agree, however, that the present tightness of the market offers foreign producers a rare opportunity to gain a foothold. If they can consolidate it by providing all the necessary back-up, they may even be able to hang on to it when things get tougher later on.

David Lascelles

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## French sales move into surplus

THE FRENCH machine tool industry typifies many elements of the new vitality which has flowed into the country's manufacturing sector over the past decade. Until two years ago it had always been in deficit on its foreign trade account. In 1978 it broke through into surplus for the first time, and it now seems to have established itself among the technical leaders in the world industry.

As seventh or eighth manufacturer in the international league table (depending on currency variations), it is on a par with the UK industry. This change has come about gradually, as the producers have adapted themselves to the wider market opportunities which came out of the EEC and France's general push into export markets. Until this period French manufacturing industry had for historic reasons relied on overseas suppliers for a large proportion of its tooling. In the era of the Industrial Revolution this tradition had established itself because of the dominance of Britain in manufacturing. French producers looked to the UK to furnish most of their important demands.

The preference for British goods became rooted in the system because of the investment in skills to make the machinery work. But after World War I German tools were also imported in big numbers because they formed part of the war reparations agreement. In the wake of World War II France again looked overseas to tool up for its industrial expansion, this time to the U.S.

In the 1950s, however, the French machine tool industry came to the conclusion that it needed to make a concerted effort to expand in order to defend itself against the new technological development occurring abroad. It was clear at this time that the industry was moving into an era of technology based on electronic

control methods; at the same time it was becoming much more internationalised, with certain companies and countries establishing dominant positions in specific applications.

The investment in technology was accompanied by a parallel drive into overseas markets. The creation of the EEC played a big part in this process, encouraging and pushing the French industry to make a counter effort against the strength of the West German manufacturers. By 1977 the French industry managed to cross an important psychological threshold, in that West Germany became its most important foreign market.

A third important motive element for the industry has been the strength of France's motor manufacturing sector in the last 10 to 15 years. The continuous expansion of car manufacturing, combined with the corresponding investment in tooling of all kinds, has kept orders flowing into the domestic machine tool producers—although, of course, many of the industry's machines have to be bought from specialised overseas manufacturers.

### Client

At the same time the growth of the French vehicle producers' foreign operations has fed through into export orders for the machine tool companies. Last year, for example, Romania was the largest single foreign client for French products. This was almost entirely thanks to the order Citroën, the vehicle producer, has won from Romania to build a new plant making a French-designed car. In common with much of the rest of French industry, one result of this export effort is that producers have become more dependent on the overseas economic climate. This year, for example, the French manufacturers expect that the industry will be only just about in

balance on its account trade because of the general stagnation in world activity. Last year, in better economic circumstances, the French producers achieved a surplus of FFfr 370m, despite a substantial rise in imports from FFfr 1.5bn to FFfr 1.6bn. Exports went up from FFfr 1.7bn to FFfr 2bn, a figure which compares with only FFfr 642m ten years earlier.

Sales abroad have grown so quickly in fact that they have become during the last decade or so the main driving force of the industry, accounting for well over half of production and sales. In 1979 almost 65 per cent of output, on the basis of tonnage, was exported. In 1979, however, the industry also benefited for the first time in five years from favourable domestic conditions. Sales began to rise strongly in the spring under the influence of a widespread surge in investment one of the results of improved business margins, and have only just begun to level off again.

The result was probably the best year financially since the 1974 oil crisis. Although the French industry went through a buoyant spell in 1975, when the reflation programme of the then Prime Minister, M. Jacques Chirac, was in full swing, this was extremely short-lived and was followed by several fallow years after the boom of the boom and the M. Raymond Barre, the present Prime Minister, introduced his more conservative style of economic management.

The tougher market conditions of the last five years have inevitably led to a shake-out in the industry, but not all that many companies have disappeared. The main effect has been felt by the workforce, which has shrunk from a high point of about 27,000 in 1972 to 20,000 last year. By far the greatest proportion of this

FRENCH MACHINE TOOL INDUSTRY			
Workforce	1979	1978	% change 1979/1978
Production (tonnes)	20,100	20,700	-2.8
Production (value)	FFfr 3.7bn	FFfr 3.3bn	+12.1
Exports (tonnes)	47,805	49,320	-3.0
Exports (value)	FFfr 2.0bn	FFfr 1.7bn	+17.6
Imports (tonnes)	39,714	35,638	+11.4
Imports (value)	FFfr 1.6bn	FFfr 1.3bn	+23.0
Trade balance	+FFfr 370m	+FFfr 420m	-12.0

shrinkage has come among the manual workers, down from about 17,000 to 12,000, as the industry has tried to improve its productivity while continuing to invest in skilled workers.

Alongside this progress in productivity, however, there have been a number of amalgamations designed to reinforce commercial networks and combine financial resources. Perhaps the main reorganisation of this kind was pushed through by the Line group about two years ago, creating an organisation of about 2,250 workers. Line did not close a single factory in this process, which brings together seven companies under a single holding structure, but activities in the ten plants under its control including one in North America, have been streamlined. Turnover now amounts to about FFfr 550m.

### Specific

The crisis has also had the effect of forcing companies to concentrate their efforts on more specific areas. Several of the big French companies, including Line, Renault, Somua of the Empain Schneider group, and the CIT-Alcatel works at Graffenstaden, still have a wide range of products. But some of the best-known names are closely linked with specific industries. Berthier, for example, is under the control of SNECMA, the nationalised aero-engine concern, and does a great deal of work for the aerospace industry, including the rocket and space activity of Aerospatiale. Manurhin—in which Matra, the advanced technology company, has recently taken a 30 per cent stake—also does a lot of specialised work for the armaments industry. The other big specialised

sector is in the vehicle industry, which is reckoned to account for about 20 per cent of all French machine tool sales. Two of the French vehicle companies, Renault and Citroën, have well-developed machine tool divisions on their own account, making equipment both for internal use and external sale.

Whereas Renault has for some time treated these activities as a separate entity, Citroën has only recently tried to look outside its own factories for clients, setting up its machine tool division as a separate profit centre. The company has a range of specialised tools aimed in the first place to machine to more precise standards because of the demands of its idiosyncratic suspension and steering designs. During the financial crisis which hit Citroën six years ago and forced it into a merger with Peugeot, the new management decided that this was one activity which could increase income by setting out on an independent search for customers.

While many of its orders still come as a spin-off from its car activities—such as the new factory in Romania—there are others which have come from this division alone. These include deals with Volkswagen, Renault, and Saint-Gobain-Font-Mousson, the big French conglomerate.

Citroën's experience is a typical, if extreme, example of the way the French industry has turned recently to overseas markets. Its activities in Eastern Europe—not only in Romania but also in East Germany, where it is building a factory to make universal joints for front-wheel drive cars—also underline the heavy dependence of this foreign trade on the Communist bloc. Last year Communist countries were the largest overseas clients of the French machine tool producers, accounting for FFfr 611m of orders against FFfr 534m in the EEC. Some critics believe this overdependence on Eastern Europe is the industry's greatest weakness, and to some extent it has acknowledged this point by beginning to diversify its overseas markets and, in particular, to make a big effort in the U.S.

Terry Dodsworth

## Vigorous sector in Italy

THE RECENT vigour displayed by the Italian machine tools industry, second in Western Europe only to that of West Germany, is in many respects an uncanny reflection of what has happened in the Italian economy at large. Last year was almost a boom year for Italy. Gross Domestic Product grew by 5 per cent, the most rapid progress of any Community country, and industrial production rose by even more.

For the machine tools sector the performance was even more impressive. First estimates from the national manufacturers' association, UCIUM, suggest that production last year climbed by 25 per cent in value terms, and 10 per cent in real terms to L.1.125bn (\$1.27bn). The main factor underpinning this growth was—for the first time for several years—a sharp increase in the home market's demand for machine tools of around 20 per cent. Exports, which have since the onset of the economic crisis of 1974 provided most of the sector's dynamism, did not grow, and in fact showed a marginal decline of 0.7 per cent in real terms.

The industry itself, however, is not dispirited by this reversal of a five year trend. Analysts point out that the rapid rise in home demand meant that it was impossible to meet demand from abroad as successfully as in the past. Advantage

More important perhaps, it was domestic producers of machine tools which attained the most advantage from the extremely buoyant home market in 1979. While demand grew by one fifth, imports managed to increase their sales of tools in Italy by just 11 per cent. Preliminary figures from UCIUM indicate that the share of imports of home consumption dropped narrowly to 27.3 per cent from 28 per cent in 1978.

That year imports accounted for L.1.65bn (\$1.87m) of total spending by Italian-based companies on machine tools—in terms of weight 33,320 tonnes out of overall demand of 94,900 tonnes. Exports in 1978 accounted for more than half—L.506bn (\$575m)—of total output of L.900bn (\$1.02bn). The resulting trade surplus was L.341bn, and UCIUM now reckons, that despite the tiny drop in real exports last year the sector's net trade surplus rose slightly in money terms, to L.360bn. It is a sum that roughly covers

one month of Italy's current annual trade deficit. Thus can be measured the importance of the machine tool industry, which employs around 37,500 people.

It is centred, predictably, in the industrialised north of the country, and its structure reflects much of what is most dynamic in the Italian economy. The companies tend to be small and highly specialised, and with an export organisation that belies their size. It is sometimes argued that further rationalisation into bigger productive units is likely but experience in other fields of industry in Italy gives grounds for caution. Bigness, in Italy especially, is all too often a recipe for inefficiency and failure.

In any case Italy is now the world's third largest exporter of machine tools, outstripped only by West Germany and Japan. In the past decade it has overtaken six other countries, including the U.S., Switzerland, Britain and France. The reasons are various, but there is little doubt that the motivation for the successful export drive stemmed from the slump in home demand in the early 1970s, which has been properly reversed only in 1979.

Exporting was literally the only means of survival, and over the last decade the structure of the industry has perceptibly changed. Concentration on foreign business has become the norm, rather than the exception. Companies have an international outlook, while UCIUM itself has provided a useful support. Carefully promoted fairs and demonstrations, for example, have been mounted in potential export markets like South Africa and Venezuela.

At the same time the industry has been blessed by the warm commercial relations existing between the Comcon countries and Italy—in turn built on the proven success of big Italian groups in Eastern Europe, and the useful entree into Communist and radical Third World countries which has derived from the existence of a powerful Communist Party at home. This is all part of a generally low profile foreign policy, which has enabled the country to maintain good relations in most parts of the world.

The result has been that in 1979, for example, the Soviet Union was the Italian machine

tool manufacturers' biggest single market, worth L.75bn (\$85m). After West Germany and France, the second and third markets respectively, came Romania with L.43bn (\$49m), then Britain and the U.S., with Czechoslovakia in seventh place. As an UCIUM official pointed out recently, the absolute need of these countries to expand their narrow industrial bases means that they have the greatest need for machine tools. In the West, on the other hand, conditions are much tougher. The market is primarily one of replacement and modernisation of existing plant, with a much slower rate of overall expansion of the manufacturing base.

Italian companies have also changed their image significantly. The early phase of the industry's export development was helped by the considerable price advantage given by the devaluation of the lira between 1973 and 1976. But latterly it has been technical expertise and quality that has given the industry its edge. In price terms there is not very much to choose now between an Italian and a West German product.

This is coupled with the proven ability of Italian companies, in this as in other fields, to meet the specific requirements of foreign clients. A fragmented structure works in favour of a great specialisation among the myriad producers. They can manufacture a particular machine in very small quantities (sometimes just a one-off) to match the exact need of the foreign or home customer.

Closer to home, however, the industry's prospects are less rosy than in 1979. Economic forecasters disagree on the extent, but there is no doubt that industrial expansion will be much reduced in 1980—perhaps to zero growth in the later stages of the year. Much the same goes for the major Western export markets which are so important for the industry.

Meanwhile, soaring domestic inflation, running in excess of 20 per cent a year, is inexorably pushing up costs and threatening price competitiveness. A lira that is now part of the European Monetary System no longer offers the possibility of a swift and painless devaluation. It remains to be seen how machine tools manufacturers, like the rest of the country's engineering industry, will react to the changed circumstances.

Rupert Cornwell

## Switzerland among the world's leaders

WITH A production value of well over \$900m annually, the Swiss machine tool industry is one of the most important in the world. Its position on export markets is particularly strong, since over 80 per cent of total output is sold abroad. As in other sectors of Swiss industry, manufacturers concentrate on special products with high unit values: price per tonne of exported machine tools, at some SwFr 40,000 (\$22,220), is more than double the average import price.

For some years growth had been limited by the high Swiss franc exchange rate and to some extent by sluggish demand. In the period between 1974 and 1978 exports had been showing little expansion—in fact, lost some ground in real terms—with no opportunity to make up the slack on the home market. Work on hand declined in the years 1974-76 alone by about one-third, averaging only about six months' production. Subsequently, order books showed only a slight improvement.

As far as total exports are concerned, the industry registered a noticeable upturn in 1979. Overall value of sales to foreign markets went up by 12.6 per cent last year to SwFr 1.31bn (\$727m). Most companies have been reporting

an upward trend in new orders and inquiries, and employment seems to be guaranteed for at least the first half of the current year. Although orders have fallen off from the Swiss watch industry, there have also been signs of an overall improvement in domestic sales. In a recent communiqué the Swiss Association of Machinery Manufacturers felt able to express "cautious optimism" for the machine-tool business.

Despite this improvement the industry is still far from booming. At the end of 1979 orders on hand were equal to only about seven months' output, or rather less than the adjusted seven-month level for the final quarter of the previous year. This is a far cry from the just over nine months booked as a 1974 average. At the same time, competition has remained very tough at home and abroad, making it impossible to pass on higher wage, material and energy costs to the customer in the form of correspondingly higher prices.

This is only partially offset by the weakening of the Swiss franc in recent months and the consequent improvement in actual export earnings and Switzerland's competitive position.

Profitability has been under pressure for longer than just

the past year. The combination of international competition, flagging demand and an unfavourable exchange rate has, say manufacturers, meant that Swiss machine tools have hardly risen in price over a period of years; margins had been narrowing and narrowed further in 1979.

This continued pressure on Swiss franc prices has not unnaturally been accompanied by a marked swelling of import business. Domestic customers, many of whom have themselves been directly hit by recession and the effects of the currency crisis, were in no position to "buy Swiss." Sales of foreign machine tools on the Swiss market rose by 40 per cent in 1977, 20 per cent in 1978 and again by 15.5 per cent last year.

### Neighbouring

The marked cheapening of imported units in terms of Swiss francs has now come to an end, though, and local suppliers are now much better placed to hold their own. Over a half alone of all imports of machine tools come from the neighbouring Federal Republic, other major sources last year having been Italy, France, the UK, Japan and the U.S.

The Swiss market is regarded as a particularly attractive one by the international machine tool industry. Switzerland serves as a popular test market, both because of its high level of industrialisation and the high standards set by buyers. Some thirty countries or more are currently supplying machine tools to Switzerland, which last year imported these to the tune of over SwFr 256m (\$142.2m).

While much of the import business is made up by serial and standard machines, Switzerland's 180 machine tool manufacturers are concentrating more and more on special units with a very high know-how content. This has kept sales prices more elastic than would otherwise have been the case, the generally small and medium-sized producer companies having shown considerable flexibility in keeping up to market needs.

Among the leading specialities of this kind are such machines as the so-called "Swiss-type" turret automatic, co-ordinate drilling and milling machines, gear cutting and finishing units, electrical discharge processing machines, fine cutting equipment and high precision copying lathes and copy milling machines. Switzerland was not in the forefront of numerical control developments but has since made up a lot of ground as demand for these units has grown rapidly world-wide.

This stressing of high quality products calls for correspondingly high expenditure on product development. Current profits do not seem always to be enough to meet R & D requirements. Last year Mr. Georges Mège, chairman of the association's machine tools

group, said that a "normal" rate of research and development spending would be of about 3 to 4 per cent of turnover; this had not, he added, been attained in Switzerland. The machine tools industry suffers, as do other sectors of Swiss engineering, from a lack of sufficient skilled labour. This is detrimental to industry attempts to shorten delivery dates in today's highly competitive international market.

Demand is nevertheless picking up. A much needed boost was provided by the European Machine Tools Exhibition held in Milan last year, with subsequent orders described as "good to very good," according to a statement made early in 1980. Over 30 Swiss manufacturers will be taking part in this month's MACH 80 in Birmingham and September's IMTS-80 in Chicago.

As far as foreign demand is concerned, there has been a definite drop in purchases by the OPEC countries after heavy spending in previous years; these sales, however, account for only a fraction of Swiss exports of machine tools. More important was last year's 6 per cent decline, to SwFr 242.3m, in exports to Comcon countries. As recently as 1977 these had accounted for nearly 30 per cent of all Swiss machine tool exports, as compared with only 18.4 per cent last year.

These losses and individual declines in a number of minor markets have been more than made up for by growth of Western-world demand, though. Of particular importance to the industry is the Federal German market, which alone accounts for 22 per cent of all export sales. Aided by a marked weakening of the Swiss franc in terms of the Deutsche Mark, German-bound deliveries jumped in value terms by a full third in 1979 to an level of SwFr 289.7m (\$160.9m). Similarly, exports to the UK rose by 28.3 per cent over the year to SwFr 84.2m (\$46.7m) and those to Italy by no less than 43.1 per cent to SwFr 67.1m (\$37.2m). Most Western industrialised markets showed a good rise in 1979 in purchases of Swiss machine tools, among them the U.S., France and Japan.

Second only to West Germany as a customer for Swiss machine tools is still the Soviet Union, with a 1979 purchase equal to SwFr 121.3m (\$67.35m). In 1976 and 1977, though, Russia had been even bigger than the Federal Republic as a buyer, with sales of almost SwFr 200m in each of those years. Swiss manufacturers will continue to work at developing sales in Russia, but things do not look particularly promising at present. Elsewhere in the Communist world business is looking up. In China, now the seventh biggest export market (after Italy) sales leapt 77.8 per cent last year to a sum of SwFr 39.3m (\$21.8m).

John Wicks

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# Early Dow rally of 20 points

The Dow Jones Industrial Average, which declined to a two-year low on Monday, rebounded 20.05 to 779.18 at 1 pm yesterday. The NYSE All Common index recouped \$1.26 at \$87.59, while the S&P 500 rose 1.25 to nearly a six-to-one ratio. Trading volume welled to 32.42m shares.

Most sectors also picked up well on Canadian markets early yesterday in a fairly active trade. The Toronto Composite Index rallied 24.3 to 1,878.55. The Oil and Gas index rose 115.6 to 3,973.2, Golds 20.6 to 2,694.9 and Metals and Minerals 48.7 to 1,755.9, but Banks eased 0.43 to 1,585.55.

To produce some noticeable gains in the U.S. market, the Dow Jones DM 5.50 and Kaufman DM 3, but Horton lost DM 2.50 and Neckerman DM 2.

In Electronic, Brown gave a record 6.00, while the currency market, Deutsche Mark fell. Engineering down 10.75, and DM 5.50, while among the

Market observers said the overnight weakness on Street was spurred by pessimism. The minimum bid-ask spread on the Dow rate is 12 percent by a bank. CMC's numbers, the Edmund Lee Rothchild

chairman Volek said on Monday night that he expects a few more months of big increases in consumer prices, but that the inflation rate should decline appreciably late in the year.

Tecoma, which reported sharply higher first-quarter net income, reported a 10 percent increase in sales over the same period last year.

**Germany**

Lacking the recent foreign buying interest and unsettled by a downturn in the Domestic Bond market, share prices were depressed by the gloomy, commodities markets in London overnight.

TNT, the Sydney-based transport group, reported a net profit of A\$28m for the nine-months ending 30 September.

Heavyweight counters lost 30c to A\$1.05, while the case of Durban Deep, B. Randfontein lost 22c to A\$1.00 despite good prospects for the annual report.

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Guilfstream Res.	5	5.25
Hawking Sigs. Can.	153½	151½
Hollinger Age As.	97½	96¼
I Liquidite		+3
Aquitaine	1,539	-18
As Printemps	32	-1.1
BIOCHIMIE	670	-5
Soybeans	417	-1.1
BSN Carrefour	187	0
Carnegie	96.7	+1
ANIC	1,580	-1.50
ANGUARD Gas	1,550	-140
Metrastar Min.	0.27	
Monarch Pet.	0.20	0.8
Myer Emp.	2.40	
Nat Bank	2.40	
News	2.10	
Nicholson Int.	1.08	
North Sea Oil	2.10	-0.1
Oyako Marine	0.21	509
Tokyo Elect. Pow.	7.95	
Tokyo Pharm.	648	
TOKAI	980	
Telcel	140	
Telcel Oil	1,800	

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Transcan Pipe	91			Cellulose			
Transcan Pipe	92			Cellulose			
Transcan Pipe	93			Cellulose			
Transcan Pipe	94			Cellulose			
Transcan Pipe	95			Cellulose			
Transcan Pipe	96			Cellulose			
Transcan Pipe	97			Cellulose			
Transcan Pipe	98			Cellulose			
Transcan Pipe	99			Cellulose			
Transcan Pipe	100			Cellulose			

April 23	Price	+ or -	Dutch Bank	216	-1.6	Uddeshalm	70	+1.6	Da Nippon	404	+1	Banque	236	-
			D'sche Bank	216	-1.6	Volvo	78.5	-	Dalwa Moss	234	-1.2	Port Plat	4.90	-
			DU Schuit	132	-1.2				Dalwa Selko	400	-	Sage Hilda	2.50	-
reditanstalt	536		Dresder Bank	177.8	-3				Esal	241	-5	SA Brew	2.97	-
rednerbank	270		Oyck Zement	138.5	-3				Esner	241	-5	Swiss	1.50	-
ermocost	250		Hapex Low	70.55	-3.5				Fuji Bank	415	-17	Tiger Oats	14.40	-
									Fuji Film	415	-17			

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# Indices

## NEW YORK —DOW JONES

1980									
Apr. 21	Apr. 18	Apr. 17	Apr. 16	Apr. 15	Apr. 14	High	Low	Since Empl't'n	
								High	Low
Indust'ls	769.16	768.40	768.58	771.25	763.85	764.98	803.24	759.15	41.22
Auto Ind's	68.84	68.87	68.71	68.82	68.85	68.65	74.01	67.67	(27/82)
Transport	235.20	232.17	232.45	242.94	244.35	244.00	255.30	235.88	12.23
Utilities	135.54	135.80	135.87	136.77	135.95	135.58	142.46	132.30	0.52
Trading Vol	57,560	56,860	52,770	58,780	58,870	57,870	—	—	—
Day's high	769.68	low	751.57						

1980									
Apr. 18	Apr. 11	Apr. 3	Year ago (approx)						
6.10	6.58	6.50	5.78						
Ind. div. yield %									

### STANDARD AND POORS

1980									
Apr. 21	Apr. 18	Apr. 17	Apr. 16	Apr. 15	Apr. 14	High	Low	Since Empl't'n	
								High	Low
Indust'ls	111.64	112.44	112.80	113.55	113.20	115.40	124.47	111.85	144.94
Composite	98.88	100.55	101.05	101.51	102.65	102.94	118.44	98.22	125.35
Auto Ind's	68.84	68.87	68.71	68.82	68.85	68.65	74.01	67.67	(27/82)
Transport	235.20	232.17	232.45	242.94	244.35	244.00	255.30	235.88	12.23
Utilities	135.54	135.80	135.87	136.77	135.95	135.58	142.46	132.30	0.52
Trading Vol	57,560	56,860	52,770	58,780	58,870	57,870	—	—	—
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Day's high	769.68	low	751.57						

1980</									
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Thornas News A	15			April 22	Dm.	+ or -	Bofors			Wheelk's Mart A	4.10	+ 0.05
Thornas Dm B/C	25						Cellulosa			Wheelk's Mart A	4.50	
Transpan Pipe	22						Ericon					
Transpan Pipe	23			AEQ-Telef.	97	-0.5	Ericon					
Transpan Pipe	24			Alliance Vn	121	-0.5	Ericon					
Transpan Pipe	25			BASF	149.3	1.4	Ericon			JAPAN		
Transpan Pipe	26			BAYER	121.8	1.2	Ericon					
Transpan Pipe	27			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	28			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	29			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	30			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	31			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	32			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	33			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	34			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	35			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	36			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	37			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	38			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	39			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	40			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	41			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	42			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	43			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	44			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	45			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	46			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	47			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	48			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	49			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	50			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	51			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	52			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	53			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	77			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	78			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	79			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	82			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	84			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	86			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	91			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	95			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	96			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	97			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	110			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	111			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	112			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	122			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	123			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	124			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	125			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	126			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	131			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	135			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	136			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	137			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	138			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	139			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	140			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	141			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	147			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	149			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	150			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	151			Bayer-Hypp.	205.5	2.5	Ericon					
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Transpan Pipe	160			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	161			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	162			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	163			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	164			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	165			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	166			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	167			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	168			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	169			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	170			Bayer-Hypp.	205.5	2.5	Ericon					
Transpan Pipe	171			Bayer-Hypp.	205.5	2.5	Ericon					
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									Fuji Film	430	-17	Tiger Oats	14.40	-

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# Britain warms to national aid plan

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# Lack of follow-through support causes profit-taking Gilts lead fall but equity index down 6.8 at 434.3

## Account Dealing Dates

\*First Declara. Last Account  
Dealings tions Dealings Day  
Mar. 24 Apr. 10 Apr. 11 Apr. 21  
Apr. 14 Apr. 24 Apr. 25 May 6  
Apr. 25 May 8 May 9 May 19

New time "dealings" may take place from 9 am to 2.30 pm on business days.

Stock markets turned easier yesterday. A bull in recent intraday trading prompted gilt-edged dealers to lower quotations and encouraged short-term operators to realise some of the profits made over the previous few days. Opening easeiness among equities was soon extended following the fall in Gilts and leading shares later came on offer from holders nervous about the U.S./Iran situation.

Once again, interest in Government securities focussed on the new ultra-long Treasury note 4 to 10 1/2% which momentarily traded at a slight discount before steadying to close at a net 3 1/2 down at 20 1/2, or a premium of only 1/4 on the £30-paid stock. Falls elsewhere among the long end of the Treasury market were limited, while the short end sustained losses ranging to 1/2. Recoveries were attempted in both sectors but failed to hold until after the official close. The shorts then rallied by about 1/4 but the longer remained at the lower levels.

Suggestions that Monday's liquidation of City and International Trust's portfolio had taken too much out of the system were offered as an explanation for the equity setback. Institutional buyers were reported to have contacted small funds available for investment in equities and when jobbers showed a reluctance to take stock on to their books the market became nervous with the result that leading industrials closed as much as eightpence down in places.

Partly owing to the overall lack-lustre market performance, response to an unusually large number of company statements was limited but Travis and Arnold, United Carriers and Furness Withy all moved higher on news items. Measuring the general uncertainty the FT 30-share index progressively extended a loss of 1.8 at 10.00 am to one of 6.8 at the close of 434.3. For the first time in nine trading sessions, falls outnumbered rises yesterday in FT-quoted industrials.

Business in Traded options improved slightly and 552 contracts were completed. This compares with the previous day's 448, and last week's daily

average of 806. The more active issues included Rascal, 166 trades, and Cons. Gold Fields, 132.

## Insurances dull

Insurances succumbed to the dull market trend. The recently firm life issues lost ground with falls of around 4 seen in Hambro Life, 183p, Equity and Law, 224p, Legal and General, 165p, and Prudential, 183p. Among Composites, General Accident declined 4 to 233p and Eagle Star 5 to 182p. GRE relinquished 4 to 240p as did Phoenix, to 222p, while London United Investments cheapened 3 to 147p on further consideration of the second-half profits decline. In Lloyds brokers, Brentnall Beard lost a penny at 8p.

Sporadic offerings in an unwilling market left the major clearing banks around 5 lower at the close. Despite the settlement of the bank's messenger strike, NatWest lost that much to 325p. Lloyds also gave up 5 to 295p as did Midland, to 335p. Leading Breweries closed with moderate losses on light selling. Watney, 73 1/2p, and Scottish and Newcastle, 54p, both eased around 2 while Whitbread, 145p, Bass, 227p, and Arthur Guinness, 87p, all shed 3.

The Building sector displayed a notable firm feature in Travis and Arnold which advanced 2 1/2 to 103p and the better-than-expected annual results and proposed 100 per cent scrip issue. Timbers, the subject of considerable bid speculation recently, gave ground on profit-taking, Montagu 11, Meyer shed 1/2 to 103p and the better-than-expected annual results and proposed 100 per cent scrip issue. Timbers, the subject of considerable bid speculation recently, gave ground on profit-taking, Montagu 11, Meyer shed 1/2 to 103p and the better-than-expected annual results and proposed 100 per cent scrip issue.

Among Contracting & Construction, Whelan (Consolidated) added 5 to a 1980 peak of 205p on the excellent annual results and capital proposals, while Aberdeen picked up a couple of pence to 88p on late demand. Brown and Jackson eased 3 to 175p, National Coal Board Funds Nominees has acquired a 12.7 per cent stake in the company. In the leaders, Blue Circle eased 4 to 316p, awaiting today's preliminary results.

Leading Chemicals turned in lack-lustre performance with ICI falling 5 to 362p and Fisons losing 5 to 377p. Laporte, annual results today, shed a penny to 110p, while Reverte, overshadowed by the poor profits and the passing of a final dividend, shed 3 for a two-day fall of 6 to 297p. Grattan Warehouses provided

an outstanding weak feature in Stores, falling 14 to 70p on nervous selling ahead of tomorrow's preliminary results. The remaining defence to Waring and Gillow's offer, unsettled Maple, while, despite the satisfactory annual results, fell 1 1/2 to 32p. John Menzies added a couple of pence to 380p in front

of today's results, while support 645p, after 680p, while Lee Refrigeration also encountered demand and put on 3 more to 65p.

Scattered offerings and the lack of any worthwhile support made for dullness in the Engineering leaders, falls of 4 being marked against GKN, 244p, Hawker, 183p, and Tabas, 244p. Vickers drifted off to close 3 cheaper at 114p awaiting tomorrow's preliminary figures. Elsewhere, occasional movements were mainly against holders. Wadkin fell to 70p following the sharp fall in annual profits before rallying to close only a penny off on the day at 76p. Following the previous day's flurry of buying, Delta closed a shade lower at 64 1/2p; the annual results are due today. Against the trend, favouring Fraser, continuing to benefit from suggestions of a bid from Lombr, ended 4 to the good at 138p.

In Shoes, market succumbed to increased profit-taking in front of Friday's preliminary results and dipped 15 to 150p. Electricals trended easier, Rascal reacting 5 to 243p and GEC 3 to 373p among the leaders. Elsewhere, Farnell closed a few pence lower at 302p after the preliminary figures, while the proposed rights issue and profits and dividend forecast left Unilever 2 off at 302p, ICI falling 5 to 362p and Fisons losing 5 to 377p. Laporte, annual results today, shed a penny to 110p, while Reverte, overshadowed by the poor profits and the passing of a final dividend, shed 3 for a two-day fall of 6 to 297p. Grattan Warehouses provided

up again seen for Moss Bros, 4 up at 244p. D-I-Y issues tended to lower levels with MFI 4 cheaper at 72p. Further consideration of the full-year statements clipped 2 more from Executive, 38p, while Arthur Henderson, 50p, lost 4 of the previous day's gain of 16 which followed favourable weekend Press mention. The leaders remained quietly dull. Marks and Spencer came on offer at 87p, down 4, while GUS "A" gave up 6 at 386p, but House of Fraser, continuing to benefit from suggestions of a bid from Lombr, ended 4 to the good at 138p.

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of today's results, while support 645p, after 680p, while Lee Refrigeration also encountered demand and put on 3 more to 65p.

Scattered offerings and the lack of any worthwhile support made for dullness in the Engineering leaders, falls of 4 being marked against GKN, 244p, Hawker, 183p, and Tabas, 244p. Vickers drifted off to close 3 cheaper at 114p awaiting tomorrow's preliminary figures. Elsewhere, occasional movements were mainly against holders. Wadkin fell to 70p following the sharp fall in annual profits before rallying to close only a penny off on the day at 76p. Following the previous day's flurry of buying, Delta closed a shade lower at 64 1/2p; the annual results are due today. Against the trend, favouring Fraser, continuing to benefit from suggestions of a bid from Lombr, ended 4 to the good at 138p.

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that much lower at 186p; the preliminary results are due on May 22. Down 50 last week on poor interim figures, Glass remained firm at 204p, down 6. Unilever cheapened 3 to 425p as did Turner and Newall, to 109p. Becham softened 2 to 116p and Bowater eased a penny to 178p. Interest in secondary issues centred around those companies reporting trading statements. Charles Hill of Bristol became a prominent casualty, falling 8 to 50p, after 48p, following the final dividend omission and trading loss. Disappointing annual profits clipped 3 from St. James's Place, while Bodycote International declined the results. Carlton Industries came on offer at 274p, down 6, and Cawoods, at 178p, lost 4 of the recent North Sea oil inspired improvement. Howard Tenens gave up 4 to 88p and Granada A lost 5 to 166p. United Carriers, on the other hand, rose 5 to 138p in response to the increased profits and Brown Boveri Kent hardened 2 to 31p despite reduced annual earnings. Dull of late following a boardroom rift, Camrex picked up 2 to 58p. Elsewhere Applied Computers added 8 at 325p.

Boosey and Hawkes put on 10p for a two-day gain of 34 to 120p on a rumour of a takeover bid. Pearson Longman featured Newspapers with a gain of 7 at 197p following the increased earnings and dividend. Elsewhere in publishing issues, Oxyley fell 6 to 35p on the sharp setback in annual profits.

Selling among leading Properties did not amount to much and losses rarely exceeded a few pence. Elsewhere, Chesterfield added 3 to 308p, after 310p, on the preliminary results.

Oil shares remained relatively lively and, after showing earlier dullness, rallied to close with only modest losses on balance. Sentiment in the leaders was again unsettled by the Iranian situation, but BP ended only 2 lower at 394p, after 390p, while Shell finished 4 cheaper at 344p, after 342p. Elsewhere, Ultramar reacted 8 to 586p and Siebens 5 to 655p, while Lasso settled without alteration at 520p, after 515p. Burmah gave up 5 to 311p and Cluff 10 to 350p.

Toror, Kemsley and Milbourn produced the expected good full-year profits and rose 4 to 79p. Other Overseas Traders displayed modest losses. Falls of 3 were common to Lonrho, 87p, and W. Berisford, 143p, while Steel Brothers eased a couple of

pence to 123p in response to lower annual earnings. Trusts drifted a few pence lower, but Financials were featured by a rise of 8 to 202p in S. Pearson on the better-than-expected results and increased dividend.

South African Golds fell sharply at the outset following aggressive selling in overnight transatlantic markets which touched off fresh offerings in London. After the initial flurry of selling, the market steadied and managed a minor rally in the late after-hours business.

Nevertheless, the Gold Mines index registered a fall of 14 points to 257.2—its lowest since the beginning of the month. Among heavyweights, Randfontein suffered the biggest loss in giving up 22 to 227p following the chairman's forecast of lower production, while Free State Gold fell a point to 223p and Western Holdings 1 to 229p. Financials mirrored the decline in Golds. General Mining fell to a 1980 low of 650p before closing 40 down on balance at 660p, while Anglo American lost 25 to 525p and GFSA 4 to 228p.

London Financials remained depressed with weak base-metal prices and the decline in UK equities prompting persistent small sales. Rio Tinto Zinc bore the brunt of the selling and dropped 10 to 355p.

Diamonds showed De Beers 8 cheaper at a 1980 low of 388p while Platiums were featured by Impala which dropped 20 to 250p. Australians drifted in subdued trading. Among the leading issues, losses ranging from 2 to 6 were seen in Boulderville, 95p.

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## FINANCIAL TIMES STOCK INDICES

	Apr. 22	Apr. 21	Apr. 20	Apr. 19	Apr. 18	Apr. 17	1st Mar.
Government Secs.	66.58	67.00	66.58	66.74	66.82	66.51	75.04
Fixed Interest	67.25	67.85	67.15	67.02	66.75	66.84	77.00
Industrial	484.4	484.1	484.7	484.7	484.8	487.8	547.0
Gold Mines	287.8	301.8	300.0	299.8	298.8	290.7	147.3
Ord. Div. Yield	8.10	7.97	7.96	7.96	7.96	8.03	6.31
Earnings/Yld. % (full)	18.90	18.60	19.54	19.50	19.48	19.50	14.53
P/E Ratio (net)	6.11	6.20	6.22	6.22	6.22	6.22	9.01
Total bargains	16,748	16,778	16,505	16,505	16,443	16,178	—
Equity turnover £m	1,108.50	1,054.94	1,054.94	1,054.94	1,054.94	1,054.94	—
Equity bargains total	13,898	11,544	11,511	11,289	10,878	10,878	—

10 am 438.3, 11 am 457.2, Noon 438.3, 1 pm 438.2  
2 pm 435.3, 3 pm 435.4  
Latest Index 01-246 002.  
\*All = 100.

Base 100 Govt. Secs. 15/10/28. Fixed Int. 1928. Industrial Ind. 1/7/28. Gold Mines 12/9/28. Activity July-Dec. 1942.  
\*All = 100.

## HIGHS AND LOWS

	1980	Since Completion	Apr. 22	Apr. 21
	High	Low	High	Low
Govt. Secs.	66.58	65.85	187.4	49.18
Fixed Int.	67.25	66.70	180.4	50.55
Ind. Ord.	484.4	408.9	558.5	49.4
Gold Mines	287.8	186.5	44.5	24.7
Ord. Div. Yield	8.10	7.96	8.03	6.31
P/E Ratio (net)	6.11	6.20	6.22	9.01

Conzinc Rietinto, 240p, MIM Holdings, 199p, and North British, 137p.

Gold were on offer with North Gold and P. & S. both 6 down at 62p and 106p, respectively, and the more speculative Samantha Exploration 8 easier at 62p.

## NEW HIGHS AND LOWS FOR 1980

The following securities quoted in the Financial Times since 1st Jan. 1980.

NEW HIGHS (23)	NEW LOWS (72)
Bank of Scotland (1)	Amalgamated (1)
Bank of Ireland (1)	Amalgamated (1)
Bank of London (1)	Amalgamated (1)
Bank of Montreal (1)	Amalgamated (1)
Bank of Paris (1)	Amalgamated (1)
Bank of Rome (1)	Amalgamated (1)
Bank of Spain (1)	Amalgamated (1)
Bank of Sweden (1)	Amalgamated (1)
Bank of Switzerland (1)	Amalgamated (1)
Bank of the Netherlands (1)	Amalgamated (1)
Bank of the United States (1)	Amalgamated (1)
Bank of the West (1)	Amalgamated (1)
Bank of the East (1)	Amalgamated (1)
Bank of the South (1)	Amalgamated (1)
Bank of the North (1)	Amalgamated (1)
Bank of the Middle (1)	Amalgamated (1)
Bank of the West (1)	Amalgamated (1)
Bank of the East (1)	Amalgamated (1)
Bank of the South (1)	Amalgamated (1)
Bank of the North (1)	Amalgamated (1)
Bank of the Middle (1)	Amalgamated (1)

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Bank of the Middle (1)	Amalgamated (1)
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Sey Inc.	9.7	9.7	
point	8.6		8.6
Lurobond Fd.	9.37	9.4	11.15
ar East Fd.	US\$15.46		1.78
Hlt Fund	€9.67	9.3m	15.79
nt Bd. Fd. Inc.	US\$6.88		10.51
nt. Bc. Fd. Ac.	US\$97.05		
Intl. Fund	US\$11.35		2.10
apan Fund	US\$28.33		1.06
teet, Asset Fd.	\$10.92	10.93m	-0.08
.S. Grwth. Fd.	US\$5.71		1.3%
Bernard	US\$5.71		1.74

Red Brothers & Co. (Jersey) Ltd.  
 Box 108, St Helier, Jersey, C.I. 0534 37361  
 External Fund ...[US\$8.27 8.80]... 0.87

continued on previous page







**DAIWA**  
SECURITIES

**Australian**

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21p.	16	.....	16.0	1.9	5.6
SM1.	270	.....	±0.290c	0.9	±
	40	.....	4.5	4	13

[illegible]

### Miscellaneous

160	78½	Anglo-Dominion ..	135					
92	58	Barrington ..	66					
152	12	Burma Mines 17½	152	mt	0.62	\$	51	
502	330	Cons. March 10c.	360	+30	M00100	1.8	15	
585	335	Northern 31	350	-20				
485	32	R.T.Z.	355					
53	26	Robert Mines	26		15.0	63.3	6.2	
658	7	Sabina Inds. CSI	30					
440	440	Talia Expt. \$1	440					

ted, prices and net dividends are in pence

and denominations are 25¢. Estimated price/costs ratios and, where possible, are updated on half-yearly figures. P/E ratios are calculated on "net" distributions (i.e., excluding any share buy-backs computed on a cash basis). The "net" distribution figures are calculated on a cash basis. The "net" distribution figures indicate 10 p/c or more difference between the calculated on "all" distribution. P/E ratios are based on "underwritten" distribution; this compares gross dividend cuts to price after flotation, excluding exceptional profits/losses but including the estimated extent of offsettable ACT. Yields are based on mid-market prices, are gross, adjusted to ACT of 30 per cent tax allow for variable

and thus have been adjusted to allow for rights

- † Interim since increased or resumed.
- † Interim since reduced, passed or deferred.
- † Tax-free to non-residents on application.
- † Figures or report awaited.
- † Unlisted security.
- † Price at date of suspension.
- † Indicates dividend after pending stock and/or rights issue; covers return to previous dividends or forecasts.
- † Merger bid or reorganization in progress.
- † Not comparable.
- † Where interim reduced final and/or reduced earnings indicated.
- † Forward dividend; cover on earnings updated by latest interim statement.
- † Cover allows for conversion of shares not now ranking for dividends or allowing only for restricted dividend.
- † Dividend not stated for the year; also rank for dividend at a future date. No P/E ratio usually provided.
- † Excluding a final dividend declaration.

d Dividend rate paid or payable on part of

[illegible]

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## REGIONAL MARKETS

Fin. 13% 97/02	£80
Alliance Gas	50

Five Rings	20	Amort	50
Finlay Ship. Co		Carroll (P.J.)	52
Grain Ship. B1	112	Clontarf	103
Higgins Crew	25	Concrete Prods.	77-2
Holt (Loss) 25	172	Helson (Hidgo.)	33
I.O.M. Smt. E1	365	Ins. Corp.	290
Pearce (C. H.)	39	Irish Ropes	64
Peel Mills	99	Jacob.	35
Shear. Refrshmt		T.M.G.	138
Slodall (Wm.)	155	Unidam	162

## OPTIONS

Industrials	I.C.I.	32	Utd. Drapery	9
A. Brew	"Imps"	7	Vickers	34
BOC Int.	I.C.I.	45	Woolworths	62
R.S.R.	Interest	5		

City Bank	24	Cap. Counties	9
of's"	312	Land Secs.	25
London Brick	6	MEPC	17

[illegible]

A selection of Options traded is given on the London Stock Exchange Report page

[illegible]

INSURANCE—Continued

Low	Stock	Price	%	Div.	Yr.	P/E			
183	Heath (C) 10p	210	—	15.42	3.7	7.5			
184	Geo Robinson	195	—	14.94	3.7	7.5			
185	Howden (A) 10p	101	—	1.7	5.9	7.9			
186	Do Warran	—	—	—	—	—			
187	London & Lanc	—	—	—	—	—			
188	London & Lanc	—	—	—	—	—			
189	London & Lanc	—	—	—	—	—			
190	London & Lanc	—	—	—	—	—			
191	London & Lanc	—	—	—	—	—			
192	London & Lanc	—	—	—	—	—			
193	London & Lanc	—	—	—	—	—			
194	London & Lanc	—	—	—	—	—			
195	London & Lanc	—	—	—	—	—			
196	London & Lanc	—	—	—	—	—			
197	London & Lanc	—	—	—	—	—			
198	London & Lanc	—	—	—	—	—			
199	London & Lanc	—	—	—	—	—			
200	London & Lanc	—	—	—	—	—			
201	London & Lanc	—	—	—	—	—			
202	London & Lanc	—	—	—	—	—			
203	London & Lanc	—	—	—	—	—			
204	London & Lanc	—	—	—	—	—			
205	London & Lanc	—	—	—	—	—			
206	London & Lanc	—	—	—	—	—			
207	London & Lanc	—	—	—	—	—			
208	London & Lanc	—	—	—	—	—			
209	London & Lanc	—	—	—	—	—			
210	London & Lanc	—	—	—	—	—			
211	London & Lanc	—	—	—	—	—			
212	London & Lanc	—	—	—	—	—			
213	London & Lanc	—	—	—	—	—			
214	London & Lanc	—	—	—	—	—			
215	London & Lanc	—	—	—	—	—			
216	London & Lanc	—	—	—	—	—			
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218	London & Lanc	—	—	—	—	—			
219	London & Lanc	—	—	—	—	—			
220	London & Lanc	—	—	—	—	—			
221	London & Lanc	—	—	—	—	—			
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223	London & Lanc	—	—	—	—	—			
224	London & Lanc	—	—	—	—	—			
225	London & Lanc	—	—	—	—	—			
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227	London & Lanc	—	—	—	—	—			
228	London & Lanc	—	—	—	—	—			
229	London & Lanc	—	—	—	—	—			
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238	London & Lanc	—	—	—	—	—			
239	London & Lanc	—	—	—	—	—			
240	London & Lanc	—	—	—	—	—			
241	London & Lanc	—	—	—	—	—			

LEISURE

60	Anglia TV 10p	67	—	3.57	5.9	6.8			
61	Assoc. A.C.	52	—	1.75	5.9	7.6			
62	Assoc. W.A.T.A.	100	—	16.75	5.9	7.6			
63	Black Entertainment	50	—	1.50	5.9	7.6			
64	Campania 10p	54	—	1.35	5.9	7.6			
65	Central Leisure	54	—	1.35	5.9	7.6			
66	Central Leisure	54	—	1.35	5.9	7.6			
67	Central Leisure	54	—	1.35	5.9	7.6			
68	Central Leisure	54	—	1.35	5.9	7.6			
69	Central Leisure	54	—	1.35	5.9	7.6			
70	Central Leisure	54	—	1.35	5.9	7.6			
71	Central Leisure	54	—	1.35	5.9	7.6			
72	Central Leisure	54	—	1.35	5.9	7.6			
73	Central Leisure	54	—	1.35	5.9	7.6			
74	Central Leisure	54	—	1.35	5.9	7.6			
75	Central Leisure	54	—	1.35	5.9	7.6			
76	Central Leisure	54	—	1.35	5.9	7.6			
77	Central Leisure	54	—	1.35	5.9	7.6			
78	Central Leisure	54	—	1.35	5.9	7.6			
79	Central Leisure	54	—	1.35	5.9	7.6			
80	Central Leisure	54	—	1.35	5.9	7.6			
81	Central Leisure	54	—	1.35	5.9	7.6			
82	Central Leisure	54	—	1.35	5.9	7.6			
83	Central Leisure	54	—	1.35	5.9	7.6			
84	Central Leisure	54	—	1.35	5.9	7.6			
85	Central Leisure	54	—	1.35	5.9	7.6			
86	Central Leisure	54	—	1.35	5.9	7.6			
87	Central Leisure	54	—	1.35	5.9	7.6			
88	Central Leisure	54	—	1.35	5.9	7.6			
89	Central Leisure	54	—	1.35	5.9	7.6			
90	Central Leisure	54	—	1.35	5.9	7.6			
91	Central Leisure	54	—	1.35	5.9	7.6			
92	Central Leisure	54	—	1.35	5.9	7.6			
93	Central Leisure	54	—	1.35	5.9	7.6			
94	Central Leisure	54	—	1.35	5.9	7.6			
95	Central Leisure	54	—	1.35	5.9	7.6			
96	Central Leisure	54	—	1.35	5.9	7.6			
97	Central Leisure	54	—	1.35	5.9	7.6			
98	Central Leisure	54	—	1.35	5.9	7.6			
99	Central Leisure	54	—	1.35	5.9	7.6			
100	Central Leisure	54	—	1.35	5.9	7.6			

MOTORS, AIRCRAFT TRADES

Motors and Cycles

16	B.L. 50p	28	—	0.22	0c	—	—	—	—
17	Gen. Mils. Units	28	—	0.22	0c	—	—	—	—
18	Lotus Car 10p	28	—	0.22	0c	—	—	—	—
19	Lotus Car 10p	28	—	0.22	0c	—	—	—	—
20	Volvo K 10p	79	—	0.65	—	—	—	—	—

Commercial Vehicles

75	I.E.R.F. (Hidge)	84	—	13.4	9.8	5.8	1.8	—	—
76	Fordons 50p	84	—	13.4	9.8	5.8	1.8	—	—
77	Peak Invests. 10p	365	—	7.61	—	—	—	—	—
78	Peak Invests. 10p	365	—	7.61	—	—	—	—	—
79	York Trailer 10p	27	—	1.97	—	—	—	—	—

Components

68	Abbey Panel	78	—	0.22	7.4	6.4	—	—	—
69	Airflow Stream	78	—	0.22	7.4	6.4	—	—	—
70	Armstrong Ex. 10p	78	—	0.22	7.4	6.4	—	—	—
71	Armstrong Ex. 10p	78	—	0.22	7.4	6.4	—	—	—
72	Automotive	78	—	0.22	7.4	6.4	—	—	—
73	Automotive	78	—	0.22	7.4	6.4	—	—	—
74	Automotive	78	—	0.22	7.4	6.4	—	—	—
75	Automotive	78	—	0.22	7.4	6.4	—	—	—
76	Automotive	78	—	0.22	7.4	6.4	—	—	—
77	Automotive	78	—	0.22	7.4	6.4	—	—	—
78	Automotive	78	—	0.22	7.4	6.4	—	—	—
79	Automotive	78	—	0.22	7.4	6.4	—	—	—
80	Automotive	78	—	0.22	7.4	6.4	—	—	—
81	Automotive	78	—	0.22	7.4	6.4	—	—	—
82	Automotive	78	—	0.22	7.4	6.4	—	—	—
83	Automotive	78	—	0.22	7.4	6.4	—	—	—
84	Automotive	78	—	0.22	7.4	6.4	—	—	—
85	Automotive	78	—	0.22	7.4	6.4	—	—	—
86	Automotive	78	—	0.22	7.4	6.4	—	—	—
87	Automotive	78	—	0.22	7.4	6.4	—	—	—
88	Automotive	78	—	0.22	7.4	6.4	—	—	—
89	Automotive	78	—	0.22	7.4	6.4	—	—	—
90	Automotive	78	—	0.22	7.4	6.4	—	—	—
91	Automotive	78	—	0.22	7.4	6.4	—	—	—
92	Automotive	78	—	0.22	7.4	6.4	—	—	—
93	Automotive	78	—	0.22	7.4	6.4	—	—	—
94	Automotive	78	—	0.22	7.4	6.4	—	—	—
95	Automotive	78	—	0.22	7.4	6.4	—	—	—
96	Automotive	78	—	0.22	7.4	6.4	—	—	—
97	Automotive	78	—	0.22	7.4	6.4	—	—	—
98	Automotive	78	—	0.22	7.4	6.4	—	—	—
99	Automotive	78	—	0.22	7.4	6.4	—	—	—
100	Automotive	78	—	0.22	7.4	6.4	—	—	—

Garages and Distributors

76	Adams Gibson	79	—	5.75	4.40	10.4	2.6	—	—
77	Alexanders 10p	140c	—	—	—	—	—	—	—
78	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
79	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
80	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
81	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
82	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
83	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
84	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
85	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
86	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
87	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
88	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
89	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
90	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
91	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
92	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
93	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
94	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
95	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
96	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
97	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
98	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
99	Avon 10p	102	—	2.38	1.12	3.5	—	—	—
100	Avon 10p	102	—	2.38	1.12	3.5	—	—	—

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Stock	Price	Chg	Vol	High	Low	Net
174	107	1	1	17.91	17.72	1
175	108	1	1	17.72	17.50	1
176	109	1	1	17.50	17.29	1
177	110	1	1	17.29	17.08	1
178	111	1	1	17.08	16.87	1
179	112	1	1	16.87	16.66	1
180	113	1	1	16.66	16.45	1
181	114	1	1	16.45	16.24	1
182	115	1	1	16.24	16.03	1
183	116	1	1	16.03	15.82	1
184	117	1	1	15.82	15.61	1
185	118	1	1	15.61	15.40	1
186	119	1	1	15.40	15.19	1
187	120	1	1	15.19	14.98	1
188	121	1	1	14.98	14.77	1
189	122	1	1	14.77	14.56	1
190	123	1	1	14.56	14.35	1
191	124	1	1	14.35	14.14	1
192	125	1	1	14.14	13.93	1
193	126	1	1	13.93	13.72	1
194	127	1	1	13.72	13.51	1
195	128	1	1	13.51	13.30	1
196	129	1	1	13.30	13.09	1
197	130	1	1	13.09	12.88	1
198	131	1	1	12.88	12.67	1
199	132	1	1	12.67	12.46	1
200	133	1	1	12.46	12.25	1
201	134	1	1	12.25	12.04	1
202	135	1	1	12.04	11.83	1
203	136	1	1	11.83	11.62	1
204	137	1	1	11.62	11.41	1
205	138	1	1	11.41	11.20	1
206	139	1	1	11.20	10.99	1
207	140	1	1	10.99	10.78	1
208	141	1	1	10.78	10.57	1
209	142	1	1	10.57	10.36	1
210	143	1	1	10.36	10.15	1
211	144	1	1	10.15	9.94	1
212	145	1	1	9.94	9.73	1
213	146	1	1	9.73	9.52	1
214	147	1	1	9.52	9.31	1
215	148	1	1	9.31	9.10	1
216	149	1	1	9.10	8.89	1
217	150	1	1	8.89	8.68	1
218	151	1	1	8.68	8.47	1
219	152	1	1	8.47	8.26	1
220	153	1	1	8.26	8.05	1
221	154	1	1	8.05	7.84	1
222	155	1	1	7.84	7.63	1
223	156	1	1	7.63	7.42	1
224	157	1	1	7.42	7.21	1
225	158	1	1	7.21	7.00	1
226	159	1	1	7.00	6.79	1
227	160	1	1	6.79	6.58	1
228	161	1	1	6.58	6.37	1
229	162	1	1	6.37	6.16	1
230	163	1	1	6.16	5.95	1
231	164	1	1	5.95	5.74	1
232	165	1	1	5.74	5.53	1
233	166	1	1	5.53	5.32	1
234	167	1	1	5.32	5.11	1
235	168	1	1	5.11	4.90	1
236	169	1	1	4.90	4.69	1
237	170	1	1	4.69	4.48	1
238	171	1	1	4.48	4.27	1
239	172	1	1	4.27	4.06	1
240	173	1	1	4.06	3.85	1
241	174	1	1	3.85	3.64	1
242	175	1	1	3.64	3.43	1
243	176	1	1	3.43	3.22	1
244	177	1	1	3.22	3.01	1
245	178	1	1	3.01	2.80	1
246	179	1	1	2.80	2.59	1
247	180	1	1	2.59	2.38	1
248	181	1	1	2.38	2.17	1
249	182	1	1	2.17	1.96	1
250	183	1	1	1.96	1.75	1
251	184	1	1	1.75	1.54	1
252	185	1	1	1.54	1.33	1
253	186	1	1	1.33	1.12	1
254	187	1	1	1.12	0.91	1
255	188	1	1	0.91	0.70	1
256	189	1	1	0.70	0.49	1
257	190	1	1	0.49	0.28	1
258	191	1	1	0.28	0.07	1
259	192	1	1	0.07	-0.14	1
260	193	1	1	-0.14	-0.35	1
261	194	1	1	-0.35	-0.56	1
262	195	1	1	-0.56	-0.77	1
263	196	1	1	-0.77	-0.98	1
264	197	1	1	-0.98	-1.19	1
265	198	1	1	-1.19	-1.40	1
266	199	1	1	-1.40	-1.61	1
267	200	1	1	-1.61	-1.82	1
268	201	1	1	-1.82	-2.03	1
269	202	1	1	-2.03	-2.24	1
270	203	1	1	-2.24	-2.45	1
271	204	1	1	-2.45	-2.66	1
272	205	1	1	-2.66	-2.87	1
273	206	1	1	-2.87	-3.08	1
274	207	1	1	-3.08	-3.29	1
275	208	1	1	-3.29	-3.50	1
276	209	1	1	-3.50	-3.71	1
277	210	1	1	-3.71	-3.92	1
278	211	1	1	-3.92	-4.13	1
279	212	1	1	-4.13	-4.34	1
280	213	1	1	-4.34	-4.55	1
281	214	1	1	-4.55	-4.76	1
282	215	1	1	-4.76	-4.97	1
283	216	1	1	-4.97	-5.18	1
284	217	1	1	-5.18	-5.39	1
285	218	1	1	-5.39	-5.60	1
286	219	1	1	-5.60	-5.81	1
287	220	1	1	-5.81	-6.02	1
288	221	1	1	-6.02	-6.23	1
289	222	1	1	-6.23	-6.44	1
290	223	1	1	-6.44	-6.65	1
291	224	1	1	-6.65	-6.86	1
292	225	1	1	-6.86	-7.07	1
293	226	1	1	-7.07	-7.28	1
294	227	1	1	-7.28	-7.49	1
295	228	1	1	-7.49	-7.70	1
296	229	1	1	-7.70	-7.91	1
297	230	1	1	-7.91	-8.12	1
298	231	1	1	-8.12	-8.33	1
299	232	1	1	-8.33	-8.54	1
300	233	1	1	-8.54	-8.75	1
301	234	1	1	-8.75	-8.96	1
302	235	1	1	-8.96	-9.17	1
303	236	1	1	-9.17	-9.38	1
304	237	1	1	-9.38	-9.59	1
305	238	1	1	-9.59	-9.80	1
306	239	1	1	-9.80	-10.01	1
307	240	1	1	-10.01	-10.22	1
308	241	1	1	-10.22	-10.43	1
309	242	1	1	-10.43	-10.64	1
310	243	1	1	-10.64	-10.85	1
311	244	1	1	-10.85	-11.06	1
312	245	1	1	-11.06	-11.27	1
313	246	1	1	-11.27	-11.48	1
314	247	1	1	-11.48	-11.69	1
315	248	1	1	-11.69	-11.90	1
316	249	1	1	-11.90	-12.11	1
317	250	1	1	-12.11	-12.32	1
318	251	1	1	-12.32	-12.53	1
319	252	1	1	-12.53	-12.74	1
320	253	1	1	-12.74	-12.95	1
321	254	1	1	-12.95	-13.16	1
322	255	1	1	-13.16	-13.37	1
323	256	1	1	-13.37	-13.58	1
324	257	1	1	-13.58	-13.79	1
325	258	1	1	-13.79	-14.00	1
326	259	1	1	-14.00	-14.21	1
327	260	1	1	-14.21	-14.42	1
328	261	1	1	-14.42	-14.63	1
329	262	1	1	-14.63	-14.84	1
330	263	1	1	-14.84	-15.05	1
331	264	1	1	-15.05	-15.26	1
332	265	1	1	-15.26	-15.47	1
333	266	1	1	-15.47	-15.68	1
334	267	1	1	-15.68	-15.89	1
335	268	1	1	-15.89	-16.10	1
336	269	1	1	-16.10	-16.31	1
337	270	1	1	-16.31	-16.52	1
338	271	1	1	-16.52	-16.73	1
339	272	1	1	-16.73	-16.94	1
340	273	1	1	-16.94	-17.15	1
341	274	1	1	-17.15	-17.36	1
342	275	1	1	-17.36	-17.57	1
343	276	1	1	-17.57	-17.78	1
344	277	1	1	-17.78	-17.99	1
345	278	1	1	-17.99	-18.20	1
346	279	1	1	-18.20	-18.41	1
347	280	1	1	-18.41	-18.62	1
348	281	1	1	-18.62	-18.83	1
349	282	1	1	-18.83	-19.04	1
350	283	1	1	-19.04	-19.25	1
351	284	1	1	-19.25	-19.46	1
352	285	1	1	-19.46	-19.67	1
353	286	1	1	-19.67	-19.88	1
354	287	1	1	-19.88	-20.09	1
355	288	1	1	-20.09	-20.30	1
356	289	1	1	-20.30	-20.51	1
357	290	1	1	-20.51	-20.72	1
358	291	1	1	-20.72	-20.93	1
359	292	1	1	-20.93	-21.14	1
360	293	1	1	-21.14	-21.35	1
361	294	1	1	-21.35	-21.56	1
362	295	1	1	-21.56	-21.77	1
363	296	1	1	-21.77	-21.98	1
364	297	1	1	-21.98	-22.19	1
365	298	1	1	-22.19	-22.40	1
366	299	1	1	-22.40	-22.61	1
367	300	1	1	-22.61	-22.82	1
368	301	1	1	-22.82	-23.03	1
369	302	1	1	-23.03	-23.24	1
370	303	1	1	-23.24	-23.45	1
371	304	1	1	-23.45	-23.66	1
372	305	1	1	-23.66	-23.87	1
373	306	1	1	-23.87	-24.08	1
374	307	1	1	-24.08	-24.29	1
375	308	1	1	-24.29	-24.50	1
376	309	1	1	-24.50	-24.71	1
377	310	1	1	-24.71	-24.92	1
378	311	1	1	-24.92	-25.13	1
379	312	1	1	-25.13	-25.34	1
380	313	1	1	-25.34	-25.55	1
381	314	1	1	-25.55	-25.76	1
382	315	1	1	-25.76	-25.97	1
383	316	1	1	-25.97	-26.18	1
384	317	1	1	-26.18	-26.39	1
385	318	1	1	-26.39	-26.60	1
386	319	1	1	-26.60	-26.81	1
387	320	1	1	-26.81	-27.02	1
388	321	1	1	-27.02	-27.23	1
389	322	1	1	-27.23	-27.44	1

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